

Bwrdd Tyfu Canolbarth Cymru / Growing Mid Wales Board

Man Cyfarfod
Meeting Venue
By Zoom



Dyddiad y Cyfarfod
Meeting Date
**Dydd Gwener, 26 Ionawr
2024
Friday, 26 January 2024**

Amser y Cyfarfod
Meeting Time
2.00 pm

I gael rhagor o wybodaeth
cysylltwch â
For further information please
contact
steve.boyd@powys.gov.uk

Issue
Date

AGENDA

1.	CROESO AC YMDDIHEURIADAU / WELCOME AND APOLOGIES
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2.	DATGANIADAU O FUDDIANT PERSONOL / DECLARATIONS OF PERSONAL INTEREST
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3.	CYFATHREBU GAN LYWODRAETH CYMRU A LLYWODRAETH Y DU / COMMUNICATION FROM WELSH & UK GOVERNMENT:
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3.1. **Llythyr 1: Datblygu Achos Busnes y Portffolio - Llythyr y Llywodraeth ac Ymateb Uwch-berchennog Cyfrifol y Portffolio / Letter 1: Portfolio Business Case Development - GOV Letter and Portfolio SRO Response**

(Pages 5 - 12)

3.2. **Llythyr 2: Adborth ynghylch y Strategaeth ar gyfer Buddsoddi gan y Sector Preifat Fersiwn 2 - Llythyr y Llywodraeth ac Ymateb Uwch-berchennog Cyfrifol y Portffolio / Letter 2: Feedback on Private**

Sector Investment Strategy V2 - GOV Letter and Portfolio SRO Response

(Pages 13 - 22)

- 3.3. **Llythyr 3: Y Rhaglen Safleoedd ac Eiddo - Llythyr y Llywodraeth ac Ymateb Uwch-berchennog Cyfrifol y Rhaglen / Letter 3: Sites & Premises Programme - GOV Letter and Programme SRO Response**

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4.	COFNODION DRAFFT Y CYFARFOD DIWETHAF / DRAFT MINUTES OF THE LAST MEETING 16/10/23
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(Pages 29 - 42)

5.	PARTNERIAETH SGILIAU RHANBARTHOL CANOLBARTH CYMRU / MW REGIONAL SKILLS PARTNERSHIP (DAI PRICE)
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Diweddariad ynghylch Cynnydd / Progress Update

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6.	CYLLID / FINANCE (DUNCAN HALL)
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- 6.1. **Adroddiad Blynyddol y Cynllun Twf 2022/23 / Growth Deal Annual Report 2022/23**

(Pages 55 - 58)

- 6.2. **Atodiad 1: Archwilio Cymru - llythyr archwilio 2022/23 / Appendix 1: Audit Wales - Audit Letter 2022-23**

(Pages 59 - 62)

- 6.3. **Atodiad 2: Tyfu Canolbarth Cymru - archwiliad dychwelyd blynyddol ar ôl archwiliad 2022/23 / Appendix 2: GMW Annual Return Post Audit 2022-23**

(Pages 63 - 76)

- 6.4. **Tyfu Canolbarth Cymru - Cydbwyllgor - Cyllideb Refeniw ar gyfer 2024/25 / GMW - Joint Committee Revenue Budget 2024/25**

(Pages 77 - 84)

- 6.5. **Atodiad 1 - Cyllideb Refeniw 2024/25 / Appendix 1 - 2024/25 Revenue Budget**

(Pages 85 - 86)

7.	BARGEN TWF CANOLBARTH CYMRU / MW GROWTH DEAL (CATHY MARTIN)
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- 7.1. **Adroddiad ynghylch y Fargen Twf / Growth Deal Report**
(Pages 87 - 98)
- 7.2. **Atodiad 1:Trosolwg o'r Portffolio / Appendix 1: Portfolio Overview**
(Pages 99 - 104)
- 7.3. **Atodiad 2: Adolygiad Cyfaill Beirniadol - Cynllun Gweithredu / Appendix 2: Critical Friend Review Action Plan**
(Pages 105 - 108)
- 7.4. **Atodiad 3: Cofrestr Risg a Materion / Appendix 3: Risk & Issue Register**
(Pages 109 - 130)

8.	EITHRIO'R CYHOEDD / EXCLUSION OF THE PUBLIC
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Ni ddylid cyhoeddi'r adroddiad sy'n ymwneud ag eitem 8 oherwydd ei fod yn cynnwys gwybodaeth esempt fel y diffinnir ym mharagraff 14 Rhan 4 Atodlen 12A Deddf Llywodraeth Leol 1972 fel y'i diwygiwyd gan Orchymyn Llywodraeth Leol (Mynediad at Wybodaeth) (Amrywio) (Cymru) 2007. Os, ar ôl defnyddio Prawf Lles y Cyhoedd, bydd y Cyngor yn penderfynu ystyried yr eitem hon yn breifat, bydd y cyhoedd a'r wasg yn cael eu heithrio o'r cyfarfod tra bydd yr eitem yn cael ei hystyried felly, yn unol ag Adran 100B(2) y Ddeddf.

The report relating to items 8 are not for publication as it contains exempt information as defined in paragraph 14 of Part 4 of Schedule 12A to the Local Government Act 1972 as amended by the Local Government (Access to information) (Variation) (Wales) Order 2007. If, following the application of the Public Interest Test, the Council resolves to consider this item in private, the public and press will be excluded from the meeting during such consideration, in accordance with Section 100B(2) of the Act.

9.	ARFARNIADAU PROSIECT / MW GROWTH DEAL PROJECT APPRAISALS (CATHY MARTIN)
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Adroddiad Cwmpasu / Covering Report

(Pages 131 - 134)

- 9.1. **Camlas Maldwyn Atodiad 1: Arfarnu Achosion Amlinellol Strategol: Trosolwg o'r Prosiectau / Montgomery Canal: Appendix 1: SOC Appraisal: Project Overview**
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- 9.2. **Atodiad 2: Arfarnu Achosion Amlinelloi Strategol: Crynodeb o'r Aseidiadau / Appendix 2: SOC Appraisal: Summary Assessment**
(Pages 139 - 148)

10.	UNRHYW FATER ARALL / ANY OTHER BUSINESS
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11.	DYDDIADAU CYFARFODYDD NESAF / DATES OF FUTURE MEETINGS
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19 Ebrill 2024 – Rhithiol / 19 April 2024 – Virtual

3.1

Carwyn Jones-Evans

From: Brenda.Williams@gov.wales
Sent: 28 November 2023 12:06
To: Nicola Williams; Carwyn Jones-Evans
Cc: Cathy Martin
Subject: Mid Wales Growth Deal : Portfolio Business Case Development

Follow Up Flag: Follow up
Flag Status: Flagged

Mid Wales Growth Deal: Portfolio Business Case (PBC) Development.

The review of the Portfolio Business Case for the Mid Wales Growth Deal is an on-going and iterative process, with the requirement that a refreshed and revised version is presented to both Governments on an annual basis. In that vein, we thought it might be helpful to share some reflections on the current Portfolio Business Case to help inform the development of the next iteration. These build upon the comments made at the useful briefing workshop held earlier in the year with colleagues from across a range of policy areas in Welsh Government to raise awareness of the Deal and its proposals. In developing the Deal and the programmes and projects we are keen to ensure alignment with WG policies and to ensure complementarity and added value wherever possible.

As regional delivery partners, you are to be commended in terms of the huge amount of work carried out over the past 12 months and on receiving a very positive 'Amber/Green' PAR rating, signalling the Deal's readiness to unlock the first tranche of funding, which has now been released. Indeed, the feedback outlined below resonates strongly with many of the PAR recommendations which we understand that the PoMO is actively addressing through a focussed Action Plan. The feedback largely relates to the Strategic, Financial and Commercial Cases, but offers areas for wider consideration too in relation to our Programme for Government commitments and in relation to informing programme and project proposals/sponsors and the ongoing iteration and improvement of the PBC over the coming months.

1. *Financial Case / Private Sector Investment*

The following observations should be considered as part of an evolving financial case within the PBC, as programme and project business cases mature:

- The gap between the available funding for the portfolio and the projected programme/project costs, even at the lower end of the range

- Little committed public or private sector funding at this stage despite an anticipated gearing up of spend in the coming two financial years and sponsors likely to receive less MWGD funding than they need – real risk of the portfolio not proceeding as quickly or on the scale originally envisaged resulting in delays in delivery or potentially elements of the portfolio not proceeding. This should be clearly outlined in the accompanying Risk Register and to include clear mitigation measures. Links here to the Private Sector Investment Strategy.
- The confidence level held by the PoMO in terms of sponsors leveraging the required private sector investment given cost pressures/inflation – what is the impact across the portfolio if the target of a third of the required investment does not materialise from the private sector?
- Investments in neighbouring regions which could have an impact on the MWGD such as Freeports for example – a danger that the private sector focusses on other regions?
- There is a tendency for the PBC to refer to the government contributions to the growth deal as being ‘the Growth Deal’ and it would be clearer if this term were used only to refer to the whole of the deal (e.g., reflecting the contributions from all partners)
- It would be helpful to include more detail on the financial contribution which the local authorities themselves are proposing to make to the MWGD, both as a whole and to the component programmes and projects. At present, their contribution is wrapped up within high-level ‘other public’ funding figures.

2. *Welsh Language – Cymraeg 2050*

- Consider how the PBC can align with Welsh Government’s Programme for Government, the Well-being of Future Generations Act and Cymraeg 2050, noting reference to Tourism as a Growth Deal strategic priority. The Welsh Government’s objectives in this regard relate to supporting Welsh tourism as well as nature, culture, and language. A future iteration of the PBC would be strengthened by setting out how support for tourism, (and other strategic Growth Deal priorities) can also support the language, as a consideration which cuts across the entire PBC.
- Ceredigion, as part of the ARFOR proposal highlighted the socio-linguistic importance and the challenges facing their county, with many areas of Powys facing similar issues, highlighting the significance of a strong local economy to safeguard and support the Welsh language. The PBC should acknowledge the challenges facing the language and how interventions will help sustain the Welsh language and in particular safeguarding Welsh-speaking communities, and what indicators will be used as evidence and the lessons which can be learned from ARFOR 1.
- The PBC states that all project / programme business cases will be required to complete a Welsh Language impact assessment and a Wellbeing of Future Generations impact assessment before consideration by the Mid Wales Growth Deal Board – early engagement with programme and project sponsors on undertaking impact assessments can maximise opportunities to influence the design of proposals so that Welsh language considerations are included from the outset or fully mainstreamed where appropriate. To strengthen the linguistic element, proposals should, where appropriate, explain how their interventions would support the socio-economic and linguistic nature of the region.

3. *WG Manufacturing Action Plan / Procurement Opportunities*

- There is a potential opportunity to align the business support/procurement objectives of the refreshed WG Manufacturing Action Plan with the aspirations of the MWGD to deliver local/regional benefits by gearing up suppliers to maximise investment opportunities. Programme and project sponsors will need to recognise that local/regional manufacturers and suppliers require medium to long term commitments on spend and co-ordinate demand with other parts of Wales. WG's Industrial Transformation Division are willing to work with the PoMO to undertake supply chain mapping work to support MWGD procurement related activity.

4. *Skills & Employment*

- An opportunity to strengthen this section to reflect the RSP which is by now established (no longer emerging and now in place) – Employment & Skills Plan includes relevant data etc in support. Consider skills & employment within matrix on p47 and inclusion of RSP under 'Governance' on p 49.

5. *Impact Assessments*

- The PoMO should consider the need to put in place the necessary impact assessments, in-keeping with the requirements set out in the Wellbeing of Future Generations Act, with particular emphasis on equalities, the Welsh Language, reducing disparities and health and wellbeing at Portfolio, Programme and Project levels. In addition, the Portfolio should consider how it can support carbon reduction and enhance biodiversity as part of programme and project business case development . These assessments will be a key component and part of a suite of documents in support of an evolving Portfolio Business Case subject to annual submission and review in line with the release of future funding. As you now turn your focus towards programme and project delivery, additional requirements in terms of benefits realisation and monitoring and evaluation plans will be required to provide assurances that the relevant impacts are being assessed across all elements of the MWGD, and which reflect the duties placed on regional delivery partners as public bodies.

We are committed to continue to work closely with you as regional partners to ensure that the Deal meets its intended aims and will continue to meet regularly with you and our UKG counterparts. As programmes and project business cases mature, it might be appropriate to bring proposals together with WG teams to help shape and inform their development – several teams across WG have indicated their willingness to support this process and we would be happy to work with you to help facilitate.

Ann Watkin

[Pennaeth Strategaeth, Cydweddu Gweithrediadau a Chynllunio](#) / Head of Strategy, Operations Alignment and Planning

[Swyddfa Ranbarthol y Canolbarth a De-orllewin Cymru](#) / Mid & South West Wales Regional Office
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Sganiwyd y neges hon am bob feirws hysbys wrth iddi adael Llywodraeth Cymru. Mae Llywodraeth Cymru yn cymryd o ddifrif yr angen i ddiogelu eich data. Os cysylltwch â Llywodraeth Cymru, mae ein [hysbysiad preifatrwydd](#) yn esbonio sut rydym yn defnyddio eich gwybodaeth a sut rydym yn diogelu eich preifatrwydd. Rydym yn croesawu gohebiaeth yn Gymraeg. Byddwn yn anfon ateb yn Gymraeg i ohebiaeth a dderbynnir yn Gymraeg ac ni fydd gohebu yn Gymraeg yn arwain at oedi. ----- On leaving the Welsh Government this email was scanned for all known viruses. The Welsh Government takes the protection of your data seriously. If you contact the Welsh Government then our [Privacy Notice](#) explains how we use your information and the ways in which we protect your privacy. We welcome receiving correspondence in Welsh. Any correspondence received in Welsh will be answered in Welsh and corresponding in Welsh will not lead to a delay in responding.



At/To:

Ann Watkin – Head of Strategy, Operations
Alignment and Planning, M&SWW Regional
Office, Welsh Government

Os yn galw gofynnwch am / If calling please
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Epost/Email: carwynj@ceredigion.gov.uk
Ein cyf/ Our ref: MWGD-SPBC
Dyddiad/Date : 04 / 12 / 23

Drwy e-bost yn unig / By e-mail only:
ann.watkin@gov.wales

Annwyl / Dear Ann,

RE: Mid Wales Growth Deal : Portfolio Business Case Development

Thank you for your email dated 28th November on the Strategic Portfolio Business Case (v2) for the Mid Wales Growth Deal – that was submitted 31/03/23. Your continued support and engagement in respect of the Mid Wales Growth Deal is highly appreciated.

We fully accept and recognise that your comments are well-intended and meant to be supportive. However, we felt there was merit in setting out a thorough and considered response as there are elements where it feels we have a differing understanding of Government's own guidance in respect to business case development for a Portfolio.

Our response therefore is intended to be constructive, setting out comprehensive feedback on the issues raised – so that we can set the platform needed to achieve clarity, should it be required.

We've summarised the salient points from your email and provided a response beneath.

1. Financial Case / Private Sector Investment

There is a fundamental point of understanding required on the content and purpose of a Strategic Portfolio Business Case required in relation to these points. The PoMO has followed Government's own guidance to the letter in respect of developing the business case – and it is an iterative process.

By its very approach, this will result in assumptions and forecasts that are outlined initially and are evolved into more detail as the Programme and Project business cases underneath evolve.

The consistent advice received from Joe Flanagan, and Government officials throughout has been to avoid affirming figures too early, and utilise ranges. Even on the lower end – the level of uncertainty and optimism bias and sensitivity was high in V2 of the submission in March 2023.

However, throughout 2023 the detail on the Programme Business Cases and the bulk of Projects moving from SOC to OBC will provide far greater clarity on the figures underpinning these initial assumptions.

We would like to underline this point clearly, as the response is setting out concerns that would be suited to a programme business case, not a Strategic Portfolio. A Strategic Portfolio is an evolving document that sets the strategic parameters for the Portfolio – but the detail can and will continue to evolve from the Programmes and Projects.

We note the concern however on funding levels, match funding and leverage and associated confidence – these points are somewhat addressed in your other recent letter in respect of private sector investment.

In respect of commitment levels, this information will become known at OBC stage for projects and will shortly become clearer for our two Programmes. Whilst we acknowledge the point – due process and guidance has to be followed, and governance and management arrangements we have are addressing these aspects with our Sponsors.

Whilst we acknowledge both Governments' desire to firm up the figures within the Portfolio – the business case methodology and process does not allow for a process where we set figures at the beginning of a 15 year funding stream, and guarantee their delivery.

On the issue raised in respect of Freeports – no proactive engagement or communication has been made with Mid Wales in respect of this policy/funding decision. The team however have worked hard to keep abreast of the policy and resulting decision – and none of the Programmes or Projects within the Portfolio see this as a direct risk at present. There are risks in relation to wider displacement of private enterprises to other parts of Wales – but this is a risk for both Governments to manage nationally with wider with partners in Mid Wales. There is also a secondary risk around supply chain and exacerbating issues in an already challenging construction landscape in Mid Wales – these issues we pick up further on. There is an associated risk in relation to skills demand and potential distortion/exacerbation of issues facing Mid Wales in this regard, again whilst our Regional Skills Partnership can identify the risk, it would need national response and management.

Terminology. This point is noted and will be corrected for V3 in 2024.

Financial contributions. This point was made clear in the Final Deal Agreement signed in January 2021. The Local Authorities are not directly committing any capital funding to the Mid Wales Growth Deal in general terms. There will be direct match funding to some projects – and that will evolve as their business cases develop.

However, it should be clearly understood that the main financial contribution of Powys and Ceredigion Local Authorities is the ongoing revenue requirements of running the Governance and Management of the MWGD. This cost is not

insignificant, and whilst Welsh Government kindly supported with some initial pump priming via its own funds and ESF – the ongoing contribution of £250k annually over the lifetime of the Deal (at current prices/resourcing levels).

2. Welsh Language

These comments are noted and will be considered within the realm of responding to statutory legislation and the work ongoing in both Local Authorities in response to the Future Generations Act in respect of the Welsh Language. This includes the adoption and use of measures in respect to impact assessments.

There is already strong links between various funding streams in Mid Wales – the Growth Deal and Arfor are no exception. There is strong alignment with the Vision for Growing Mid Wales across all funding streams in the region – and officials leading on different funding regularly liaise on alignment and planning matters.

3. WG Manufacturing Action Plan / Procurement Opportunities

We are grateful for this opportunity to work together and would value this conversation following the refresh of the Strategic Portfolio Business Case (v3) in February/March 2024. This will coincide with the Commercial Case having evolved further – which will be evolving some of the high-level principles in the current v2 into more tangible actions via a strategy. The PoMO were already planning to engage in supply chain mapping, particularly around construction – therefore the opportunity to work collaboratively on this piece would be welcomed.

4. Skills & Employment

Noted – the Vision for Growing Mid Wales has recently been updated and will be adopted by the Mid Wales CJC shortly. This includes updated narrative on the Mid Wales Regional Skills Partnership (which will then translate to an updated Strategic Case within the Portfolio Business Case refresh in February/March 2024).

5. Impact Assessments

Noted – these are all in place and operational. The team have been liaising with other Growth Deals across Wales and the UK. Exemplary work in Scotland has recently helped the team establish new carbon and biodiversity guidance and assessments. The only area remaining is in respect of the Welsh language – where work will seek to dovetail with the ongoing work in both Local Authorities in respect of this matter.

We hope that this response clarifies our position in respect to the issues that you raised in your email and should hopefully set out our understanding. As we have previously noted, we are more than happy to have a further conversation/written feedback if required.

Cofion gorau / Kind regards,



Diane Reynolds
Joint Portfolio SRO for the Mid Wales
Growth Deal

Interim Director of Economy and
Community Services
Cyngor Sir Powys County Council

Copied to:

-



Barry Rees
Joint Portfolio SRO for the Mid
Wales Growth Deal

Corporate Director
Cyngor Sir Ceredigion County Council



Llywodraeth Cymru
Welsh Government

To:
Diane Reynolds /-Barry Rees – MWGD Senior Responsible Officers

Cc:
Carwyn Jones Evans/Nicola Williams/Cathy Martin

28th November 2023

Dear Diane, and Barry

Mid Wales Growth Deal: Private Sector Investment Strategy

As you will be aware, the investment by both Governments into the Mid Wales Growth Deal is intended to act as a catalyst to encourage further investment, including private sector investment, to support the growth and development of the economy within the region. We appreciate that securing private sector investment is a challenge in all regions in light of recent economic circumstances and particularly in Mid Wales given the dominance of small-scale business and the paucity of large corporate entities. However, we remain keen to ensure that all regions have in place robust private sector investment strategies to address this and to lever in the necessary wider investment to support delivery of the portfolio and the outputs and outcomes agreed.

We are aware that regional partners in Mid Wales have in place a Private Sector Investment Strategy which was submitted alongside the GMWB approved Portfolio Business Case earlier this year. Given the importance of the Private Sector Investment Strategy (PSIS) we would encourage you to keep this important aspect under review as part of the development and refinement of your Portfolio Business Case, which is of course an ongoing and iterative process. As such we thought it might be helpful to offer up the following comments on behalf of both Gareth at UKG and ourselves, to help inform the next iteration.

The development of the PSIS will also need to consider the findings of the earlier PAR (Feb. 2023), which recorded Amber/ Green rating and we appreciate that several of the recommendations are in train.

The review has highlighted the importance of securing additional funding from other sources and that the £110m government allocation acts as a catalyst for further significant investment in the region; indeed, the monies allocated are conditional upon the leverage of further public and private sector monies to deliver an ambitious investment portfolio under the auspices of the Mid Wales Growth Deal. The PSIS is therefore a key document to set out how the region intends to realise this investment

in Mid Wales. The PAR recommended that further work should be commissioned by the region to develop the existing PSIS into a Plan for Action, with more detail as to how, when and by whom the activities identified in the strategy will be carried out. We hope that the following observations set out below can assist in this regard.

A framework for programme and project sponsors

We suggest that the PSIS should act as a framework for current shortlisted and future programme or project sponsors, as it will be project led interventions which will ultimately deliver the Deal and leverage wider sources of funding. Further detail would support how this could be achieved through the individual programme/project level business cases to ensure that sponsors are best equipped to maximise government investment in the Deal and that they too take ownership of the strategy alongside other stakeholders. The PAR also highlighted that the PoMO needs a skill set that understands both public and private perspectives to help support and drive the project sponsors. It recommended the appointment of a 'Commercial Negotiator' to champion and lead the private funding element, and to act as a commercial figurehead to promote the Deal. We believe that this merits exploration in further detail and would be pleased to be updated on progress on this matter.

As highlighted by the PAR, and linked to PSIS for selection criteria, there is a need now for a Strategic Benefits framework. This will help provide strategic direction to the types of outputs/outcome and benefits required through alignment to the key objectives/principals of the MWGD. This will in turn help focus the programme and project OBC/FBCs on cost benefit analysis. This framework could also help support a consistent selection process of programme/projects that progress on to investment which are strategic and meet the key aspirations of the MWGD including the need to leverage private investment worth up to £170m over the lifetime of the Deal. Drawing on the experience of other Deals across Wales, particularly the SBCD and NWGD in this regard could also inform your plans for performance measurement and benefits realisation.

Economic Advisory Group

The involvement and engagement of the Economic Advisory Group to help drive forward the private sector strategy is key and welcomed - we are aware of their input into this second iteration of the PSIS. The Review Team noted that a key value of such a group could be to constructively challenge potential investments to confirm they are sustainable, create jobs and increase regional income. The continued input of the EAG should be sought in developing more granular detail around how the strategy can be turned into a series of deliverable actions or 'SMART objectives' and as private sector individuals, they are well placed to advise how this can be achieved across sectors and themes which offer greatest opportunity to attract private investment. Approaches should also be considered which ensure flexible delivery solutions and where governance arrangements for progressing projects with best opportunity to leverage commercial investment are not impeded by restrictive

process or governance arrangements e.g., for the delivery of commercial property for example.

The PAR also referenced the challenges faced by the region, noting its predominant Micro/SME base and a lack of big investors due to its nature. Accepting that the Deal may focus on home grown investment opportunities/projects as a priority, further detail could be considered to outline how inward investment might be secured from outside the region, to engage larger private entities which may sit in neighbouring regions of Wales and England. To what extent is the region considering carefully targeted inward investment to assist in realising the agreed benefits? Recognising the importance of the SME base to the region, you may wish to consider how the indigenous business base can take advantage of the Deal and benefit from it. This might include ensuring that the indigenous business base is well placed to take advantage of any procurement opportunities that might be available (directly and through supply chain opportunities) as a consequence of the portfolio of programmes and projects that will be selected by the regional partners for delivery.

Wider considerations

The evolving strategy will clearly need to take account of current global pressures, including inflation and disrupted supply chains, and consequent likely tightening in the availability of investment funding. The PSIS outlines that each Strategic Growth Priority/theme will develop individual response plans – again, further detail in this regard will be beneficial, particularly for themes where there is greatest potential for private sector investment.

Communication rightly features as a key priority area within the strategy. You may wish to consider how best to utilise the existing networks operating in mid Wales to support the MWGD process and its messaging. A MWGD ‘Campaign’ could be considered in future, with the aim being to set out the MWGD as a prospectus and promote/raise awareness both within the region and across the UK, involving the creation of collateral, enhanced online presence and attendance at major events as well as features within key investor or sector related publications for example. This could, at the appropriate time, help generate wider interest on the back of programmes and projects to help generate ancillary investments and in-direct benefits. Linking in with existing organisations such as Business Wales and the Development Bank for Wales to raise awareness and facilitate introductions could also be considered.

All Deals in Wales, and indeed across the UK, have a requirement to develop and deliver against their private sector investment strategies. As such you may wish to engage with other Deals across Wales and the UK to share experience and to help share good practice in this regard. It will also be important to ensure that the Deals complement each other in this respect, rather than compete.

We trust that the comments set out above are helpful and constructive and we look forward to seeing further iterations of the strategy as it evolves.

Yours sincerely

Ann Watkin – Head of Strategy, Operations Alignment and Planning, M&SWW Regional Office, Welsh Government

Gareth Ashman - Head of Regional and Local Growth, Office of the Secretary of State for Wales, UK Government



At/To:

Ann Watkin – Head of Strategy, Operations
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Ein cyf/ Our ref: MWGD-PSIS V2
Dyddiad/Date : 04 / 12 / 23

Gareth Ashman - Head of Regional and Local
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Drwy e-bost yn unig / By e-mail only:

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Annwyl / Dear Ann & Gareth,

RE: Mid Wales Growth Deal: Private Sector Investment Strategy

Thank you both for your letter dated 28th November on the private sector investment strategy for the Mid Wales Growth Deal. Your continued support and engagement in respect of the Mid Wales Growth Deal is highly appreciated. Your specific advice and response on the private sector investment strategy is also appreciated, given that this has been a relatively new additional requirement within the Growth Deal process. Whilst encouraging and leveraging private sector investment has always been a key element of all Welsh City and Growth Deals – having written advice and feedback certainly helps us ensure we are responding to your expectations.

We fully accept and recognise that your comments are well-intended and meant to be supportive. However, we felt there was merit in setting out a thorough and considered response – as there may be elements we may wish to pick up further to ensure full clarity of expectations. A lot of the issues raised appear to be contradictory with Government's own guidance in respect of the processes that govern business case development, but also not to duplicate existing funding/support for businesses.

We wish to note however, that we were heartened to see that none of the issues raised weren't already on our radar and in some form already being addressed. This is testament to the good working relationships and management systems we already have in place.

We've summarised the salient points from your letter and provided a response beneath.

1. A framework for programme and project sponsors

This is the understood intention of the PSIS – and has been communicated as such consistently to Government and the Sponsors of the projects and programmes within the MWGD. As you will know, the document sets out the expectations to our Sponsors to aspire to. The whole premise of the MWGD is that it is scoped as a portfolio from the Strategy. As per Joe Flanagan’s guidance (and Government’s own guidance on Better Business Case development), developing the Economic, Commercial and Financial aspects of said Programmes and Projects is very much an iterative process.

The suggestion (not a recommendation) of a “Commercial Negotiator” within the PAR of February 23 was noted in response in the action plan and discussed at Portfolio Delivery Board. The suggestion was also made in the context of them being an external figurehead for the MWGD. This was discussed and discounted by the PDB (and subsequently by GMW Board) – as the PAR itself has recognised, the MWGD is a public funding process with a joint committee structure for its management (as required by Government’s own guidance). Our political Leaders (and indeed Ministers) are the figureheads for the Deal, setting the strategic direction and expectations.

As we have consistently underlined, the responsibility on achieving commercial/private investment is firmly set with the Programme and Project sponsors – with the support of the Portfolio Management Office (and wider Local Authority Economic Development teams). The Private Sector Investment Strategy sets the framework, and expectations clearly.

As you will know, the MWGD PoMO is not a development PoMO. It is a process PoMO, that has been established on a footing to ensure appropriate Governance, Management and Assurance of the MWGD (in line with the requirements set out in the Governance and Assurance framework issued by the WCGIB, and the terms of the MWGD set out and agreed in the Heads of Terms and subsequent Final Deal Agreement). The MWGD PoMO does not have the mandate or the resources to go beyond that remit.

The wider aspect of development, sector support, inward investment, business support – are enabled and delivered via a mix of different avenues. From local authorities, wider stakeholders in region – and both Governments. We join these elements together as a region via GMW Partnership and the work we undertake together with our partners.

In respect to sharing of lessons learned and working with other regions. You will know from regular engagement with our officials that they are engaging closely with the other 3 Deal areas in Wales, and also with other City and Growth Deals across the UK. On this point we do politely note that a previous PAR of the MWGD did note that further co-ordination was required on the part of the WCGIB, to ensure join up nationally, and ensure the 4 regions were not, in effect, competing.

We can assure you however, that work has started on the development of a Benefits Framework – as per the PAR recommendations (and set out previously at Portfolio

Delivery Board as part of our reporting on the action plan). You will see further update on this work in upcoming meetings of the Portfolio Delivery Board (and subsequent quarterly reporting to WGCIB).

2. Economic Advisory Group

We wholeheartedly agree that the EAG have a central role to play in the shaping and influencing the growth deal and its investments – however, we also must be mindful of the significant requirements set by the WGCIB in the Governance and Assurance framework in respect of process.

We understand our role is to find that middle ground between what is a very process-driven public sector funding model, that requires a very high degree of governance and assurance – balancing that with a private sector mindset and attitude towards investment.

Our Strategic Leads invest a significant amount of their time engaging with the group, ensuring their understanding and support – to ensure the best possible input into the process. Form follows function in this regard – and the way we have worked with the group has evolved as the needs of the Portfolio have evolved. You will have seen by your attendance in recent workshops, that we have created the space for that dialogue between the EAG and the growth deal process – to help build up a body of work that will ultimately support the investment decisions.

The Growth Deal is not a grant fund, and Governments have consistently made clear that we cannot utilise the funding as an investment fund (like Cardiff), nor can we set up any grant schemes. We are also regularly reminded that the Growth Deal cannot duplicate or overlap any existing grant schemes or finance support available (Welsh Government, Development Bank and others).

The process-driven nature and these parameters above, therefore, inevitably restrict the realistic avenues for investment leverage from the private sector. You will have heard these challenges by our various stakeholders first hand by your attendance in our meetings.

We will continue to evolve the role and input of the EAG with their views central to our future plans, you will see this evolution again in a future Portfolio Delivery Board. A paper has been drafted and currently being consulted with Members on ensuring they shape their own role in the process – principally, ensuring their voice is heard at GMW Board.

We appreciate this point fully, and you will note in our economic analysis underpinning the Strategy (Vision for Growing Mid Wales), recently refreshed – this point comes out as a clear and underlying factor to how we have brought forward the MWGD. The Commercial Strategy of the Portfolio has identified key areas for the Programmes and Projects to consider in respect of how we intend to undertake further work in respect of the existing supply chain and developing a procurement strategy to help proactive promotion of opportunities. This work will take a regional

approach to understanding the potential impact on indigenous businesses, as we all as businesses outside the region.

3. Wider considerations

We believe this piece merits further discussion around the expectations of Governments on the Mid Wales Growth Deal. Whilst Welsh Government provided initial revenue support to “pump prime” a Portfolio Management Office – it does not do so on an ongoing basis. The PoMO in Mid Wales is now funded via a combination of Local Authority contributions (not insubstantial) and a top slice of the capital funds. We have maximized the top slice to the 4% allowable – and as you will know from previous PAR reports this has enabled the establishment of a capable and competent process-focused PoMO (as the outcomes of all assurance reviews have found).

As noted in a previous point above, the PoMO does not currently have the mandate or resources to operate beyond its current remit – to manage the governance, management and assurance processes of MWGD. As you know, it does have an external communications remit – to promote the work and activity across the MWGD and also with other GMW functions (Regional Skills Partnership, UK SPF and Energy). It does so with regular newsletters and social media. The Strategic Leads also support wider network and business engagement – engaging regularly with key sectors and partners in the region, as well as key support organisations (CMI, FSB, IoD, CBI and Chambers Wales).

We hope that this response clarifies our position in respect to the issues that you raised in your letter and should hopefully provide assurance that we are addressing matters as part of due process within the Governance and Assurance frameworks that we have established.

Whilst we appreciate that you have taken the time to contact with us as Portfolio SROs we would like to take this opportunity to reassure you that we have full confidence that the MWGD is progressing successfully towards the delivery of a deal for the benefit of the Mid Wales Economy.

We very much look forward to the continued positive working relationships with both Governments.

Cofion gorau / Kind regards,

Diane Reynolds
Joint Portfolio SRO for the Mid Wales
Growth Deal

Barry Rees
Joint Portfolio SRO for the Mid
Wales Growth Deal

**Interim Director of Economy and
Community Services
Cyngor Sir Powys County Council**

**Corporate Director
Cyngor Sir Ceredigion County Council**

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Llywodraeth Cymru
Welsh Government

To:
Russell Hughes Pickering – Mid Wales Sites & Premises Programme Board SRO

Cc:
John Collingwood/ Carwyn Jones Evans/Nicola Williams

28 November 2023

Dear Russell,

Mid Wales Growth Deal: Sites & Premises Programme

It was good to discuss with you and colleagues the progress being made in relation to the Sites & Premises Programme at our recent liaison meeting. These discussions are key to ensuring that we continue to work closely together to ensure that our approach to the development and delivery of commercial property is well informed and complementary. It would be beneficial to now pursue the Collaboration Agreement to underpin this approach, sign up to key principles and set out a regular series of future meetings.

Both WG Property and the Regional Office continue to be represented as observers on the Sites & Premises Programme Board and were interviewed by the assurance review team. This proved to be a useful opportunity for us to reinforce key message to inform the development of the business case at this point. We appreciate that the Gate 0 Review is an important assurance point which takes an overall view of the programme composed of its constituent projects and investigates the direction and planned outcomes of the programme, together with the progress of its constituent projects. It is particularly valuable as it helps to confirm that the way forward is achievable before plans have been finalised. The final report has now been kindly shared with us and whilst it outlines the need for further detail and private sector engagement, we consider it opportune to also set out our observations at this point in the development of the business case more formally. We trust that our input will be considered as constructive and supportive, and we hope that we can pass on our many years' experience in delivering commercial property solutions in mid Wales

1. *Project Delivery Timescales*

The current timescales for the delivery of the two sites (Llanidloes Rd. / Horeb) may need some further consideration - although we appreciate that greater accuracy on timeframes will be forthcoming as both projects mature. From our experience, there are several factors which will influence delivery timeframes including:

- Agreeing formal arrangements with landowners
- Procurement of a private sector delivery partner for the delivery of the site infrastructure and buildings.
- Procurement of planning and design teams, baseline studies (e.g., ecology/biodiversity) to support planning applications.

We would be interested to understand in more detail what your draft programme proposals are.

A key consideration in terms of timescales is that it is likely that the development of buildings will be delivered in phases (especially for the Horeb site) based on market demand and therefore it may be unlikely that both sites will be built out by 2027. Our experience is that it is probable that it will take several years before the Horeb site is fully developed if the delivery is to be exclusively through a private sector developer, even if the site is infrastructured by Ceredigion County Council (CCC). This has been the case for bringing developments forward at Llandysul Enterprise Park, ParcAberporth and Parc Teifi.

2. Scale of Development

The current proposals for the density of development set out in the programme business case seem to be ambitious given the available net developable areas on both sites. This could impact the development appraisals underlying the two-site strategy, i.e., potentially reducing construction costs and the amount of grant support projected for both sites, but also reducing value.

3. Value for Money

A 60% intervention rate with no return on public sector investment raises questions of value for money, compared with self-delivery by the public sector. Viability issues tend to be much more exposed on the site delivery element (compared to delivery of buildings) and it would be useful to see a full options analysis comparing 100% private/ 100% public / blended delivery solutions.

4. Consideration of a 2 Stage Delivery Approach & Private Sector Engagement

As alluded to above, you may wish to consider a 2-stage delivery approach whereby the site purchase (if necessary) and infrastructure would be delivered by the public sector and the follow-on buildings delivered by a private sector partner with the aid of

grant support. This model has the potential for success at the Newtown site and would be likewise for any future development in Aberystwyth given the relatively buoyant nature of the Industrial property market. There is now an opportunity in Powys to move away from 'non assisted area' status intervention rates which have historically frustrated the Property Development Grant (PDG) support in the county. There are also some potential reservations at Horeb in terms of the delivery of commercial units through a private sector developer if the use is restricted to the food sector only, as this could result in a restrictive proposition for the private sector and their lenders.

5. A Strategic Employment Site for North Ceredigion

Given the lack of available land for commercial development and the relatively buoyant nature of the market around Aberystwyth, there would be real value in exploring with Ceredigion CC the options for identifying a new future employment site for north Ceredigion. Whilst acknowledging the need for short-medium delivery of the shortlisted options/two site delivery strategy, there is merit we think in looking to the longer term and to start the process of site identification and LDP allocation.

6. Specialist Marketing Advice - WG Funding

Regrettably, we unable to provide any further revenue funding to support additional specialist marketing advice as part of the continued development of the business case.

Yours sincerely

Tim Howard / Ann Watkin



At/To:

Ann Watkin – Head of Strategy, Operations
Alignment and Planning, M&SWW Regional
Office, Welsh Government

Os yn galw gofynnwch am / If calling please
ask for: **Carwyn Jones-Evans**
Ffôn/ Tel: **07583 091 461**
Epost/Email: carwynj@ceredigion.gov.uk
Ein cyf/ Our ref: MWGD-S&P
Dyddiad/Date : 04 / 12 / 23

Drwy e-bost yn unig / By e-mail only:
ann.watkin@gov.wales

Annwyl / Dear Ann,

RE: Mid Wales Growth Deal : Sites and Premises Programme

Thank you for your letter dated 28th November on the Sites and Premises Programme. Your continued support and engagement in respect of the Programme and Mid Wales Growth Deal as a whole is highly valued.

It was rather surprising to receive your correspondence and I would have found it more helpful to discuss the matters raised beforehand, rather than generate a need to exchange letters. However, I have put the following together as a response. You make some general remarks before entering into a numbered list of observations which I have replied to in the same way below.

The Collaboration Agreement

This was emailed to you on 16th November as a developed draft for your review. This has already been reviewed by Powys' Legal Services Team from a MWGD perspective. Once you confirm you are content to enter into the Agreement the operational requirements will be established.

Liaison Opportunities

Welsh Government officials are already involved in the work of the Programme Board, and we welcome their knowledge and experience to help deliver the Programme. This is the key forum where we need to have Programme delivery discussions and make transparent decisions that enable progress in a controlled environment. The Collaboration Agreement will help where there are wider lessons and experience to consider in the spirit of ongoing collaboration and knowledge-sharing between us.

You will know that best practice requires a regular review of the Programme Business Case and periodic re-running of Gateway Reviews to ensure currency and relevance etc. I would welcome your continuing involvement in those fora also.

Moving to your numbered items:

1. Project Delivery Timescales.

The Programme-Level Delivery Plan has been established by the Programme Manager, this is an initial target structure (also used to forecast potential spend-rates etc) which will refine over time. You are right to point out that as project proposals mature the programme will need to become better informed and further iterations may appear in future revisions of the Programme Business Case, when formally reviewed.

Your point around phased development is noted. This is detail that will continue to evolve in discussion with the site owners and as we refine the commercial strategy for each site. To some extent this work will overlap with matters you raise at item 3 below, where the level of public intervention, and what that looks like on each site, will also become clearer.

2. Scale of Development

You will be aware that options have been considered for the Front Runner sites following a series of detailed, but largely desk-top appraisals of site capacity to receive development. No design work has taken place to date and again, as project proposals are developed the evidence base to inform a decision on final project scope and scale will become clearer.

3. Value for Money

We recognise the point you raise and will be considering how each project is structured with regard to delivery and public sector intervention, again as project thoughts mature.

We would point out that the Sites and Premises Programme's response to regional market failure in the commercial sector is not a PDG/similar mechanism. The Programme is not developer-led, it is led by the public sector identifying sites of strategic economic value, selected for development based on clear evidence of need and demand. The reason why we are intervening in this way is to avoid duplicating traditional/historical methods that the wider public sector have looked at before and have proved difficult to realise in some areas.

4. A 2-Stage Delivery Approach

Having consulted with a number of organisations, and indeed yourselves, it seems clear that the advance establishment of service plots on sites is likely to provide more stimulus and interest from the private sector for the ultimate delivery of commercial units.

At this time, all feedback suggests the site at Newtown may proceed along the lines you mention. You are additionally right to highlight the specific matters that need to be taken into consideration for the Horeb site.

One of the prime reasons for wishing to undertake the proposed review of market opportunity and appetite here is to establish a sustainable Development and Investment Strategy for the Programme and its projects, that contributes significantly to the Programme's response to the Portfolio Private Sector Investment Strategy. The output of this work should help refine project strategies and clarify the observations already made, one way or another.

5. Strategic Employment Site for North Ceredigion

You suggestion regarding options in the Aberystwyth locality are noted, but I have to be very clear that there is a significant body of work behind the rationale and selection of Front Runner sites for the Programme. It is right therefore, to advance these to the next stage. Should these hit a stumbling block the Programme allows flexibility to change course and consider wider options by following an approved Change Management Protocol. Any Aberystwyth proposal can always be considered down the line (as well as others in Powys).

Since you mention the Aberystwyth locality, it may be useful to discuss the allocated site at Capel Bangor that failed to come forward for development, and whether there is merit in re-visiting that?

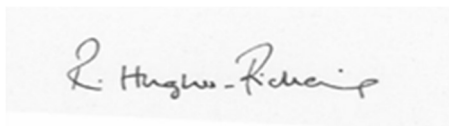
6. Revenue Support for Specialist Market Advice

Thank you for giving the request for further financial assistance on this important piece of work your consideration, your position on that is noted.

Clearly, the matters you have raised with me really require a wider discussion at Programme Board, and I will ensure the agenda for the next meeting (11th January 2024) is structured to allow that to take place.

I am of course, more than happy to have a first-hand conversation or receive further written feedback if you feel it appropriate.

Cofion gorau / Kind regards,



Russell Hughes-Pickering
Programme SRO for the Mid Wales Growth Deal Sites & Premises Programme

Corporate Lead Officer: Economy & Regeneration
Cyngor Sir Ceredigion County Council

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**COFNODION CYFARFOD O FWRDD TYFU CANOLBARTH CYMRU / GROWING
MID WALES BOARD A GYNHALIWDYD AR ZOOM
DDYDD LLUN, 16 HYDREF 2023**

YN BRESENNOL**Aelodau Cyngor Sir Ceredigion:**

Cynghorydd Bryan Davies, Arweinydd ac Aelod Cabinet dros Wasanaethau Democrataidd, Polisi, Perfformiad a Phobl a Threfniadaeth **(BD)**

Cynghorydd Catrin M S. Davies, Aelod Cabinet dros Ddiwylliant, Hamdden a Gwasanaethau Cwsmeriaid **(CMSD)**

Cynghorydd Keith Henson, Aelod Cabinet dros Briffyrdd a Gwasanaethau Amgylcheddol a Rheoli Carbon **(KH)**

Aelodau Cyngor Sir Powys:

Cynghorydd James Gibson-Watt, Arweinydd **JGW) (Cadeirydd)**

Cynghorydd Aled Davies **(AD)**

Cynghorydd Matthew Dorrance, Dirprwy Arweinydd ac Aelod Cabinet dros Bowys Decach **(MD)**

Cynghorydd David Selby, Aelod Cabinet dros Bowys Fwy Ffyniannus **(DS)**

Swyddogion:

Barry Rees, Cyfarwyddwr Corfforaethol, Cyngor Sir Ceredigion **(BR)**

Elin Prysor, Swyddog Arweiniol Corfforaethol: Cyfreithiol a Llywodraethu, Cyngor Sir Ceredigion **(EP)**

Lowri Edwards, Swyddog Arweiniol Corfforaethol: Gwasanaethau Democrataidd, Cyngor Sir Ceredigion **(LE)**

Duncan Hall, Swyddog Arweiniol Corfforaethol: Cyllid a Chaffael, Cyngor Sir Ceredigion **(DH)**

Carwyn Jones-Evans, Arweinydd Strategol ar y Cyd, Tyfu Canolbarth Cymru/Cyngor Sir Ceredigion **(CJE)**

Clive Pinney, Pennaeth Gwasanaethau Cyfreithiol a Democrataidd, Cyngor Sir Powys **(CP)**

Cathy Martin, Rheolwr Gweithrediadau, Tyfu Canolbarth Cymru **(CM)**

Nigel Brinn, Cyfarwyddwr Gweithredol yr Economi a'r Amgylchedd, Cyngor Sir Powys **(DS)**

Dave Owen, Rheolwr y Rhaglen Ddigidol, Tyfu Canolbarth Cymru **(DO)**

John Collingwood, Rheolwr y Rhaglen Safleoedd ac Adeiladau, Tyfu Canolbarth Cymru **(JC)**

Emma Palmer, Cyfarwyddwr Gwasanaethau Corfforaethol, Cyngor Sir Powys **(EP)**

David Price, Rheolwr y Bartneriaeth Sgiliau Rhanbarthol (RSP) **(DP)**

Ffion Lloyd, Cyfreithiwr, Cyngor Sir Ceredigion **(FL)**

Angharad Massow, Swyddog Cyfathrebu, Tyfu Canolbarth Cymru **(AM)**

Russell Hughes-Pickering, Swyddog Arweiniol Corfforaethol: Yr Economi ac Adfywio, Cyngor Sir Ceredigion **(RHP)**

Sylwedyddion y Llywodraeth:

Gareth Ashman, Pennaeth Twf Rhanbarthol a Lleol, Llywodraeth y DU, Cymru

Ann Watkin, Pennaeth Strategaeth, Cysoni Gweithrediadau a Chynllunio, Llywodraeth Cymru

John Hawkins, Llywodraeth y DU, Cymru

1. CROESO AC YMDDIHEURIADAU / WELCOME AND APOLOGIES

Derbyniwyd ymddiheuriadau am absenoldeb oddi wrth Diane Reynolds Cyfarwyddwr Dros Dro yr Economi a Gwasanaethau Cymunedol CSP a Nicola Williams Rheolwr Strategol Cyflawni Rhaglenni CJC.

2. DATGANIADAU O FUDDIANT PERSONOL / DECLARATIONS OF PERSONAL INTEREST

Ni chafwyd unrhyw ddatganiadau o fuddiant.

3. COFNODION DRAFFT Y CYFARFOD DIWETHAF / DRAFT MINUTES OF THE LAST MEETING 23/6/2023

Cytunwyd bod cofnodion y cyfarfod diwethaf a gynhaliwyd ar 23 Mehefin 2023 yn gofnod cywir.

4. PARTNERIAETH SGILIAU RHANBARTHOL CANOLBARTH CYMRU / MW REGIONAL SKILLS PARTNERSHIP

Rhoddodd David Price, Rheolwr y Bartneriaeth Sgiliau Rhanbarthol, ddiweddariad am y Bartneriaeth Sgiliau Rhanbarthol a'r camau arfaethedig canlynol:

1. Sefydlu clystyrau'r sector busnes:

- Iechyd a Gofal Cymdeithasol
- Twristiaeth
- Ynni
- Y sector cyhoeddus
- Cludiant
- Amaethyddiaeth, Bwyd a Diod
- Digidol
- Menter
- Ymchwil Cymhwysol ac Arloesi
- Cyflogaeth a Sgiliau

Yn ogystal â dau Grŵp Clwstwr Cefnogol:

- Darparwyr
- Gwarant Pobl Ifanc

2. Coladu a dadansoddi data a Gwybodaeth am y Farchnad Lafur i sicrhau eu bod yn gyfredol ac yn berthnasol.

3. Sicrhau bod gwaith y Bartneriaeth Sgiliau Rhanbarthol yn weladwy ac yn dryloyw trwy greu gwefan y Bartneriaeth Sgiliau Rhanbarthol.

4. Ailstrwythuro bwrdd y Bartneriaeth Sgiliau Rhanbarthol, gan leihau aelodaeth o 49 i 24, y byddai 12 ohonynt yn gadeiryddion y 12 grŵp clwstwr, gan sicrhau y byddai o leiaf 8 yn gyflogwyr yn y sector preifat. Byddai gweddill y bwrdd yn gynrychiolwyr ymgynghorol o wahanol sefydliadau perthnasol, gan gynnwys y ddau Gyngor, Addysg Uwch, Addysg Bellach, Gyrfa Cymru a'r Adran Gwaith a Phensiynau.

Eglurodd Rheolwr y Bartneriaeth Sgiliau Rhanbarthol y byddai'r Bartneriaeth Sgiliau Rhanbarthol yn ceisio gwella mynediad at gyfleoedd hyfforddi ac addysg yn Gymraeg ac yn ymdrin â'r prinder staff sy'n siarad Cymraeg mewn rolau sy'n delio â chwsmeriaid.

Cadarnhaodd y byddai'r undebau ffermio yn cael eu cynrychioli ar y Grŵp Clwstwr Amaethyddiaeth, Bwyd a Diod ac y byddent trwy hynny yn cael eu cynrychioli ar y Bartneriaeth Sgiliau Rhanbarthol.

Cytunodd Rheolwr y Bartneriaeth Sgiliau Rhanbarthol gyda sylwadau'r Cadeirydd fod angen gwell arweiniad am yrfaoedd a chyfleoedd gwell ar gyfer profiad gwaith.

Cynigiwyd ac eiliwyd yr argymhellion yn yr adroddiad gan y Cynghorydd James Gibson-Watt ac yna

PENDERFYNWYD

- 1. Cymeradwyo'r gweithgareddau newydd y mae'r Bartneriaeth Sgiliau Rhanbarthol yn eu cynnig i'w cyflawni.**
- 2. Cymeradwyo ailstrwythuro Bwrdd y Bartneriaeth Sgiliau Rhanbarthol.**

5. CYLLID / FINANCE

Derbyniodd y Bwrdd adroddiad y Swyddog Adran 151. Datganodd mai'r gwariant ar gyfer 2022/23 oedd £61,179, sef tanwariant o £138,821. Roedd hyn yn bennaf oherwydd bod cyllid WEFO yn dal i fod ar gael, y defnyddiwyd cymaint â phosibl ohono. Felly, roedd y cyfraniadau terfynol yr oedd eu hangen gan Gynghorau Sir Ceredigion a Phowys yn llawer is na'r hyn a gyllidebwyd, sef £30,590 yr un.

Roedd cyllid Blwyddyn 1 o £4,000,000 wedi dod i law ddiwedd mis Medi 2023. Roedd yr adroddiad yn nodi'r proffil ariannu tybiedig dros 15 mlynedd y Cynllun Twf.

Roedd yr adroddiad hefyd yn nodi dull gweithredu arfaethedig ar gyfer penderfynu pa gostau Datblygu Prosiectau a fyddai'n cael eu hystyried yn gymwys ar gyfer defnyddio cyllid y Cynllun Twf. Ni fyddai unrhyw Brosiect yn cael cyllid y Cynllun Twf yn ffurfiol nes iddo gyrraedd y cam Achos Busnes Llawn (FBC) yn llwyddiannus a'i fod wedi hynny wedi derbyn cymeradwyaeth gan Fwrdd Tyfu Canolbarth Cymru.

Cynigiwyd ac eiliwyd ac yna

PENDERFYNWYD

- 1. Nodi sefyllfa Alldro 2022/23 ar gyfer Cyllideb TCC, fel yr amlinellwyd yn adran 1 yr adroddiad.**
- 2. Nodi'r diweddariad ynghylch Cyllid Bargaen Twf Canolbarth Cymru Blwyddyn 1 a'r proffil ariannu 15 mlynedd cyfredol, fel yr amlinellwyd yn adran 2 yr adroddiad.**
- 3. Cytuno ar yr egwyddorion ar gyfer caniatáu i arian y Cynllun Twf gael ei ddefnyddio ar gyfer costau Datblygu Prosiectau, fel yr amlinellwyd yn adran 3 yr adroddiad.**

6. Y RHAGLEN DDIGIDOL / DIGITAL PROGRAMME
--

Rhoddodd y Bwrdd ystyriaeth i fersiwn wedi'i diweddaru o Achos Busnes y Rhaglen. Roedd Achos Busnes y Rhaglen yn cydnabod bod Seilwaith Digidol yn elfen hanfodol ar gyfer twf economaidd ac o'r herwydd mae blaenoriaethau'r Rhaglen yn parhau i ganolbwyntio ar gysylltedd sefydlog a symudol. Roedd disgwyl i'r rhaglen gostio tua £15m dros y 10 mlynedd nesaf, gan ddychwelyd amcangyfrif o £120 miliwn mewn buddion net i economi'r rhanbarth.

Cynhaliwyd Adolygiad Sicrwydd o'r Rhaglen Ddigidol yng nghanol mis Medi gan ganolbwyntio'n bennaf ar y llywodraethu a'r prosesau presennol a'u haddasrwydd i sicrhau'r ddarpariaeth. Mae'r Rhaglen wedi derbyn gradd Ambr.

Nid oedd dau brosiect a amlygwyd i'w blaenoriaethu yn ystod drafft cychwynnol Achos Busnes y Rhaglen, a) Prosiect Safleoedd Cyflogaeth Strategol a b) Prosiect Safleoedd Hyb Tai Cymdeithasol yn cael eu datblygu gan fod risg o ddyblygu gyda mentrau'r Llywodraeth a fyddai'n gweld buddsoddiad sylweddol mewn darpariaethau band eang a symudol yn y Canolbarth.

Roedd nifer o brosiectau a nodwyd wedi symud ymlaen drwy'r model blaenoriaethu a chraffwyd arnynt gan Fwrdd y Rhaglen Ddigidol er mwyn eu symud ymlaen i Achos Busnes Amlinellol (OBC), ac yn ddiweddarach Achos Busnes Llawn (FBC) i'w cyflwyno i Fwrdd TCC (GMW) drwy'r Bwrdd Cyflawni Portffolio.

Roedd yr Achos Busnes Amlinellol ar gyfer y Prosiect Anodd lawn ei Gyrraedd (prosiect VHTR) wedi'i ddatblygu ac awgrymwyd y dylai'r Rhaglen barhau i ystyried rhaglenni eraill a ariennir yn gyhoeddus ac yn fasnachol cyn penderfynu pa ymyriadau fyddai'n gwneud y defnydd gorau o adnoddau i wella darpariaeth band eang ar draws y Rhanbarth. Mae Llywodraeth y DU a Llywodraeth Cymru wedi cynllunio ymyriadau yn yr ardal, sef Prosiect Gigabit a fydd yn gweld o leiaf £30 miliwn yn cael ei fuddsoddi yn y Rhanbarth dros y blynyddoedd i ddod a phrosiect VHTR LIC ei hun a fydd yn targedu hyd at 70,000 eiddo ledled Cymru gyda buddsoddiad o £70 miliwn.

Roedd ymgysylltu â'r farchnad wedi digwydd gyda Gweithredwyr Rhwydweithiau Symudol (MNOs). Roedd yn ymddangos ar ôl cwblhau Rhwydwaith Gwledig a Rennir (SRN) Llywodraeth y DU y byddai ardaloedd ar draws Canolbarth Cymru na fyddent yn gweld unrhyw welliannau yn y ddarpariaeth symudol, felly mae angen ymyrraeth gan Dwf Canolbarth Cymru. Roedd yr Achos Busnes Amlinellol ar gyfer y prosiect a cheisio penderfynu ar y dull gorau o sicrhau'r ddarpariaeth symudol orau a'r capasiti mwyaf ar draws Canolbarth Cymru yn cael ei ddatblygu.

Roedd y Llywodraeth yn bwriadu dechrau contract ym mis Gorffennaf 2024 ar gyfer y rhan fwyaf o Bowys a gogledd Ceredigion, gyda de Powys rai misoedd yn ddiweddarach. Roedd BT Openreach yn bwriadu cysylltu 70,000 eiddo erbyn 2026. Byddai ymgynghorydd yn cael ei gaffael i gynnal ymarferiad mapio i helpu i ddarparu gwell dealltwriaeth o'r prosiectau arfaethedig.

Roedd yr adroddiad hefyd yn rhoi sylw i Gofrestr Risg a Phroblemau'r Rhaglen. Byddai Risgiau a Phroblemau yn parhau i gael eu rheoli trwy'r rhaglen ffurfiol a rheolaethau ar y prosiectau, yn unol â dull Portffolio TCC.

PENDERFYNWYD

- 1. Cymeradwyo'r argymhelliad i gymeradwyo Achos Busnes y Rhaglen Ddigidol wedi'i ddiweddarau (f0.22).**
- 2. Cefnogi'r cais i awdurdodi symud y Prosiectau a nodwyd o fewn y Rhaglen Ddigidol i Achos Busnes Amlinellol yn eu blaenau.**

7. UNRHYW FATER ARALL / ANY OTHER BUSINESS

Dim

8. DYDDIADAU'R CYFARFODYDD NESAF / DATES OF FUTURE MEETINGS

26 Ionawr 2024

9. EITHRIO'R CYHOEDD / EXCLUSION OF THE PUBLIC

PENDERFYNWYD gwahardd y cyhoedd a'r wasg o'r cyfarfod yn ystod ystyriaeth o'r fath, yn unol ag Adran 100B(2) y Ddeddf.

10. Y RHAGLEN SAFLEOEDD AC EIDDO / SITES & PREMISES PROGRAMME

Ystyriodd y Bwrdd Achos Busnes y Rhaglen Safleoedd ac Adeiladau.

PENDERFYNWYD

- 1. Cymeradwyo Achos Busnes y Rhaglen, Fersiwn 3.1 a chadarnhau rhoi awdurdod i Fwrdd y Rhaglenni Safleoedd ac Adeiladau symud ymlaen â'r Rhaglen i'r Cam Cyflawni.**
- 2. Cadarnhau rhoi Awdurdod i'r Prosiect i gymryd y camau dechreuol gyda safleoedd y Rhaglen sydd wedi dod i'r brig gyda'r ddau Bartner Prosiect perthnasol a restrir yn yr adroddiad.**
- 3. Cymeradwyo bod Bwrdd y Rhaglen Safleoedd ac Adeiladau yn archwilio ac yn cytuno ar drefniant gwaith ffurfiol gyda Phartneriaid y Prosiect i gael eu hymrwymiad pellach i nodau ac amcanion y Rhaglen Safleoedd ac Adeiladau a'i hallbynnau a'i chanlyniadau gofynnol.**
- 4. Cymeradwyo Protocol Rheoli Newid y Rhaglen i'w ddefnyddio wrth ystyried newid cwmpas yn y dyfodol, pe bai'n digwydd, ac archwilio rhinweddau lansio gwaith pellach a / neu ystyried safleoedd amgen ar gyfer cyflenwi o dan y Rhaglen Safleoedd ac Adeiladau.**
- 5. Cymeradwyo'r egwyddor o gynnal gweithgaredd gwybodaeth marchnad pellach ar lefel rhaglen yn ystod y Cam Cyflawni i sicrhau bod pob safle'n parhau'n hyfyw, gan ddatblygu Strategaeth Farchnata glir ar y cyd â Phartneriaid Prosiect.**
- 6. Cymeradwyo rhoi Awdurdod i'r Prosiect i gymryd y camau cyntaf yn y gwaith o ddatblygu Achos Busnes Prosiect ar gyfer "Cronfa Ymyrraeth Leol" i gefnogi datblygiad a arweinir gan y sector preifat mewn safleoedd Marchnad Leol sydd y tu allan i gwmpas y Rhaglen Strategol, gan ymateb i amcanion ehangach y Flaenoriaeth Cefnogi Twf Menter.**

11. BARGEN TWF CANOLBARTH CYMRU / MW GROWTH DEAL

Derbyniodd y Bwrdd adroddiad diweddar ar gynnydd a'r camau nesaf yn ymwneud â Borgen Twf Canolbarth Cymru a chrynodeb o asesiadau ac argymhellion Achosion Amlinellol Strategol y Prosiect.

PENDERFYNWYD

- 1. Derbyn yr adroddiad diweddar.**
- 2. Cymeradwyo argymhellion Tîm y Swyddfa Rheoli Portffolio a'r Bwrdd Cyflawni Portffolio yn dilyn asesu prosiectau'r Cynllun Twf fel y nodir yn Eitemau 12 a 13.**

**Cynghorydd Sir Bryan Davies
Cadeirydd**

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**MINUTES OF A MEETING OF THE BWRDD TYFU CANOLBARTH CYMRU /
GROWING MID WALES BOARD HELD ON ZOOM ON
MONDAY, 16 OCTOBER 2023**

PRESENT

Ceredigion County Council Members:

Councillor Bryan Davies, Leader and Cabinet Member for Democratic Services, Policy, Performance and People and Organisation **(BD)**

Councillor Catrin M S. Davies, Cabinet Member for Culture, Leisure and Customer Services **(CMSD)**

Councillor Keith Henson, Cabinet Member for Highways and Environmental Services and Carbon Management **(KH)**

Powys County Council Members:

Councillor James Gibson-Watt, Leader **JGW) (Chair)**

Councillor Aled Davies **(AD)**

Councillor Matthew Dorrance, Deputy Leader and Cabinet Member for a Fairer Powys **(MD)**

Councillor David Selby, Cabinet Member for a More Prosperous Powys **(DS)**

Officers:

Barry Rees, Corporate Director, Ceredigion County Council **(BR)**

Elin Prysor, Corporate Lead Officer: Legal and Governance, Ceredigion County Council **(EP)**

Lowri Edwards, Corporate Lead Officer: Democratic Services, Ceredigion County Council **(LE)**

Duncan Hall, Corporate Lead Officer: Finance and Procurement, Ceredigion County Council **(DH)**

Carwyn Jones-Evans, Joint Strategic Lead, Growing Mid Wales/Ceredigion County Council **(CJE)**

Clive Pinney, Head of Legal and Democratic Services, Powys County Council **(CP)**

Cathy Martin, Operations Manager, Growing Mid Wales **(CM)**

Nigel Brinn, Executive Director Economy and Environment, Powys County Council **(NB)**

Dave Owen, Digital Programme Manager, Growing Mid Wales **(DO)**

John Collingwood, Sites and Premises Programme Manager, Growing Mid Wales **(JC)**

Emma Palmer, Director of Corporate Services, Powys County Council **(EP)**

David Price, RSP Manager **(DP)**

Ffion Lloyd, Solicitor, Ceredigion County Council **(FL)**

Angharad Massow, Communications Officer, Growing Mid Wales **(AM)**

Russell Hughes-Pickering, Corporate Lead Officer: Economy and Regeneration, Ceredigion County Council **(RHP)**

Government Observers:

Gareth Ashman, Head of Regional and Local Growth, UK Government Wales

Ann Watkin, Head of Strategy, Operations Alignment and Planning, Welsh Government

John Hawkins, UK Government Wales

Apologies for absence were received from Diane Reynolds Interim Director of Economy and Community Services PCC and Nicola Williams Strategic Programme Delivery Manager CJC.

2.	DATGANIADAU O FUDDIANT PERSONOL / DECLARATIONS OF PERSONAL INTEREST
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There were no declarations of interest reported.

3.	COFNODION DRAFFT Y CYFARFOD DIWETHAF / DRAFT MINUTES OF THE LAST MEETING 23/6/2023
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The minutes of the last meeting held on 23rd June 2023 were agreed as a correct record.

4.	PARTNERIAETH SGILIAU RHANBARTHOL CANOLBARTH CYMRU / MW REGIONAL SKILLS PARTNERSHIP
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David Price the RSP Manager gave an update on the Regional Skills Partnership and the following proposed actions:

1. Establish sector business clusters:

- Health and Social Care
- Tourism
- Energy
- Public Sector
- Transport
- Agriculture, Food and Drink
- Digital
- Enterprise
- Applied Research and Innovation
- Employment and Skills

Plus two Support Cluster Groups:

- Providers
- Young Persons Guarantee

2. Collation and analysis of data and Labour Market Information to ensure it is current and relevant.

3. Ensure that the work of the RSP is visible and transparent. by the creation of an RSP website.

4. Restructure the RSP board, reducing membership from 49 to 24, 12 of whom would be chairs of the 12 cluster groups, ensuring at least 8 would be private sector employers. The remainder of the board would be advisory representatives from various relevant organisations, including both Councils, Higher Education, Further Education, Careers Wales and the DWP.

The RSP Manager explained that the RSP would be looking to improve access to training and education opportunities in Welsh and address the shortage of Welsh speaking staff in customer facing roles.

He confirmed that the farming unions would be represented on the Agriculture, Food and Drink Cluster Group and through that represented on the RSP.

The RSP Manager agreed with the comments of the Chair that there needed to be better careers guidance and opportunities for work experience.

The recommendations in the report were moved and seconded by Councillor James Gibson-Watt and it was

RESOLVED

- 1. To approve the new activities the RSP are proposing for delivery.**
- 2. To approve the restructure of the Regional Skills Partnership Board.**

5. CYLLID / FINANCE

The Board received the report of the Section 151 Officer. He reported that expenditure for 2022/23 was £61,179, an underspend of £138,821. This was largely due to the continuing availability of WEFO funding, which was maximised as far as possible. Therefore, the final contributions required from Ceredigion and Powys County Councils was far lower than budgeted at £30,590 each.

Year 1 funding of £4,000,000 had been received in late September 2023. The report set out the assumed funding profile over the 15 years of the Growth Deal.

The report also set out a proposed approach for determining which Project Development costs would be deemed eligible for the use of Growth Deal funding. No Project would be formally awarded Growth Deal funding until it has successfully reached the Full Business Case (FBC) stage and had subsequently received approval from the Growing Mid Wales Board.

It was proposed and seconded and

RESOLVED

- 1. To note the 2022/23 Outturn position for the GMW Budget, as outlined in section 1 of the report.**
- 2. To note the update regarding the Year 1 Mid Wales Growth Deal Funding and the current 15 year funding profile, as outlined in section 2 of the report.**

3. To agree the principles for allowing Growth Deal funding to be used for Project Development costs, as outlined in section 3 of the report.

6.	Y RHAGLEN DDIGIDOL / DIGITAL PROGRAMME
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The Board considered an updated version of the Programme Business Case. The Programme Business Case recognised that Digital Infrastructure was an essential element for economic growth and as such the priorities of the Programme remain as fixed and mobile connectivity. The programme was expected to cost approximately £15m over the next 10 years, returning an estimated £120m in net benefits to the economy of the region.

The Digital Programme underwent an Assurance Review in Mid-September predominantly focusing upon the existing governance and processes and their suitability to ensure delivery. The Programme has been merited an Amber rating.

Two projects highlighted for prioritisation during the initial draft of the Programme Business Case, a) Strategic Employment Site Project and b) Social Housing Hub Site Project were not being taken forward as there was a risk of duplication with Government initiatives that would see significant investment in both broadband and mobile provisions in Mid Wales.

A number of Identified projects had progressed through the prioritisation model and had been scrutinised by the Digital Programme Board in order to progress them to Outline Business Case (OBC), and later Full Business Case (FBC) to present to the GMW Board via the Portfolio Delivery Board.

The OBC for the Very Hard to Reach Project (VHTR project) had been developed and it was suggested that the Programme should continue to consider other publicly and commercially funded programmes before deciding upon which interventions would be the best use of resources to improve broadband provision across the Region. Both UK and Welsh Government have planned interventions in the area, namely Project Gigabit which will see at least £30m invested into the Region over the forthcoming years and the WG's own VHTR project which will target up to 70k properties across Wales with an investment of £70m.

Market engagement had taken place with Mobile Network Operators (MNOs) it appeared that following the completion of UK Government's Shared Rural Network (SRN) that there would be areas across Mid Wales that won't see any improvements in mobile provision therefore GMW intervention is required. The OBC for the project and to determine the best delivery approach to maximise mobile coverage and capacity across Mid Wales was being developed.

The Government was looking to start a contract in July 2024 covering most of Powys and the north of Ceredigion, with the south of Powys some months later. BT Openreach were looking to connect 70,000 properties by 2026. A consultant

would be procured to carry out a mapping exercise to help provide a better understanding of the planned projects.

The report also set out the Programme Risk and Issue Register. Risks and Issues would continue to be managed via the formal programme and project controls, in line with the GMW Portfolio approach.

RESOLVED

- 1. To endorse the recommendation to approve the updated Digital Programme Business Case (v0.22).**
- 2. To support the request to mandate progression of the identified Projects within the Digital Programme to Outline Business Case.**

7. UNRHYW FATER ARALL / ANY OTHER BUSINESS

None

8. DYDDIADAU CYFARFODYDD NESAF / DATES OF FUTURE MEETINGS

26th January 2024

9. EITHRIO'R CYHOEDD / EXCLUSION OF THE PUBLIC

RESOLVED to exclude the public and press will be excluded from the meeting during such consideration, in accordance with Section 100B(2) of the Act.

10. Y RHAGLEN SAFLEOEDD AC EIDDO / SITES & PREMISES PROGRAMME

the Sites and Premises Programme Business Case.

RESOLVED

- 1. To approve the Programme Business Case, Version 3.1 and confirms a mandate to the Sites and Premises Programme Board to proceed with the Programme into the Delivery Stage.**
- 2. To confirm a Project Mandate to Initiate the Front-Runner sites of the Programme with the two respective Project Partners listed in the report.**
- 3. To approve that the Sites and Premises Programme Board explores and agrees a formal working arrangement with Project Partners to obtain their further commitment to the aims and objectives of the Sites and Premises Programme and its required outputs and**

outcomes.

- 4. To approve the Programme Change Management Protocol for use in considering future scope change, should it occur, and examining the merit of launching further work and / or substituting alternative sites for delivery under the Sites and Premises Programme.**
- 5. To approve the principle of undertaking further market intelligence activity at programme-level during the Delivery Stage to ensure each site remains viable, developing a clear Marketing Strategy jointly with Project Partners.**
- 6. To approve a Project Mandate to Initiate development of a Project Business Case for a “Local Intervention Fund” to support private sector led development in Local Market sites that fall outside scope of the Strategic Programme, responding to the wider objectives of the Supporting Enterprise Growth Priority.**

11.	BARGEN TWF CANOLBARTH CYMRU / MW GROWTH DEAL
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The Board received an update report on progress and next steps relating to the Mid Wales Growth Deal and a summary of the assessments and recommendations of the Project Strategic Outline Cases.

RESOLVED

- 1. To receive the update report.**
- 2. To approve the recommendations of the Portfolio Management Office Team and Portfolio Delivery Board following assessment of the Growth Deal projects as set out in Items 12 and 13.**

**County Councillor Bryan Davies
Chair**



ADRODDIAD I FWRDD TYFU CANOLBARTH CYMRU

26 Ionawr 2024

TEITL:	Adroddiad Partneriaeth Sgiliau Rhanbarthol Canolbarth Cymru
AWDUR:	Dai Price, Rheolwr y Bartneriaeth Sgiliau Rhanbarthol

1. Diben yr adroddiad

1.1. Diben yr adroddiad yw rhoi diweddariad ynghylch cynnydd y Bartneriaeth Sgiliau Rhanbarthol, yn enwedig:

- Bwrdd y Bartneriaeth Sgiliau Rhanbarthol
- Creu gwefan y Bartneriaeth Sgiliau Rhanbarthol
- Data a gwybodaeth am y farchnad lafur
- Grwpiau clwstwr busnes a'u rôl
- Arweiniad ynghylch gyrfaoedd

2. Crynodeb gweithredol

2.1. Mae'r tîm Partneriaeth Sgiliau Rhanbarthol wedi adolygu ei swyddogaethau trwy drafod gyda'r tîm presennol a thimau ehangach rhaglen Tyfu Canolbarth Cymru, arweinwyr gwleidyddol, uwch swyddogion a llawer o rhanddeiliaid a busnesau.

2.2. Y trafodaethau hynny sydd wedi ein galluogi i ddiffinio beth y byddai Canolbarth Cymru yn ei ystyried yn llwyddiant o ran y Bartneriaeth Sgiliau Rhanbarthol, gan sicrhau ar yr un pryd bod y gweithgarwch yn cyd-fynd â gofynion Llywodraeth Cymru ar gyfer y Bartneriaeth.

2.3. Yn gryno, bydd y tîm a'r bwrdd Partneriaeth Sgiliau Rhanbarthol yn anelu at gyflawni'n llwyddiannus yn erbyn canlyniadau Partneriaeth Sgiliau Rhanbarthol cenedlaethol Llywodraeth Cymru fel y pennir, yn ogystal â chyflawni'r blaenoriaethau a amlygwyd yn benodol gan fusnesau ac uwch swyddogion allweddol yn y rhanbarth yn adran 5 y ddogfen hon.

2.4. Mae'r adolygiad byr hwn wedi amlygu rhai bylchau yn ein dull gweithredu presennol. Mae'r ddogfen yn esbonio beth yw'r bylchau hynny a sut y byddwn yn mynd i'r afael â nhw.

3. Cefndir

- 3.1. Nod Partneriaethau Sgiliau Rhanbarthol yw dadansoddi'r ddarpariaeth o ran sgiliau a dylanwadu arni, a hynny ar sail angen economaidd rhanbarthol, er mwyn hybu twf a phrosiectau seilwaith allweddol ym mhob rhanbarth. Mae'r Cynlluniau Cyflogaeth a Sgiliau Rhanbarthol yn adeiladu ar flaenoriaethau a nodwyd gan Ardaloedd Menter, Bargeinion Dinesig, Dinas-ranbarthau a threfniadau cydweithio trawsffiniol, ac maent yn hybu'r blaenoriaethau hynny.
- 3.2. Caiff y cynlluniau eu diweddarau bob tair blynedd ac maent yn darparu argymhellion i Lywodraeth Cymru er mwyn dylanwadu ar y gwaith o flaenoriaethu a threfnu cyllid ar gyfer sgiliau, sy'n cynnwys dyraniadau ar gyfer prentisiaethau ac addysg bellach.
- 3.3. Yn eu rhanbarthau, mae Partneriaethau Sgiliau Rhanbarthol yn ymwneud hefyd ag ymchwil sy'n parhau, gwybodaeth am y farchnad lafur, gwaith datblygu, a'r gwaith o gyflawni prosiectau Cronfa Gymdeithasol Ewrop, gan sicrhau bod rhanbarthau'n cyd-fynd yn strategol â cheisiadau am gyllid Ewropeaidd a gan weithio gyda chwmnïau angori a chwmnïau eraill sydd o bwys rhanbarthol.
- 3.4. Ceir 4 Partneriaeth Sgiliau Rhanbarthol ar draws Cymru ar hyn o bryd.

4. Partneriaeth Sgiliau Rhanbarthol Canolbarth Cymru

- 4.1. Fel y disgrifir uchod wrth egluro'r cyd-destun cenedlaethol ar gyfer Partneriaethau Sgiliau Rhanbarthol, i fod yn llwyddiannus rhaid i Bartneriaeth Sgiliau Rhanbarthol Canolbarth Cymru sicrhau bod y sectorau sy'n flaenoriaeth ar gyfer y rhanbarth yn cael eu cefnogi gan ddata cenedlaethol a ategir gan wybodaeth fusnes leol.
- 4.2. Drwy'r broses hon, byddwn yn gallu sianelu rôl y Bartneriaeth i sicrhau:
 - Bod y Bartneriaeth yn pontio'r bwlch rhwng addysg, sgiliau ac adfywio er mwyn creu economi gref a bywiog a ategir gan arloesi, twf a gweithlu medrus.
 - Bod y Bartneriaeth yn un sy'n gweithio gydag arweinwyr busnes a rhanddeiliaid i nodi anghenion o ran sgiliau ar draws y rhanbarth yn awr ac yn y dyfodol.
- 4.3. Er mwyn llwyddo, bydd y Bartneriaeth Sgiliau Rhanbarthol yn ceisio cyflawni pedwar canlyniad allweddol:
 - Cynhyrchu a dadansoddi gwybodaeth am y farchnad lafur er mwyn llywio blaenoriaethau yn awr ac yn y dyfodol.
 - Adolygu'r ddarpariaeth ranbarthol o ran sgiliau.
 - Dylanwadu ar benderfyniadau ynghylch sgiliau, hyfforddiant ac addysg.
 - Bod yn gorff strategol sy'n cynrychioli buddiannau rhanbarthol.

- 4.4. Mae Partneriaeth Sgiliau Rhanbarthol Canolbarth Cymru yn rhan o raglen Tyfu Canolbarth Cymru ac mae'n cyd-fynd yn agos â'r gweithgarwch hwnnw. Felly, mae'r Bartneriaeth yn adrodd yn uniongyrchol i Fwrdd Tyfu Canolbarth Cymru.

5. Cynnydd o ran gweithredu

Bwrdd y Bartneriaeth Sgiliau Rhanbarthol

- 5.1. Cyflwynwyd cynnig i fwrdd y Bartneriaeth Sgiliau Rhanbarthol, a oedd yn argymhell y dylid lleihau aelodaeth y bwrdd o 47 o aelodau i oddeutu 25, gan sicrhau bod y strwythur clystyrau busnes newydd yn cael ei gynrychioli. Bydd cadeirydd pob clwstwr yn cael lle'n awtomatig ar y bwrdd ochr yn ochr â sectorau allweddol eraill sy'n gwneud penderfyniadau yn y rhanbarth, megis y sector addysg bellach, y sector addysg uwch, awdurdodau lleol a'r Fargen Twf.
- 5.2. Cafodd y cynnig hwn ei dderbyn gan y Bartneriaeth Sgiliau Rhanbarthol a'i gyflwyno i Fwrdd Tyfu Canolbarth Cymru wedyn er mwyn iddo gael ei gymeradwyo. Cafodd y cynnig ei gymeradwyo.
- 5.3. Anfonwyd llythyrau at aelodau presennol a newydd o'r bwrdd yn egluro'r newid yn aelodaeth y bwrdd a'u safle o fewn y Bartneriaeth Sgiliau Rhanbarthol.
- 5.4. Mae strwythur newydd y bwrdd bellach wedi'i sefydlu a bydd cyfarfod cyntaf y bwrdd newydd yn cael ei gynnal ddydd Llun 29 Ionawr 2024.

6. Creu gwefan y Bartneriaeth Sgiliau Rhanbarthol

- 6.1. Rhaid i ni sicrhau bod gwaith y Bartneriaeth Sgiliau Rhanbarthol yn weladwy ac yn dryloyw. Felly, ar ôl cael cymeradwyaeth gan Fwrdd Tyfu Canolbarth Cymru, rydym wedi ymgysylltu â chwmni dylunio gwefannau ac mae gwefan y Bartneriaeth wrthi'n cael ei chreu. Bydd y wefan ar gael o fis Chwefror 2024.
- 6.2. Bydd yr Arsyllfa Ddata, a fydd ar y wefan, yn adnodd hygyrch ar gyfer pob math o wybodaeth ranbarthol am y farchnad lafur – bydd yn cael ei lansio ddiwedd mis Chwefror 2024.

7. Data a gwybodaeth am y farchnad lafur

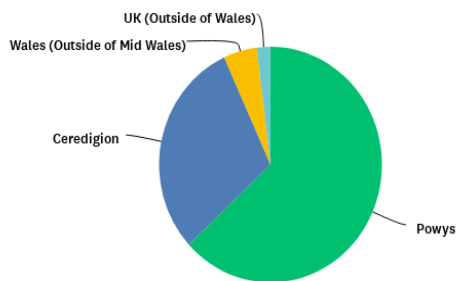
- 7.1. Rhan o rôl y Bartneriaeth Sgiliau Rhanbarthol, fel y nodwyd mewn datganiadau cynharach, yw crynhoi a dadansoddi data a gwybodaeth am y farchnad lafur er mwyn sicrhau eu bod yn gyfredol ac yn berthnasol.
- 7.2. Mae'r Bartneriaeth Sgiliau Rhanbarthol yn bwriadu gwneud hynny drwy fabwysiadu dull gweithredu sy'n cynnwys tri cham:
1. Gweithio gyda chwmni dadansoddi data, sy'n drydydd parti, a fydd yn darparu dadansoddiad trylwyr yn flynyddol o'r sectorau sy'n flaenoriaeth, yn nodi lefelau cyfredol sgiliau a gwaith recriwtio, ac yn nodi tueddiadau sy'n dod i'r amlwg a rhagolygon o ran twf ar gyfer pob sector.

Mae'r broses dendro bellach wedi'i chwblhau ac mae contractwr wedi'i benodi. Mae'r gwaith wedi dechrau a bydd yn cael ei gwblhau erbyn mis Mawrth 2024.

2. Bydd arolygon cyflogaeth a sgiliau ar gyfer y canolbarth yn cael eu crynhoi bob blwyddyn; bydd hynny'n darparu safbwynt cyfredol busnesau Canolbarth Cymru ar y dirwedd o ran sgiliau a gwaith recriwtio.

Mae arolygon sgiliau bellach wedi'u cwblhau, gyda 111 o ymatebion. Mae data bellach yn cael ei gasglu o ganlyniad. Bydd adroddiad ar yr ymatebion ar gael ym mis Chwefror 2024.

Q2 In which area is your business located?



3. Bydd grwpiau clwstwr sectorau'r canolbarth yn adolygu'r holl ddata sydd wedi'i grynhoi, yn sicrhau ei fod yn gwneud synnwyr ac yn darparu darlun arbenigol ar gyfer y sector dan sylw.

Mae 10 o'r 11 grŵp clwstwr wedi'u sefydlu ac mae 6 grŵp bellach wedi cwrdd.

8. Cyfarwyddyd Gyrfa

- 8.1. Rydym wedi sefydlu 9 grŵp clwstwr busnes a 2 grŵp clwstwr cynorthwyol, a bydd pob un ohonynt wedi cwrdd am y tro cyntaf yn ystod mis Tachwedd, mis Rhagfyr a mis Ionawr. Mae'r cadeiryddion i gyd wedi'u penodi ac mae cylch gorchwyl wedi'i greu.

- Gweithgynhyrchu Uwch a Pheirianeg (Ymchwil Gymhwysol ac Arloesi)
- Adeiladu ac Ynni
- Amaethyddiaeth
- Twristiaeth a Hamdden
- Iechyd a Gofal Cymdeithasol
- Cludiant a Logisteg
- Bwyd a Diod
- Digidol
- Y Sector Cyhoeddus

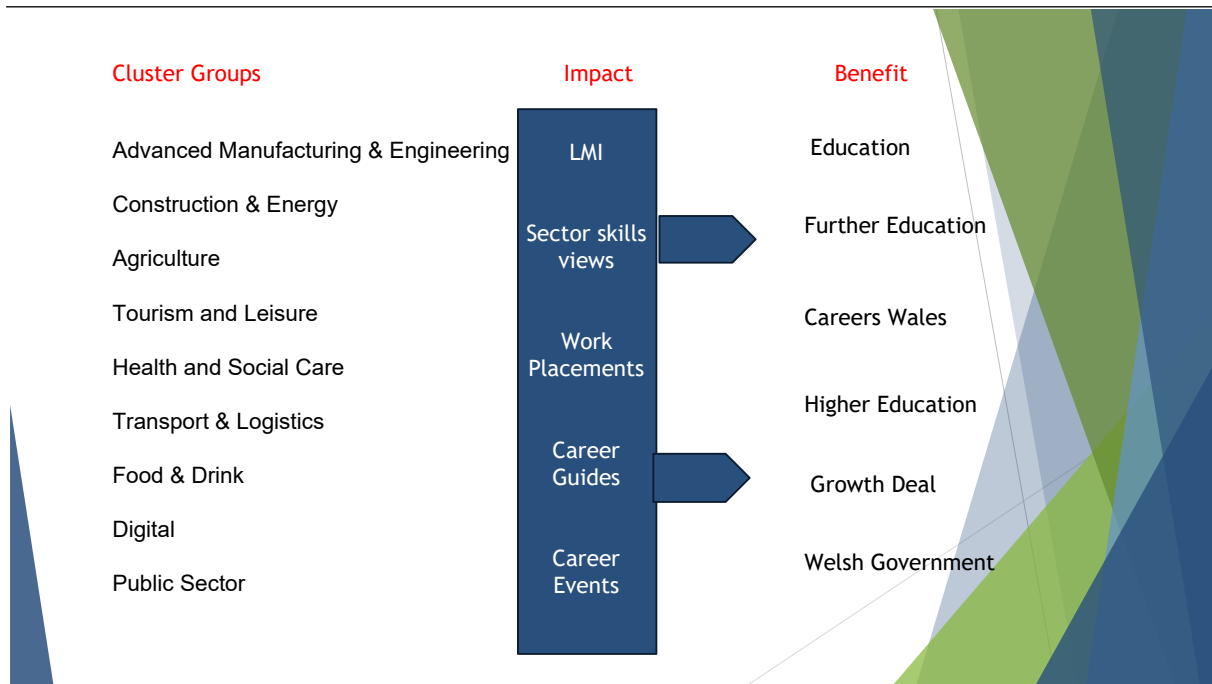
- Y Grŵp Darparwyr Hyfforddiant/Cyflogadwyedd
- Y Warant i Bobl Ifanc

8.2. Mae aelodau'r grwpiau wedi cytuno drwy'r cylch gorchwyl i:

- Gynhyrchu a dadansoddi gwybodaeth am y farchnad lafur er mwyn llywio blaenoriaethau yn awr ac yn y dyfodol ar gyfer eich sector.
- Adolygu a datblygu darpariaeth ranbarthol o ran sgiliau, sy'n benodol i'ch sector, er mwyn llywio'r Cynllun Cyflogaeth a Sgiliau 3 blynedd a'r Cynllun Gweithredu.
- Dylanwadu ar benderfyniadau ynghylch sgiliau, hyfforddiant ac addysg sy'n benodol i'ch sector.
- Creu a diweddarau canllaw i yrfaeodd ar gyfer eich sector penodol chi.
- Darparu profiad gwaith a dylanwadu ar y sector i gymryd rhan mewn cynlluniau profiad gwaith.
- Darparu addysg a chynngor am yrfaeodd i bobl ifanc a dylanwadu ar y sector i ddarparu addysg a chynngor o'r fath.
- Bod yn grŵp sy'n arwain y sector ac sy'n cynrychioli buddiannau ranbarthol.

9. Arweiniad ynghylch gyrfaeodd

- 9.1. Mae tîm y Bartneriaeth Sgiliau Rhanbarthol wedi blaenoriaethu darparu arweiniad ynghylch gyrfaeodd i bobl ifanc fel amcan. Nodwyd bod hynny'n flaenoriaeth ar gyfer y rhanbarth.
- 9.2. Ar ôl ymgynghori â llawer o ddarparwyr addysg, busnesau a chynrychiolwyr awdurdodau lleol, cydnabuwyd nad yw'r gwasanaeth presennol sy'n cynnig arweiniad ynghylch gyrfaeodd yn addas i'w ddiben mwyach a bod angen datblygu model newydd.
- 9.3. Mae'r Bartneriaeth Sgiliau Rhanbarthol wedi dechrau casglu gwybodaeth gan bartneriaid a phobl ifanc drwy gyfrwng arolygon a fydd yn dangos ein darpariaeth ar hyn o bryd.
- 9.4. Yna, byddwn yn egluro sut beth y gallai'r ddarpariaeth fod a sut y dylai fod. Gan ddefnyddio strwythur clystyrau busnes y Bartneriaeth Sgiliau Rhanbarthol, rydym o'r farn y gallwn gyflwyno strwythur a fydd yn sicrhau bod gan ysgolion, awdurdodau lleol a phartneriaid fynediad uniongyrchol i gronfa o fusnesau a ll ddarparu cynngor am yrfaeodd, lleoliadau gwaith a chyfleoedd eraill.



9.5. I reoli'r model hwn yn llwyddiannus, bydd angen adnodd pwrpasol gan wasanaeth Gyrfa Cymru neu gan awdurdodau lleol/ysgolion, a fydd yn gweithio gyda grwpiau clwstwr y Bartneriaeth Sgiliau Rhanbarthol. Fodd bynnag, bydd y Bartneriaeth yn parhau i reoli'r grwpiau clwstwr yn barhaus. Nid yw'r adnodd hwn wedi'i sefydlu eto.

10. Goblygiadau cyfreithiol

10.1. Dim.

11. Goblygiadau o ran adnoddau dynol

11.1. Dim.

12. Goblygiadau ariannol

12.1. Dim.

13. Atodiadau

13.1. Dim.



REPORT TO THE GROWING MID WALES BOARD

26th January 2024

TITLE:	Mid Wales Regional Skills Partnership Report
AUTHOR:	Dai Price, RSP Manager

1. Purpose of the Report

- 1.1. The purpose of the report is to provide an update on the progress of the Regional Skills Partnership, in particular:
- RSP board
 - Creation of RSP Website
 - Data and LMI
 - Business Cluster Groups and their role
 - Careers Guidance

2. Executive Summary

- 2.1. The RSP team has reviewed its functions through discussion with the existing team and wider GMW teams, political leaders, senior officers and many stakeholders and businesses.
- 2.2. It is from these discussions we have been able to define what Mid Wales would measure as success for the RSP whilst aligning the activity to WG requirements for the RSP.
- 2.3. In summary the RSP team and board will aim to successfully deliver against the WG national RSP outcomes as specified as well as deliver the priorities specifically highlighted by businesses and senior key officials in the region in section 5 of this document.
- 2.4. This short review highlighted some gaps in our current approach. The document explains what those gaps are and how we will resolve them.

3. Background

- 3.1. Regional Skills Partnerships aim to analyse and influence the provision of skills based on regional economic need, to support growth and key infrastructure projects in each region. The Regional Employment and Skills Plans build on and

support priorities identified by Enterprise Zones, City Deal, City Regions and cross border collaborations.

- 3.2. The plans are refreshed every three years and provide recommendations to Welsh Government to influence the prioritisation and deployment of skills funding including Apprenticeship and Further Education allocations.
- 3.3. Within their regions RSPs are also involved in ongoing research, Labour Market Intelligence, development, and delivery of ESF projects, ensuring that regions are strategically aligned with European funding bids, and working with anchor companies and other companies of regional importance.
- 3.4. Currently across Wales there are 4 Regional Skills Partnerships.

4. Mid Wales RSP

- 4.1. As described in the national RSP context above, to be successful, the Mid Wales RSP must ensure that the priority sectors for the region are supported by national data that is underpinned by local business intelligence.
- 4.2. Through this process we will be able to focus the role of the RSP to ensure that:
 - The RSP bridges the gap between education, skills and regeneration to create a strong and vibrant economy underpinned by innovation, growth, and a capable workforce.
 - The RSP functions as a partnership which works with business leaders and stakeholders to identify current and future skills needs across the region.
- 4.3. To achieve, the RSP will aim to deliver four key deliverables:
 - Produce and analyse labour market intelligence (LMI) to inform current and future priorities.
 - Review regional skills provision.
 - Influence decisions on skills, training, and education.
 - Act as a strategic body that represents regional interests.
- 4.4. The Mid Wales RSP is part of the Growing Mid Wales programme and aligns itself closely with this activity. Therefore, the RSP reports directly to the GMW board.

5. Implementation Progress

RSP Board

- 5.1. A proposal was presented to the RSP board that recommended the board membership is reduced from 47 members to approximately 25. Ensuring that the new business cluster structure is represented. Each cluster chair will automatically have a position on the board alongside other key decision makers in the region such as FE, HE, LA, and the Growth Deal.

- 5.2. This proposal was excepted by the RSP and then presented to the GMW Board for approval. This was also approved.
- 5.3. Letters have been sent to existing and new board members explaining the change in board membership and their position within the RSP.
- 5.4. The new board structure has now been established and the first meeting of the new board will take place Monday the 29th of January 2024.

6. Creation of RSP Website

- 6.1. We must ensure that the work of the RSP is visible and transparent. Therefore, after approval by the GMW Board we have engaged with a web design company and the RSP website is under construction. The website will be available from February 2024.
- 6.2. The Data Observatory which will sit on the website will be an accessible resource for all regional LMI - launch in late February 2024.

7. Data and LMI

- 7.1. Part of the RSP role, as identified in earlier statements, is the collation and analysis of data and Labour Market Intelligence to ensure it is current and relevant.
- 7.2. The way in which the RSP proposes to achieve this is by taking a three stepped approach:
 1. Work with a third-party data analysis company that will provide annual in-depth priority sector analysis, identifying current skills and recruitment levels, as well as emerging trends and predictions in growth for each sector.

The tender process has now been completed and a contractor has been appointed. Work has begun and will be complete by March 2024.

2. Mid Wales employment and skills surveys will be collated each year; this will provide an up to date Mid Wales business perspective on the skills and recruitment landscape.

Skills surveys has now been completed, with 111 responses. Data is now being collated as a result. A report on the responses will be available in February 2024.

3. Mid Wales Sector cluster groups will review and sense check all data collated and provide an expert view for that sector.

10 of the 11 cluster groups have been established and 6 groups have now met.

7.3. We have established 9 business cluster groups and 2 support cluster groups who will all have met for the first time through the months of November, December, January. All chairpersons have been appointed and ToR have been created.

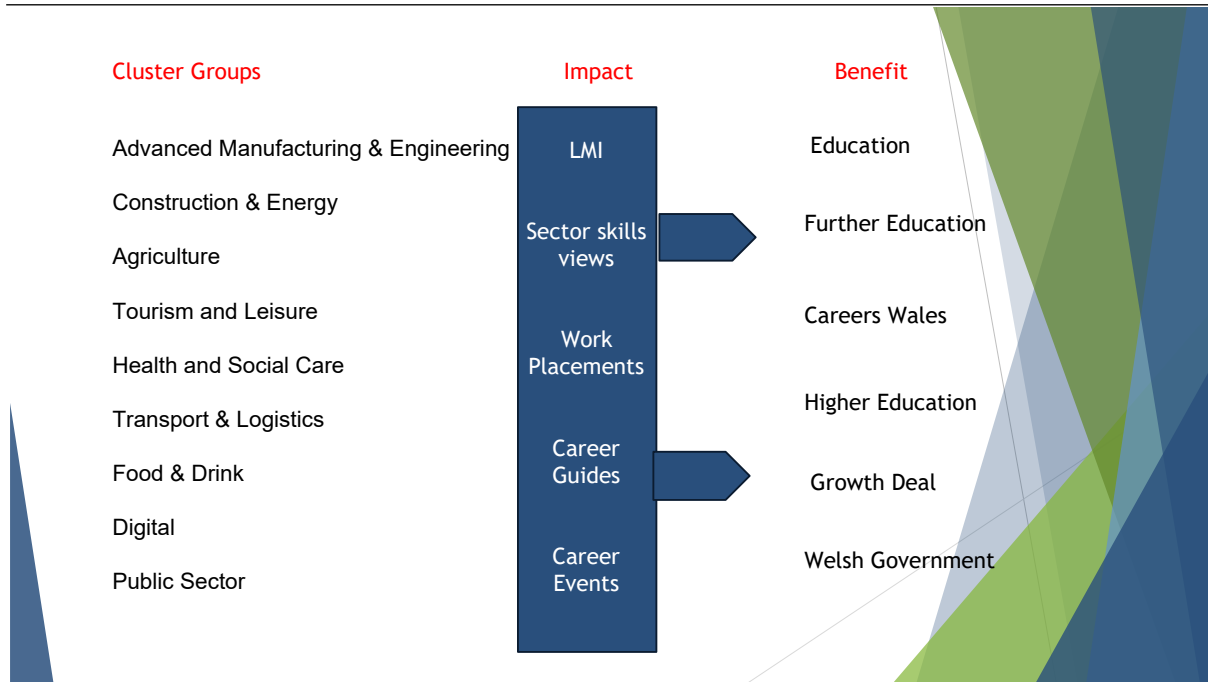
- Advanced Manufacturing & Engineering (Applied Research & Innovation)
- Construction & Energy
- Agriculture
- Tourism & Leisure
- Health & Social Care
- Transport & Logistics
- Food & Drink
- Digital
- Public Sector
- Support Cluster Groups
- Training Provider/Employability Group
- Young Person Guarantee

7.4. As group members they have agreed through the ToR to;

- Produce and analyse labour market intelligence (LMI) to inform current and future priorities. For your sector.
- Review and develop regional skills provision specific to your sector to inform the 3-year Employment and Skills Plan and Action Plan
- Influence decisions on skills, training, and education specific to your sector.
- Create and update a careers guide for your specific sector.
- Provide and influence the sector to participate in work experience.
- Provide and influence the sector to provide career advice to young people and education.
- Act as a sector leading group that represents regional interests.

8. Careers Guidance

- 8.1. RSP team has prioritised the objective of careers guidance for young people. This has been highlighted as a priority for the region.
- 8.2. After consultation with many education providers, businesses, and LA representatives it has been recognised that the current careers guidance service is no longer fit for purpose and that a new model needs to be developed.
- 8.3. The RSP has started to gather information from partners and young people through surveys that has will demonstrate our current provision.
- 8.4. We will then set out what provision could and should look like. Utilising the RSP business cluster structure we believe we can introduce a structure that will ensure that schools, Local Authorities and partners will have direct access to a business base, who can provide careers advice, work placements and other opportunities.



8.5. To successfully manage this model, a dedicated resource from either the Careers Wales service or from LA/ schools who will work with the RSP cluster groups will be required. However, the RSP will maintain management of the cluster groups on an ongoing basis. This resource is still to be established.

9. Legal Implications

9.1. None.

10. Human Resources Implications

10.1. None.

11. Financial Implications

11.1. None.

12. Appendices

12.1. None

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ADRODDIAD I FWRDD TYFU CANOLBARTH CYMRU

26 Ionawr 2024

TEITL:	Ffurflen Flynyddol ar gyfer y flwyddyn ddaeth i ben 31 Mawrth 2023
AWDUR:	Duncan Hall – Swyddog Arweiniol Corfforaethol: Cyllid a Chaffael – Ceredigion

1. Pwrpas yr Adroddiad

1.1. I ystyried ac i gymeradwyo y Ffurflen Flynyddol ar gyfer y flwyddyn ddaeth i ben 31 Mawrth 2023.

2. Penderfyniad(au) a Geisir

2.1. I gymeradwyo y Ffurflen Flynyddol ar gyfer y flwyddyn ddaeth i ben 31 Mawrth 2023.

3. Cefndir ac Ystyriaethau Perthnasol

3.1. Mae rheoliad 10(1) o Reoliadau Cyfrifon ac Archwilio (Cymru) 2014 (fel y'u diwygiwyd) yn ei gwneud yn ofynnol i Swyddog Ariannol Cyfrifol Bwrdd Tyfu Canolbarth Cymru lofnodi a dyddio'r datganiad o gyfrifon, ac ardystio ei fod yn cyflwyno darlun gwir a theg o sefyllfa ariannol y corff ar ddiwedd y flwyddyn y mae'n berthnasol iddi, ac o incwm a gwariant y corff hwnnw am y flwyddyn honno.

3.2. Mae trafodion ariannol Cyd Bwyllgor Tyfu Canolbarth Cymru ar gyfer y flwyddyn ddaeth i ben 31 Mawrth 2023 wedi eu crynhoi yn y Ffurflen Flynyddol, sydd wedi ei gynnwys yn Atodiad 2.

3.3. Mae Archwilio Cymru wedi archwilio y Ffurflen Flynyddol ac mae eu adroddiad wedi ei gynnwys yn Atodiad 1. Mae'r tystysgrif a'u barn archwiliad yn datgan – "Ein bwriad yw cyhoeddi tystysgrif ac adroddiad diamod ar gyfer y flwyddyn a ddaeth i ben ar 31 Mawrth 2023 ac nid oes unrhyw faterion o ran y farn yr ydym am dynnu eich sylw ati."

4. Argymhellion

4.1. Fod y Bwrdd yn cymeradwyo y Ffurflen Flynyddol ar gyfer y flwyddyn ddaeth i ben 31 Mawrth 2023.

5. Goblygiadau Cyfreithiol

5.1. Deddf Archwilio Cyhoeddus (Cymru) 2004, Deddf Llywodraeth Leol a Thai 1989.

6. Goblygiadau Adnoddau Dynol

6.1. Does dim goblygiadau AD.

7. Goblygiadau Ariannol

7.1. Ddim yn briodol

8. Atodiadau

- Atodiad 1: Tystysgrif a barn Archwilio Cymru
- Atodiad 2: Ffurflen flynyddol Tyfu Canolbarth Cymru am y flwyddyn a ddaeth i ben 31 Mawrth 2023



REPORT TO GROWING MID WALES BOARD

26th January 2024

TITLE:	The Annual Return for the year ended 31 March 2023
AUTHOR:	Duncan Hall – Corporate Lead Officer: Finance & Procurement-Ceredigion

1. Purpose of the Report

1.1. To consider and approve the Annual Return for the year ended 31 March 2023.

2. Decision(s) Sought

2.1. To approve the Annual Return for the year ended 31 March 2023.

3. Background and Relevant Considerations

3.1. Regulation 10(1) of the Accounts and Audit (Wales) Regulations 2014 (as amended) requires that Responsible Financial Officer of Growing Mid Wales board sign and date the statement of accounts, and certify that it presents a true and fair view of the financial position of the body at the end of the year to which it relates and of that body's income and expenditure for that year.

3.2. The financial transactions for the Growing Mid Wales Joint Committee for the year ended 31 March 2023 are summarised in the Annual Return which is included in Appendix 2.

3.3. Audit Wales have audited the Annual Return and their report is included in Appendix 1. Their Audit certificate and opinion states – 'It is our intention to issue an unqualified certificate and report for the year ended 31 March 2023 and there are no matters in respect of the opinion which we wish to draw to your attention.'

4. Recommendations

4.1. The Board approves the Annual Return for the year ending 31 March 2023.

5. Legal Implications

5.1. Public Audit (Wales) Act 2004 , Local Government and Housing Act 1989

6. Human Resources Implications

6.1. There are no HR implications arising from this report.

7. Financial Implications

7.1. Not applicable

8. Appendices

- Appendix 1: Audit Wales – Audit certificate and opinion
- Appendix 2: Growing Mid Wales return for the year ended 31 March 2023

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www.archwilo.cymru / www.audit.wales

Mr Duncan Hall
Cyngor Sir Ceredigion
Canolfan Rheidol
Rhodfa Padarn
Llanbadarn Fawr
Aberystwyth
Ceredigion
SY23 3UE

Cyfeirnod: DO / JB

Dyddiad cyhoeddi: 8 Ionawr 2024

Annwyl Duncan,

Ffurflen Flynyddol Tyfu Canolbarth Cymru 2022-23

Yn unol â gofynion Adran 12 ac Adran 13 o Ddeddf Archwilio Cyhoeddus (Cymru) 2004, rwy'n rhoi fy adroddiad ar Ffurflen Flynyddol Tyfu Canolbarth Cymru am y flwyddyn a ddaeth i ben ar 31 Mawrth 2023.

Rwyf wedi ymgymryd â'n gwaith yn unol â'r gweithdrefnau penodedig a gyhoeddwyd gan Archwilydd Cyffredinol Cymru. Yn gryno, mae'r gweithdrefnau hyn yn ei gwneud yn ofynnol i ni ystyried a yw'r datganiad cyfrifon blynyddol:

- wedi eu paratoi ar sail resymol (er enghraifft, mae'r ffigurau'n cytuno i'r cofnodion gwaelodol y cawsant eu paratoi arnynt ac maent yn gyson â'r trafodiadau a gofnodwyd yng nghyfrifon statudol yr awdurdodau lleol cyfansoddol ar gyfer yr un cyfnod adrodd); ac
- yn castio'n gywir.

Adroddiad archwilio ar y ffurflen flynyddol sy'n ymwneud â Thyfu Canolbarth Cymru am y cyfnod a ddaeth i ben ar 31 Mawrth 2023:

Yn amodol ar gymeradwyo ffurflen flynyddol 2022-23, byddwn yn gallu ardystio'r ffurflen flynyddol a chyhoeddi ein hysbysiad o gwblhau'r archwiliad a chadarnhau'r canlynol:

"Ar sail fy adolygiad, yn fy marn i, nid oes unrhyw faterion wedi dod i'm sylw gan roi achos dros bryderu, mewn unrhyw ffordd berthnasol, y wybodaeth a adroddwyd yn y Ffurflen Flynyddol hon:

- nad yw wedi'i baratoi yn unol ag arferion priodol;
- nad yw'r ddeddfwriaeth a'r gofynion rheoleiddiol perthnasol wedi'u bodloni;
- nad yw'n gyson â threfniadau llywodraethu'r Pwyllgor; a
- nad oes gan y Pwyllgor drefniadau priodol ar waith i sicrhau economi, effeithlonrwydd ac effeithiolrwydd wrth ddefnyddio adnoddau'

Materion eraill

Nid oes gennym unrhyw faterion eraill y mae'n rhaid i ni eu dwyn i'ch sylw.

Yn gywir



Derwyn Owen

ar gyfer ac ar ran Adrian Crompton, Archwilydd Cyffredinol Cymru

1 Capital Quarter, Tyndall Street
Cardiff / Caerdydd
CF10 4BZ

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Mr Duncan Hall
Ceredigion County Council
Canolfan Rheidol
Rhodfa Padarn
Llanbadarn Fawr
Aberystwyth
Ceredigion
SY23 3UE

Reference: DO/JB

Date issued: 8 January 2024

Dear Duncan,

Growing Mid Wales 2022-23 Annual Return

In accordance with the requirements of Section 12 and Section 13 of the Public Audit (Wales) Act 2004 I am giving my report on the Growing Mid Wales Annual Return for the year ended 31 March 2023.

I have undertaken our work in accordance with the specified procedures issued by the Auditor General for Wales. In summary these procedures require us to consider whether the annual statement of accounts:

- has been prepared on a reasonable basis (for example, the figures agree to the underlying records upon which they have been prepared and are consistent with transactions recorded in the statutory accounts of the constituent local authorities for the same reporting period); and
- casts correctly.

Audit report on the annual return relating to Growing Mid Wales for the period ending 31 March 2023:

Subject to the approval of the 2022-23 annual return, we will be able to certify the annual return and issue our notice of completion of the audit and confirm the following:

‘On the basis of my review, in my opinion no matters have come to my attention giving cause for concern that in any material respect, the information reported in this Annual Return:

- has not been prepared in accordance with proper practices;
- that relevant legislation and regulatory requirements have not been met;
- is not consistent with the Committee's governance arrangements; and
- that the Committee does not have proper arrangements in place to secure economy, efficiency and effectiveness in its use of resources’.

Other matters

We have no other matters we need to bring to your attention.

Yours sincerely



Derwyn Owen

for and on behalf of Adrian Crompton, Auditor General for Wales

63 Minor Joint Committees in Wales Annual Return for the Year Ended 31 March 2023

Accounting statements 2022-23 for:

Name of body: Growing Mid Wales Joint Committee

	Year ending		Notes and guidance for compilers
	31 March 2022 (£)	31 March 2023 (£)	Please round all figures to nearest £. Do not leave any boxes blank and report £0 or nil balances. All figures must agree to the underlying financial records for the relevant year.
Statement of income and expenditure/receipts and payments			
1. Balances brought forward	0	0	Total balances and reserves at the beginning of the year as recorded in the financial records. Must agree to line 7 of the previous year.
2. (+) Income from local taxation/levy	211,294	61,179	Total amount of income received/receivable in the year from local taxation (precept) or levy/contribution from principal bodies.
3. (+) Total other receipts	0	0	Total income or receipts recorded in the cashbook minus amounts included in line 2. Includes support, discretionary and revenue grants.
4. (-) Staff costs	-81,159	-14,836	Total expenditure or payments made to and on behalf of all employees. Include salaries and wages, PAYE and NI (employees and employers), pension contributions and related expenses eg termination costs.
5. (-) Loan interest/capital repayments	0	0	Total expenditure or payments of capital and interest made during the year on external borrowing (if any).
6. (-) Total other payments	-130,135	-46,343	Total expenditure or payments as recorded in the cashbook minus staff costs (line 4) and loan interest/capital repayments (line 5).
7. (=) Balances carried forward	0	0	Total balances and reserves at the end of the year. Must equal (1+2+3) – (4+5+6).
Statement of balances			
8. (+) Debtors	47,853	15,753	Income and expenditure accounts only: Enter the value of debts owed to the body.
9. (+) Total cash and investments	-47,853	-15,753	All accounts: The sum of all current and deposit bank accounts, cash holdings and investments held at 31 March. This must agree with the reconciled cashbook balance as per the bank reconciliation.
10. (-) Creditors	0	0	Income and expenditure accounts only: Enter the value of monies owed by the body (except borrowing) at the year-end.
11. (=) Balances carried forward	0	0	Total balances should equal line 7 above: Enter the total of (8+9-10).
12. Total fixed assets and long-term assets	0	0	The asset and investment register value of all fixed assets and any other long-term assets held as at 31 March.
13. Total borrowing	0	0	The outstanding capital balance as at 31 March of all loans from third parties (including PWLB).

Annual Governance Statement

- We acknowledge as the members of the Committee, our responsibility for ensuring that there is a sound system of internal control, including the preparation of the accounting statements. We confirm, to the best of our knowledge and belief, with respect to the accounting statements for the year ended 31 March 2023, that:

	Agreed?		'YES' means that the Council/Board/Committee:	PG Ref
	Yes	No*		
<p>1. We have put in place arrangements for:</p> <ul style="list-style-type: none"> effective financial management during the year; and the preparation and approval of the accounting statements. 	<input checked="" type="radio"/>	<input type="radio"/>	Properly sets its budget and manages its money and prepares and approves its accounting statements as prescribed by law.	6, 12
<p>2. We have maintained an adequate system of internal control, including measures designed to prevent and detect fraud and corruption, and reviewed its effectiveness.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Made proper arrangements and accepted responsibility for safeguarding the public money and resources in its charge.	6, 7
<p>3. We have taken all reasonable steps to assure ourselves that there are no matters of actual or potential non-compliance with laws, regulations and codes of practice that could have a significant financial effect on the ability of the Committee to conduct its business or on its finances.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Has only done things that it has the legal power to do and has conformed to codes of practice and standards in the way it has done so.	6
<p>4. We have provided proper opportunity for the exercise of electors' rights in accordance with the requirements of the Accounts and Audit (Wales) Regulations 2014.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Has given all persons interested the opportunity to inspect the body's accounts as set out in the notice of audit.	6, 23
<p>5. We have carried out an assessment of the risks facing the Committee and taken appropriate steps to manage those risks, including the introduction of internal controls and/or external insurance cover where required.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Considered the financial and other risks it faces in the operation of the body and has dealt with them properly.	6, 9
<p>6. We have maintained an adequate and effective system of internal audit of the accounting records and control systems throughout the year and have received a report from the internal auditor.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Arranged for a competent person, independent of the financial controls and procedures, to give an objective view on whether these meet the needs of the body.	6, 8
<p>7. We have considered whether any litigation, liabilities or commitments, events or transactions, occurring either during or after the year-end, have a financial impact on the Committee and, where appropriate, have included them on the accounting statements.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Disclosed everything it should have about its business during the year including events taking place after the year-end if relevant.	6
<p>8. We have taken appropriate action on all matters raised in previous reports from internal and external audit.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Considered and taken appropriate action to address issues/weaknesses brought to its attention by both the internal and external auditors.	6, 8, 23

* Please provide explanations to the external auditor on a separate sheet for each 'no' response given; and describe what action is being taken to address the weaknesses identified.

Additional disclosure notes*

The following information is provided to assist the reader to understand the accounting statements and/or the Annual Governance Statement

1.

2.

3.

* Include here any additional disclosures the Council considers necessary to aid the reader's understanding of the accounting statements and/or the annual governance statement.

Committee approval and certification

The Committee is responsible for the preparation of the accounting statements and the annual governance statement in accordance with the requirements of the Public Audit (Wales) Act 2004 (the Act) and the Accounts and Audit (Wales) Regulations 2014.

<p>Certification by the RFO</p> <p>I certify that the accounting statements contained in this Annual Return present fairly the financial position of the Committee, and its income and expenditure, or properly present receipts and payments, as the case may be, for the year ended 31 March 2023.</p>	<p>Approval by the Council/Board/Committee</p> <p>I confirm that these accounting statements and Annual Governance Statement were approved by the Committee under minute reference:</p>
<p>RFO signature: </p>	<p>Minute ref:</p>
<p>Name: Duncan Hall</p>	<p>Chair of meeting signature:</p> 
<p>Date: 18/08/23</p>	<p>Name: James Gibson-Watt</p> <p>Date: 21/08/23</p>

Auditor General for Wales' Audit Certificate and report

I report in respect of my audit of the accounts under section 13 of the Act, whether any matters that come to my attention give cause for concern that relevant legislation and regulatory requirements have not been met. My audit has been conducted in accordance with, guidance issued by the Auditor General for Wales.

I certify that I have completed the audit of the Annual Return for the year ended 31 March 2023 of:

Growing Mid Wales Joint Committee

Auditor General's report

Audit opinion - Unqualified

On the basis of my review, in my opinion no matters have come to my attention giving cause for concern that in any material respect, the information reported in this Annual Return:

- has not been prepared in accordance with proper practices;
- that relevant legislation and regulatory requirements have not been met;
- is not consistent with the Committee's governance arrangements; and
- that the Committee does not have proper arrangements in place to secure economy, efficiency and effectiveness in its use of resources.

Other matters arising and recommendations

There are no further matters or recommendations that I wish to draw to the Committee's attention.

External auditor's name:

External auditor's signature:

Date:

For and on behalf of the Auditor General for Wales

Annual internal audit report to:

Name of body: Growing Mid Wales Joint Committee

The Committee's internal audit, acting independently and on the basis of an assessment of risk, has included carrying out a selective assessment of compliance with relevant procedures and controls expected to be in operation during the financial year ending 31 March 2023.

The internal audit has been carried out in accordance with the Committee's needs and planned coverage. On the basis of the findings in the areas examined, the internal audit conclusions are summarised in this table. Set out below are the objectives of internal control and the internal audit conclusions on whether, in all significant respects, the following control objectives were being achieved throughout the financial year to a standard adequate to meet the needs of the Committee.

	Agreed?				Outline of work undertaken as part of the internal audit (NB not required if detailed internal audit report presented to body)
	Yes	No*	N/A	Not covered**	
1. Appropriate books of account have been properly kept throughout the year.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Financial accounts have been analysed and no concerns were raised.
2. Financial regulations have been met, payments were supported by invoices, expenditure was approved and VAT was appropriately accounted for.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	An audit was conducted to review a sample of invoices and records, all payments were found to be accurate.
3. The body assessed the significant risks to achieving its objectives and reviewed the adequacy of arrangements to manage these.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	A Portfolio Risk & Issue Register is maintained that identifies key programme risks and mitigating actions. It was periodically presented to the Growing Mid Wales Board during 2022/23
4. The annual precept/levy/resource demand requirement resulted from an adequate budgetary process, progress against the budget was regularly monitored, and reserves were appropriate.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Items of expenditure incurred were reported to the Joint Committee. No reserves are held.
5. Expected income was fully received, based on correct prices, properly recorded and promptly banked, and VAT was appropriately accounted for.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	No additional income was received
6. Petty cash payments were properly supported by receipts, expenditure was approved and VAT appropriately accounted for.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	No petty cash is held
7. Salaries to employees and allowances to members were paid in accordance with minuted approvals, and PAYE and NI requirements were properly applied.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Salary payments were made in accordance with requirements.
8. Asset and investment registers were complete, accurate, and properly maintained.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	No assets are held

	Agreed?				Outline of work undertaken as part of the internal audit (NB not required if detailed internal audit report presented to body)
	Yes	No*	N/A	Not covered**	
9. Periodic and year-end bank account reconciliations were properly carried out.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	The financial transactions are maintained in the accounts of the partners. There is no specific bank account for this income and expenditure and as a result no requirement to do a bank reconciliation. Bank reconciliations are undertaken by the Partners
10. Accounting statements prepared during the year were prepared on the correct accounting basis (receipts and payments/income and expenditure), agreed with the cashbook, were supported by an adequate audit trail from underlying records, and where appropriate, debtors and creditors were properly recorded.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	In accordance with the Annual Audit Opinion for Ceredigion and Powys for 22/23, the host authorities possess adequate control arrangements for accounting. Financial statements are supported by an audit trail. Debtor and Creditor payments were recorded correctly.


For any risk areas identified by the Council/Board/Committee (list any other risk areas below or on separate sheets if needed) adequate controls existed:

	Agreed?				Outline of work undertaken as part of the internal audit (NB not required if detailed internal audit report presented to body)
	Yes	No*	N/A	Not covered**	
11. Sufficient resources to develop and deliver Portfolio. Lack of resources / capacity / capability (multi-faceted across the portfolio and both at programme and project level). This includes resources of local authorities to support project sponsors.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	The Joint Committee have identified the following mitigating actions: # Delivery of training. # Robust recruitment process. # Identify possible sources of support including funding. # PoMo to provide workshops to clarify requirements. # Identify issues at an early stage and formulate a plan to address. # Corporate accountability for resolving.
12. Digital Programme Development. Resource required to take the Digital Programme forward, e.g. staff, funding	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	The Joint Committee have identified the following mitigating actions: # Detailed breakdown of resource requirements with timescales and potential options. # Establishment of Programme Board to consider and explore possible solutions. # Discussions regarding budget and potential partner contributions (financial and staff)
13. Sites & Premises Programme Development. Resource required to undertake Sites & Premises options assessment	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	The Joint Committee have identified the following mitigating actions: # Recruitment of Programme Manager to lead on work.

and develop a Programme Business Case					# Work programme mapped out. # Breakdown of resource requirements with timescales and potential options. # Discussions regarding funding options/procurement.
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Internal audit confirmation

I/we confirm that as the Committee’s internal auditor, I/we have not been involved in a management or administrative role within the body (including preparation of the accounts) or as a member of the body during the financial years 2021-22 and 2022-23. I also confirm that there are no conflicts of interest surrounding my appointment.

Name of person who carried out the internal audit: Millie Jones & Kevin Price (SWAP)
Signature of person who carried out the internal audit: 
Date: 10 August 2023

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Ffurflen Flynyddol Cydbwyllgorau Llai yng Nghymru ar gyfer y Flwyddyn a Ddaeth i Ben 31 Mawrth 2023

Datganiadau cyfrifyddu 2022-23 ar gyfer:

Enw'r corff:

Bwrdd Tyfu Canolbarth Cymru

	Y flwyddyn a ddaeth i ben		Nodiadau a chanllawiau i'r sawl sy'n llunio'r cyfrifon
	31 Mawrth 2022 (£)	31 Mawrth 2023 (£)	Dylech dalgrynnu'r holl ffigyrau i'r £ agosaf. Peidiwch â gadael unrhyw flychau yn wag gan gofnodi balansau o £0 neu ddim. Rhaid i bob ffigwr fod yn gyson â'r cofnodion ariannol sylfaenol ar gyfer y flwyddyn berthnasol.
Datganiad o incwm a gwariant/derbyniadau a thaliadau			
1. Balansau a ddygwyd ymlaen	0	0	Cyfanswm y balansau a'r cronfeydd wrth gefn ar ddechrau'r flwyddyn fel y'u cofnodwyd yn y cofnodion ariannol. Rhaid iddo fod yn gyson â llinell 7 y flwyddyn flaenorol.
2. (+) Incwm o drethiant lleol/ardoll	211,294	61,179	Cyfanswm yr incwm a dderbyniwyd/derbyniadwy yn ystod y flwyddyn o drethiant lleol (praesept) neu ardoll/cyfraniad gan brif gyrff.
3. (+) Cyfanswm derbyniadau eraill	0	0	Cyfanswm incwm neu dderbyniadau a gofnodwyd yn y llyfr arian parod namyn y symiau a gynhwysir yn llinell 2. Mae'n cynnwys grantiau cymorth, dewisol a reffeniw.
4. (-) Costau staff	-81,159	-14,836	Cyfanswm gwariant neu daliadau a wnaed i bob gweithiwr cyflogedig ac ar ei ran. Dylech gynnwys cyflogau, TWE ac Yswiriant Gwladol (cyflogeion a chyflogwyr), cyfraniadau pensiwn a threuliau cysylltiedig, e.e. costau terfynu.
5. (-) Llog ar fenthyciadau/ad-daliadau cyfalaf	0	0	Cyfanswm gwariant neu daliadau cyfalaf a llog a wnaed yn ystod y flwyddyn ar fenthyciadau allanol (os o gwbl).
6. (-)Cyfanswm taliadau eraill	-130,135	-46,343	Cyfanswm gwariant neu daliadau fel y'u cofnodwyd yn y llyfr arian parod namyn costau staff (linell 4) a llog ar fenthyciadau/ad-daliadau cyfalaf (linell 5).
7. (=) Balansau a gariwyd ymlaen	0	0	Cyfanswm y balansau a'r cronfeydd wrth gefn ar ddiwedd y flwyddyn. Rhaid iddo fod yn hafal i (1+2+3) – (4+5+6).
Datganiad o falansau			
8. (+) Dyledwyr	47,853	15,753	Cyfrifon incwm a gwariant yn unig: Nodwch werth dyledion sy'n ddyledus i'r corff.
9. (+) Cyfanswm arian parod a buddsoddiadau	-47,853	-15,753	Pob cyfrif: Swm yr holl gyfrifon banc cyfredol a chadw, daliadau ariannol a buddsoddiadau a ddelir ar 31 Mawrth. Rhaid i hyn fod yn gyson â balans cysoni'r llyfr arian parod yn unol â'r cysoniad banc.
10. (-) Credydwyr	0	0	Cyfrifon incwm a gwariant yn unig: Nodwch werth yr arian sy'n ddyledus gan y corff (heblaw costau benthyg) ar ddiwedd y flwyddyn.
11. (=) Balansau a gariwyd ymlaen	0	0	Dylai cyfanswm y balansau fod yn hafal i linell 7 uchod: Nodwch gyfanswm (8+9-10).
12. Cyfanswm asedau sefydlog ac asedau hirdymor	0	0	Gwerth cofrestr asedau a buddsoddiadau pob ased sefydlog, ynghyd ag unrhyw asedau hirdymor eraill a ddelir ar 31 Mawrth.
13. Cyfanswm benthyciadau	0	0	Balans cyfalaf dyledus pob benthygiad gan drydydd partïon ar 31 Mawrth (gan gynnwys PWLB).

Datganiad Llywodraethu Blynyddol

Rydym yn cydnabod, fel aelodau o'r Pwyllgor, ein cyfrifoldeb am sicrhau bod system rheolaeth fewnol gadarn ar waith, gan gynnwys paratoi'r datganiadau cyfrifyddu. Rydym yn cadarnhau, hyd eithaf ein gwybodaeth a'n cred, o ran y datganiadau cyfrifyddu ar gyfer y flwyddyn a ddaeth i ben 31 Mawrth 2023, ein bod wedi gwneud y canlynol:

	Cytunwyd?		Mae 'DO' yn golygu bod y Cyngor/Bwrdd/Pwyllgor wedi gwneud y canlynol:	Cyf y Canllaw i Ymarferwyr
	Do	Naddo*		
<p>1. Rhoi trefniadau ar waith ar gyfer:</p> <ul style="list-style-type: none"> rheolaeth ariannol effeithiol yn ystod y flwyddyn; a pharatoi a chymeradwyo'r datganiadau cyfrifyddu. 	<input checked="" type="radio"/>	<input type="radio"/>	Pennu ei gyllideb a rheoli ei arian yn briodol a pharatoi a chymeradwyo ei ddatganiadau cyfrifyddu fel a ragnodir gan y gyfraith.	6, 12
<p>2. Cynnal system rheolaeth fewnol ddigonol, gan gynnwys mesurau a gynlluniwyd i atal a chanfod twyll a llygredigaeth, ac adolygu ei heffeithiolrwydd.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Gwneud trefniadau priodol a derbyn cyfrifoldeb am warchod yr arian cyhoeddus a'r adnoddau dan ei reolaeth.	6, 7
<p>3. Cymryd yr holl gamau rhesymol i roi sicrwydd i ni'n hunain nad oes unrhyw achosion o ddiffyg cydymffurfio gwirioneddol na phosibl â chyfreithiau, rheoliadau na chodau ymarfer a allai gael effaith ariannol sylweddol ar allu'r Pwyllgor i gynnal ei fusnes neu ar ei sefyllfa ariannol.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Ond wedi gwneud pethau y mae ganddo'r pŵer cyfreithiol i'w gwneud ac wedi cydymffurfio â chodau ymarfer a safonau wrth wneud hynny.	6
<p>4. Darparu cyfle priodol i etholwyr arfer eu hawliau yn unol â gofynion Rheoliadau Cyfrifon ac Archwilio (Cymru) 2014.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Rhoi'r cyfle i bob unigolyn â buddiant archwilio cyfrifon y corff yn unol â'r hyn a nodir yn yr hysbysiad o'r archwiliad.	6, 23
<p>5. Cynnal asesiad o'r risgiau sy'n wynebu'r Pwyllgor ac wedi cymryd camau priodol i reoli'r risgiau hynny, gan gynnwys cyflwyno rheolaethau mewnol a/neu yswiriant allanol lle y bo angen.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Ystyried y risgiau ariannol a'r risgiau eraill a wynebir ganddo wrth weithredu'r corff ac ymdrin â hwy'n briodol.	6, 9
<p>6. Cynnal system archwilio mewnol ddigonol ac effeithiol ar gyfer y cofnodion cyfrifyddu a'r systemau rheoli drwy gydol y flwyddyn ac wedi cael adroddiad gan yr archwilydd mewnol.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Trefnu i unigolyn cymwys, yn annibynnol ar y rheolaethau a'r gweithdrefnau ariannol, roi barn wrthrychol ar ba un a yw'r rhain yn diwallu anghenion y corff.	6, 8
<p>7. Ystyried a oes unrhyw ymgyfreithiad, rhwymedigaethau neu ymrwymadau, digwyddiadau neu drafodion, a ddigwyddodd naill ai yn ystod y flwyddyn neu ar ôl i'r flwyddyn ddod i ben, yn cael effaith ariannol ar y Pwyllgor a, lle y bo'n briodol, wedi eu cynnwys yn y datganiadau cyfrifyddu.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Datgelu popeth y dylai fod wedi ei ddatgelu am ei fusnes yn ystod y flwyddyn gan gynnwys digwyddiadau a ddigwyddodd ar ôl i'r flwyddyn ddod i ben os ydynt yn berthnasol.	6
<p>8. Cymryd camau priodol i fynd i'r afael â phob mater a godwyd mewn adroddiadau blaenorol gan archwilwyr mewnol ac allanol.</p>	<input checked="" type="radio"/>	<input type="radio"/>	Ystyried a chymryd camau priodol i fynd i'r afael â phroblemau/gwendidau a ddygwyd i'w sylw gan archwilwyr mewnol ac allanol.	6, 8, 23

* Ar ddalen ar wahân, rhwch esboniadau i'r archwilydd allanol ar gyfer pob ymateb 'naddo' a roddwyd; a disgrifwch pa gamau gweithredu sy'n cael eu cymryd i fynd i'r afael â'r gwendidau a nodwyd.

Nodiadau datgelu ychwanegol*

Darperir yr wybodaeth ganlynol i gynorthwyo'r darllenydd i ddeall y datganiadau cyfrifyddu a/neu'r Datganiad Llywodraethu Blynyddol

1.

2.

3.

* Dylid cynnwys yma unrhyw ddatgeliadau ychwanegol sy'n angenrheidiol yn nhyb y Cyngor i gynorthwyo'r darllenydd i ddeall y datganiadau cyfrifyddu a/neu'r datganiad llywodraethu blynyddol.

Cymeradwyaeth ac ardystiad y Pwyllgor

Y Pwyllgor sy'n gyfrifol am baratoi'r datganiadau cyfrifyddu a'r datganiad llywodraethu blynyddol yn unol â gofynion Deddf Archwilio Cyhoeddus (Cymru) 2004 (y Ddeddf) a Rheoliadau Cyfrifon ac Archwilio (Cymru) 2014.

Ardystiad gan y Swyddog Cyllid Cyfrifol Ardystiaf fod y datganiadau cyfrifyddu yn y Ffurflen Flynyddol hon yn rhoi darlun teg o sefyllfa ariannol y Pwyllgor, a'i incwm a'i wariant, neu'n cyflwyno'r derbyniadau a'r taliadau'n briodol, yn ôl y digwydd, ar gyfer y flwyddyn a ddaeth i ben 31 Mawrth 2023.	Cymeradwyaeth gan y Cyngor/Bwrdd/Pwyllgor Cadarnhaf fod y datganiadau cyfrifyddu hyn a'r Datganiad Llywodraethu Blynyddol wedi eu cymeradwyo gan y Pwyllgor o dan gyfeirnod cofnod:
	Cyfeirnod cofnod:
Llofnod y Swyddog Cyllid Cyfrifol:	Llofnod Cadeirydd y cyfarfod:
Enw:	Enw:
Dyddiad:	Dyddiad:

Adroddiad archwilio mewnol Blynyddol ar gyfer:

Enw'r corff:

Bwrdd Tyfu Canolbarth Cymru

Mae archwiliad mewnol y Pwyllgor, gan weithredu'n annibynnol ac ar sail asesiad o risg, wedi cynnwys cynnal asesiad dewisol o gydymffurfiaeth â'r gweithdrefnau a'r rheolaethau perthnasol y disgwylir iddynt fod ar waith yn ystod y flwyddyn ariannol sy'n dod i ben 31 Mawrth 2023.

Cynhaliwyd yr archwiliad mewnol yn unol ag anghenion y Pwyllgor a'r gwaith a drefnwyd. Ar sail y canfyddiadau yn y meysydd a archwiliwyd, ceir crynodeb o gasgliadau'r archwiliad mewnol yn y tabl hwn. Nodir isod amcanion rheolaeth fewnol a chasgliadau'r archwiliad mewnol ar ôl ystyried a oedd yr amcanion canlynol o ran rheolaeth, ym mhob ffordd bwysig, yn cael eu bodloni drwy gydol y flwyddyn ariannol i safon sy'n ddigonol i ddiwallu anghenion y Pwyllgor.

	Cytunwyd?				Amlinelliad o'r gwaith a wnaed fel rhan o'r archwiliad mewnol (DS nid oes angen hyn os cyflwynwyd adroddiad archwilio mewnol manwl i'r corff)
	Do	Naddo*	Amh.	Heb ei gynnwys **	
1. Mae'r llyfrau cyfrifon priodol wedi'u cadw'n briodol drwy gydol y flwyddyn.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Dadansoddwyd y cyfrifon ariannol ac ni chodwyd pryderon.
2. Bodlonwyd rheoliadau ariannol, ategwyd taliadau gan anfonebau, cymeradwywyd gwariant a rhoddwyd cyfrif priodol am TAW.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Cynhaliwyd archwiliad o sampl o anfonebau a chofnodion a chanfuwyd bod yr holl daliadau yn gywir.
3. Asesodd y corff y risgiau sylweddol i gyflawni ei amcanion ac adolygodd ddigonolrwydd y trefniadau ar gyfer eu rheoli.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Mae Cofrestr o Risg a Materion y Portffolio yn cael ei chynnal sy'n nodi prif risgiau a chamau lliniaru'r rhaglen. Fe'i cyflwynwyd bob hyn a hyn i Fwrdd Tyfu Canolbarth Cymru yn ystod 2022/23.
4. Deilliodd y gofyniad blynyddol am braesept/ardoll/adnoddau o broses gyllidebu ddigonol, cafodd cynnydd yn erbyn y gyllideb ei fonitro'n rheolaidd, ac roedd y cronfeydd wrth gefn yn briodol.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Rhoddwyd gwybod i'r Cyd-bwyllgor am yr eitemau o wariant a wariwyd. Nid oes cronfeydd yn cael eu cadw wrth gefn.
5. Cafodd yr incwm disgwylidig ei dderbyn yn llawn, ar sail prisiau cywir, ei gofnodi'n briodol a'i fancio'n brydlon, a rhoddwyd cyfrif priodol am TAW.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Ni dderbyniwyd incwm ychwanegol.
6. Ategwyd taliadau arian mân yn briodol gan dderbynebau, cymeradwywyd gwariant a rhoddwyd cyfrif priodol am TAW.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Nid oes arian parod yn cael ei ddal.
7. Talwyd cyflogau i gyflogeion a lwfansau i aelodau yn unol â chymradwyaethau a gofnodwyd, a chymhwyswyd gofynion TWE ac Yswiriant Gwladol yn briodol.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Gwnaed taliadau cyflog yn unol â'r gofynion.
8. Roedd y cofrestrau asedau a buddsoddiadau yn gyflawn, yn gywir, ac yn cael eu cynnal yn briodol.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Nid oes asedau yn cael eu dal.

	Cytunwyd?				Amlinelliad o'r gwaith a wnaed fel rhan o'r archwiliad mewnol (DS nid oes angen hyn os cyflwynwyd adroddiad archwilio mewnol manwl i'r corff)
	Do	Naddo*	Amh.	Heb ei gynnwys**	
9. Cafodd cysoniadau cyfrifon banc cyfnodol ac ar ddiwedd y flwyddyn eu cynnal yn briodol.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Mae'r trafodion ariannol yn cael eu cynnal yng nghyfrifon y partneriaid. Nid oes cyfrif banc penodol ar gyfer yr incwm a'r gwariant hwn ac o ganlyniad nid oes angen gwneud cysoniad banc. Y Partneriaid sy'n gwneud y cysoniadau banc.
10. Cafodd datganiadau cyfrifyddu a baratowyd yn ystod y flwyddyn eu paratoi ar y sail cyfrifyddu gywir (derbyniadau a thaliadau/incwm a gwariant), roeddent yn gyson â'r llyfr arian parod, wedi'u hategu gan drywydd archwilio digonol o gofnodion sylfaenol, a, lle y bo'n briodol, cafodd dyledwyr a chredydwyr eu cofnodi'n briodol.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Yn unol â'r Farn Archwilio Flynyddol ar gyfer Ceredigion a Phowys yn 22/23, mae trefniadau rheoli digonol ar waith gan yr awdurdodau cynnal o ran cyfrifyddu. Mae yna drywydd archwilio sy'n cyd-fynd â'r datganiadau ariannol. Cofnodwyd taliadau dyledwyr a chredydwyr yn gywir.


Roedd rheolaethau digonol yn bodoli ar gyfer unrhyw feysydd risg a nodwyd gan y Cyngor/Bwrdd/Pwyllgor (rhestrwch unrhyw feysydd risg eraill isod neu ar dudalennau ar wahân os oes angen):

	Cytunwyd?				Amlinelliad o'r gwaith a wnaed fel rhan o'r archwiliad mewnol (DS nid oes angen hyn os cyflwynwyd adroddiad archwilio mewnol manwl i'r corff)
	Do	Naddo*	Amh.	Heb ei gynnwys**	
11. Adnoddau digonol i ddatblygu a chyflenwi Portffolio. Diffyg adnoddau / capasiti / galluedd (aml-weddog ar draws y portffolio ac ar lefel raglen a lefel brosiect). Mae hyn yn cynnwys adnoddau awdurdodau lleol i gefnogi noddwyr prosiect.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Dynododd y Cydbwyllgor y gweithredoedd lliniarol canlynol: #Cyflenwi hyfforddiant #Proses recriwtio gydnerth. #Dynodi ffynonellau posibl o gefnogaeth gan gynnwys ariannu. #PoMo i ddarparu gweithdai i egluro gofynion. #Dynodi materion yn ystod cam cynnar a ffurfio cynllun mynd i'r afael. #Atebolwydd corfforaethol ar gyfer datrys.
12. Datblygu Rhaglen Ddigidol. Angen adnoddau i barhau ar y gwaith ar y Rhaglen Ddigidol e.e. staff ac arian	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	Mae'r Cyd-bwyllgor wedi nodi'r camau lliniaru canlynol: # Dadansoddi'n fanwl y gofynion o ran adnoddau gydag amserlenni ac opsiynau posib. # Sefydlu Bwrdd y Rhaglen i ystyried ac archwilio atebion posib. # Trafod y gyllideb a chyfraniadau posib gan y partneriaid (yn ariannol ac o ran staff)

<p>13. Datblygu rhaglen Safleoedd. Angen adnoddau i gynnal asesiad o'r opsiynau ar gyfer Safleoedd a datblygu Achos Busnes i'r rhaglen.</p>					<p>Mae'r Cyd-bwyllgor wedi nodi'r camau lliniaru canlynol: # Recriwtio Rheolwr y Rhaglen i arwain y gwaith. # Cynllunio rhaglen waith. # Dadansoddi'r gofynion o ran adnoddau gydag amserlenni ac opsiynau posib. # Trafod yr opsiynau ariannu/caffael.</p>
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Cadarnhau archwiliad mewnol

Yr wyf fi/Yr ydym ni yn cadarnhau nad wyf i/ydym ni, fel archwilydd mewnol y Pwyllgor, wedi ymgymryd â swyddogaeth reoli na gweinyddol o fewn y corff (gan gynnwys paratoi'r cyfrifon) nac fel aelod o'r corff yn ystod y blynyddoedd ariannol 2021-22 a 2022-23. Cadarnhaf hefyd na fu unrhyw achos o wrthdaro buddiannau ynghylch fy mhenodiad.

<p>Enw'r unigolyn a gynhaliodd yr archwiliad mewnol: Millie Jones & Kevin Price (SWAP)</p>
<p style="text-align: right;"></p>
<p>Llofnod yr unigolyn a gynhaliodd yr archwiliad mewnol:</p>
<p>Dyddiad: 10 Awst 2023</p>



ADRODDIAD I FWRDD TYFU CANOLBARTH CYMRU

26 Ionawr 2024

TEITL:	Cyllideb refeniw arfaethedig ar gyfer 2024/25 i Fwrdd Tyfu Canolbarth Cymru.
AWDUR:	Duncan Hall – Swyddog Arweiniol Corfforaethol: Cyllid a Chaffael – Cyngor Sir Ceredigion (Corff Atebol Bargen Twf Canolbarth Cymru)

1. Diben yr adroddiad

1.1. Ystyried cyllideb refeniw ar gyfer 2024/25 i gyflawni Bargen Twf Canolbarth Cymru.

2. Penderfyniad(au) a geisir

2.1. Cymeradwyo'r Gyllideb Flynyddol ar gyfer 2024/25 fel y nodir yn Atodiad 1.

3. Cefndir ac ystyriaethau perthnasol

3.1. Ers sefydlu Bwrdd Tyfu Canolbarth Cymru yn ffurfiol drwy Gytundeb Rhyng-awdurdod ym mis Rhagfyr 2019, mae gweithgarwch datblygu hyd yma ar Fargen Twf Canolbarth Cymru wedi'i ariannu i raddau helaeth drwy gyfraniadau ar y pryd gan y ddau awdurdod lleol a thrwy gyllid grant allanol (gan Lywodraeth Cymru a Swyddfa Cyllid Ewropeaidd Cymru). Mae'r Bwrdd yn gweithredu dan y Cytundeb Rhyng-awdurdod (IAA3) rhwng Cyngor Sir Powys a Chyngor Sir Ceredigion, a Chyngor Sir Ceredigion sy'n gyfrifol am yr elfen Gyllid (swyddogaeth y Corff Atebol).

3.2. Daeth cymorth refeniw gan Swyddfa Cyllid Ewropeaidd Cymru, nad oedd yn rhan o gyllideb y Cyd-bwyllgor, er mwyn helpu i sefydlu Swyddfa Rheoli'r Portffolio i ben ym mis Gorffennaf 2023. Felly, bydd cyllid a fydd yn galluogi Swyddfa Rheoli'r Portffolio i barhau i weinyddu a chyflawni'r Fargen Twf ar gael drwy ddefnyddio, at ddiben arbennig, beth o gyfraniadau Llywodraeth y DU a Llywodraeth Cymru i'r Fargen Twf a chyfraniadau'r ddau Gyngor.

3.3. Yn unol â'r Llythyr Dyfarnu Grant ar gyfer y Fargen Twf, bydd cyllid cyfalaf yn cael ei ryddhau bob blwyddyn i gyflawni'r Fargen. Bydd y llog buddsoddi a geir yng nghyswllt y swm hwn a thaliadau grant dilynol yn cael ei roi i'r naill ochr, ar sail net (h.y. ar ôl darparu ar gyfer costau canolog), a bydd yn cael ei ddyrannu i gyfrifon Tyfu Canolbarth Cymru. Mae'r proffil canlynol wedi'i gynnegi,

a fydd yn cael ei weinyddu drwy Lywodraeth Cymru (mae'n cynnwys cyfraniad Llywodraeth y DU o 2024 tan 2031):

2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
£4,000,000	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143

2031/32	2032/33	2033/34	2024/35	2035/36	2036/37	2037/38
£4,000,000	£4,000,000	£3,000,000	£3,000,000	£3,000,000	£3,000,000	£3,000,000

- 3.4. Bydd rhyddhau cyllid cyfalaf bob blwyddyn yn galluogi'r rhanbarth i ddefnyddio rhan o'r cyllid i ymdrin â'r gost o weinyddu'r Fargen Twf. Tybir bod swm y cyllid a geisir at y diben hwn yn 4%, ac y byddai hynny'n gyson â rhaglenni cyllido eraill y Llywodraeth (e.e. Cronfa Ffyniant Gyffredin y DU) Nid oes yn rhaid i'r arian a neilltuir fod yn ganran sefydlog bob blwyddyn; gall amrywio o'r naill flwyddyn i'r llall – ar yr amod nad yw'n fwy na 4% yn gyffredinol yn ystod oes y Fargen Twf.
- 3.5. Bydd yn hollbwysig adolygu a mapio proffiliau cyflawni Rhaglenni/Prosiectau yn erbyn y proffil cyllido hwn wrth i'r Fargen Twf symud i'r cam cyflawni.
- 3.6. Bydd y cais am y Llythyr Dyfarnu Cyllid/Cynnig Grant gan Lywodraeth Cymru ar gyfer y Fargen Twf yn cael ei wneud gan Gyngor Sir Ceredigion, sef y Corff Atebol a nodwyd yn y Cytundeb Rhyng-awdurdod.

4. Cyllideb refeniw ar gyfer 2024/25

4.1. Caiff cyllideb refeniw arfaethedig ar gyfer 2024/25 i Fwrdd Tyfu Canolbarth Cymru, sy'n dod i gyfanswm o £617,343, ei hamlinellu yn Atodiad 1 yr adroddiad hwn.

4.2. Byddai'r gyllideb arfaethedig yn cynnal y swyddi canlynol:

- Rheolwr Gweithrediadau'r Fargen Twf
- Rheolwr y Rhaglen Ddigidol
- Rheolwr y Rhaglen Safleoedd ac Eiddo
- Rheolwr Prosiectau a Pherfformiad
- Swyddog Dadansoddi a Chefnogi Portffolio
- Uwch-swyddog Cymorth Gwasanaeth (rhan-amser)
- Uwch-swyddog Cyfathrebu (rhan-amser)
- Swyddogion Arweiniol Strategol (cyfraniad)
- Swyddog Democrataidd (rhan-amser)

4.3. Bydd gofynion o ran adnoddau'n cael eu hadolygu'n barhaus. Bydd Adolygiad Sicrwydd y Portffolio, y disgwylir y bydd yn cael ei gyflawni ym mis Mai 2024, yn darparu safbwynt ar ddarparu adnoddau ar gyfer y tîm wrth symud o'r cam Datblygu i'r cam Cyflawni. Gallai'r rolau penodol a nodir uchod newid hefyd.

4.4. Mae'r gyllideb arfaethedig ar gyfer 2024/25 yn tybio y bydd cyllid refeniw'n werth £417,343 sy'n ganran o 43.5% a ddefnyddir at ddiben arbennig, ar sail cyfrifo cyfartaledd a chymryd cyllid Blwyddyn 2 i'r Fargen Twf gan y ddwy lywodraeth yn ystod 2024/25. Mae hynny'n amodol ar y perfformiad blynyddol a chymeradwyaeth y llywodraethau.

4.5. Cynigir bod cyllid gwerth £100,000 yr un yn parhau gan Gyngor Sir Powys a Chyngor Sir Ceredigion.

5. Argymhellion

5.1. Bod Bwrdd Tyfu Canolbarth Cymru yn cymeradwyo'r Gyllideb Flynyddol ar gyfer 2024/2025, sef £617,343 fel yr amlinellir yn Atodiad 1, sy'n cynnwys cyfraniad o £100,000 yr un gan Gyngor Sir Ceredigion a Chyngor Sir Powys.

6. Goblygiadau cyfreithiol

6.1. Cefnogir yr argymhelliad o safbwynt cyfreithiol i sicrhau cydymffurfiaeth â'r Deddf Llywodraeth Leol 1972.

7. Goblygiadau o ran adnoddau dynol

7.1. Nid oes unrhyw oblygiadau o ran adnoddau dynol yn codi o'r adroddiad hwn.

8. Goblygiadau ariannol

8.1. Fel yr amlinellir yn yr adroddiad.

9. Atodiadau – Atodiad 1: Cyllideb Refeniw ar gyfer 2024/25.

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REPORT TO GROWING MID WALES BOARD

26th January 2024

TITLE:	Proposed 2024/25 revenue budget for Growing Mid Wales Board.
AUTHOR:	Duncan Hall – Corporate Lead Officer: Finance & Procurement – Ceredigion County Council (MWGD Accountable Body)

1. Purpose of the Report

1.1. To consider the 2024/25 revenue budget for delivery of the Mid Wales Growth Deal.

2. Decision(s) Sought

2.1. To approve the Annual Budget for 2024/25 as set out in Appendix 1.

3. Background and Relevant Considerations

3.1. Since the formal establishment of the Growing Mid Wales (GMW) Board via Inter-Authority Agreement in December 2019, development activity to date on the Mid Wales Growth Deal has largely been funded through spot contributions by the two Local Authorities and external grant funding (Welsh Government and Welsh European Funding Office (WEFO)). The Board operates under the Inter-Authority Agreement (IAA3) between Powys and Ceredigion Councils, with the Finance (Accountable Body function) falling under Ceredigion County Council.

3.2. Revenue support from WEFO, which was not part of the Joint Committee Budget, to help establish the Portfolio Management Office finished July 2023. Therefore funding for the Portfolio Management Office to continue administration and delivery of the Growth Deal will be sourced by top slicing the UK and Welsh Government Growth Deal contributions and from contributions from both Councils.

3.3. As per the Grant Award Letter for the Growth Deal capital funding will be released on an annual basis for delivering the Deal. The investment interest earned relating to this and subsequent grant payments will, on a net basis (e.g. after allowing for topslice costs), be set aside and allocated to the Growing Mid Wales accounts. The following profile has been proposed which will be administered via Welsh Government (incorporating UK Government's contribution from 2024 to 2031):

2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
£4,000,000	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143	£11,857,143

2031/32	2032/33	2033/34	2024/35	2035/36	2036/37	2037/38
£4,000,000	£4,000,000	£3,000,000	£3,000,000	£3,000,000	£3,000,000	£3,000,000

3.4. The release of capital funding on an annual basis will allow the region to top slice the funding to support the costs of administering the Growth Deal. The amount of top slice requested for this purpose is assumed to be 4% and would be consistent with other funding programmes from Government (e.g. UKSPF). The top slice does not have to be a fixed %age each year and can vary from one year to the next - subject to it not exceeding 4% in totality over the life of the Growth Deal.

3.5. Reviewing and mapping Programme / Project delivery profiles against this funding profile will be critical as the Growth Deal moves to delivery phase.

3.6. The request for the Award of Funding/Grant Offer Letter from Welsh Government for the Growth Deal will be made by Ceredigion County Council, as the Accountable Body set out in the Inter-Authority Agreement.

4. 2024/25 Revenue Budget

4.1. A proposed revenue budget for 2024/25 for the GMW Board totalling £617,343 is outlined in Appendix 1 to this report.

4.2. The proposed budget would support the following posts:

- Growth Deal Operations Manager
- Digital Programme Manager
- Sites & Premises Programme Manager
- Projects & Performance Manager
- Portfolio Analysis & Support Officer
- Senior Service Support Officer (part-time)
- Senior Communications Officer (part-time)
- Democratic Officer (part-time)
- Strategic Lead Officers (contribution)

4.3. Resourcing requirements will be kept under review. The PAR (assurance review) due in May 2024 will provide a view on team resourcing with the shift from Development to Delivery. Specific roles noted above are also subject to change.

4.4. The proposed 24/25 Budget assumes revenue funding of £417,343 which is a 3.5% top slice based on the Year 2 Growth Deal Funding from both governments during 2024/25. This is subject to annual performance and approval from governments.

4.5. The £100,000 funding is proposed to continue each from both Powys and Ceredigion County Councils.

5. Recommendations

5.1. The GMW Board approves the Annual Budget for 2024/2025 of £617,343 as outlined in Appendix 1, which includes a £100,000 contribution each from both Ceredigion County Council and Powys County Council.

6. Legal Implications

6.1. The recommendation is supported from a legal point of view to ensure compliance with the Local Government and Finance Act 1972.

7. Human Resources Implications

7.1. There are no HR implications arising from this report.

8. Financial Implications

8.1. As outlined in the report.

9. Appendices – Appendix 1 Revenue Budget 2024/25.

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6.5

GROWING MID WALES JOINT COMMITTEE - REVENUE BUDGET

	2024/25 PROPOSED
EXPENDITURE	
PoMO	
Head of Service / Portfolio Lead Officer	£ 38,000.00
Staff costs (Pay, NI, Superannuation)	£ 315,473.00
Democratic Officer (25%)	£ 10,870.00
Travel & Subsistence	£ 2,500.00
Training	£ 10,000.00
Communications, Marketing, PR, Events	£ 15,000.00
Translation (papers and meetings)	£ 5,000.00
EAG Support	£ 7,500.00
Assurance	£ 60,000.00
Evaluation	£ 5,000.00
Contingency	£ 20,000.00
PoMO - Total	£ 489,343.00
Local Authority Support Services	
Finance (Accountable Body Costs)	£ 20,000.00
Legal (include subsidy control)	£ 10,000.00
Audit	£ 3,000.00
Support Services - Total	£ 33,000.00
External Support	
Portfolio Support - SPBC/Business Cases	£ 80,000.00
Programme Support	£ 15,000.00
External Support - Total	£ 95,000.00
EXPENDITURE - TOTAL	£ 617,343.00
INCOME	
Top Slice Funding from Growth Deal Funding	£ 417,343.00
LA Contributions	
Ceredigion County Council	£ 100,000.00
Powys County Council	£ 100,000.00
INCOME - TOTAL	£ 617,343.00

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ADRODDIAD I FWRDD TYFU CANOLBARTH CYMRU

26 Ionawr 2024

TEITL:	Adroddiad ynghylch Bargaen Twf Canolbarth Cymru
AWDUR:	Cathy Martin, Rheolwr Gweithrediadau – Bargaen Twf Canolbarth Cymru

1 Diben yr adroddiad

1.1 Diben yr adroddiad hwn yw cyflwyno'r canlynol:

- trosolwg cryno o gynnydd ac o'r camau nesaf yng nghyswllt Bargaen Twf Canolbarth Cymru

2 Penderfyniad(au) a geisir

2.1 Ystyried y diweddariad ynghylch cynnydd a nodi unrhyw faterion/pryderon allweddol.

3 Cyflawni

3.1 Ers y cyfnod adrodd diwethaf, mae gwaith y tîm wedi bod yn canolbwyntio ar ddiweddaru'r Fframwaith Arfarnu Achosion Busnes Amlinellol yn unol ag argymhellion yr Adolygiad Cyfaill Beirniadol, ac yna cynnal arfarniadau, archwilio prosesau llywodraethu megis opsiynau'n ymwneud ag awdurdod dirprwyedig a phrotocol rheoli newid, a sicrhau bod cysondeb ar draws Rhaglenni a Phrosiectau a bod yna ddull gweithredu cyffredinol ar gyfer y Portffolio.

3.2 **Y Rhaglen Ddigidol** – mae Achos Busnes Amlinellol ar gyfer y prosiect Cysylltedd Dyfeisiau Symudol / 4G wedi'i ddrafftio a'i gyflwyno i Fwrdd y Rhaglen, a chynhaliwyd gweithdy a oedd yn canolbwyntio'n benodol ar yr achos Economaidd a'r Aseiad Opsiynau. Disgwylir y bydd drafft terfynol yn cael ei gyflwyno i'w arfarnu ym mis Ionawr.

3.3 **Y Rhaglen Safleoedd ac Eiddo** – yn dilyn cymeradwyo Achos Busnes y Rhaglen, parheir i wneud gwaith ar symud yn eu blaen y ddau brosiect mwyaf blaenllaw a gynigir. Mae strategaeth farchnata'n cael ei datblygu yn ogystal â chynigion ynghylch y posibilrwydd o sefydlu Cronfa Ymyrraeth Leol.

3.4 **Prosiectau** – hyd yma, o'r 9 prosiect annibynnol, mae pob prosiect a gyrhaeddodd y rhestr fer wedi cyflwyno Achosion Amlinellol Strategol ac mae

dau Achos Busnes Amlinellol wedi'u cyflwyno. Bu oedi o ran cyflwyno rhai Achosion Busnes Amlinellol, a chytunwyd ar ddyddiadau cyflwyno newydd sy'n ymestyn i ddechrau 2024.

- 3.5 Cynhaliwyd gweminar gyda Noddwyr Prosiectau ym mis Tachwedd dan arweiniad Gemma Delafield, Swyddog Ynni Rhanbarthol. Cyflwynodd ddull Bargaen Twf Canolbarth Cymru o ystyried sero net ac adfer byd natur yn rhan o'r cynigion ynghylch prosiectau, ac anogodd Noddwyr Prosiectau i ymgorffori manteision bioamrywiaeth a gwaith lleihau carbon yn eu hachosion busnes.
- 3.6 Cafodd gweminar arall ei chynnal ar 12 Rhagfyr dan arweiniad David Price, Rheolwr y Bartneriaeth Sgiliau Rhanbarthol. Trafododd ystyriaethau ynghylch sgiliau wrth ddatblygu achosion busnes, megis y swyddi a gaiff eu creu/eu diogelu, hyfforddiant, prentisiaethau a lleoliadau gwaith.
- 3.7 Canolfan y Dechnoleg Amgen – bydd yr aelodau'n ymwybodol o'r newyddion diweddar am Ganolfan y Dechnoleg Amgen, sef iddi gyhoeddi y bydd ei chanolfan i ymwelwyr dydd yn cau oherwydd gostyngiad yn nifer yr ymwelwyr ac oherwydd costau sy'n cynyddu. Mae trafodaethau wedi'u cynnal gyda Chanolfan y Dechnoleg Amgen ac mae 'archwiliad iechyd' wedi'i gynnal.
- 3.8 Achos Busnes Portffolio Strategol (Adnewyddu Blynyddol - 2024) - Hatch Ltd yn cefnogi trydydd adnewyddiad blynyddol (V3) y SPBC a fydd yn dechrau ym mis Ionawr, gyda'r bwriad o gael dogfen derfynol erbyn diwedd mis Mawrth 2024.

4 Llywodraethu

- 4.1 Yn dilyn cymeradwyaeth y Bwrdd, mae Bwrdd Rhaglen ffurfiol wedi'i sefydlu ar gyfer y Rhaglen Safleoedd ac Eiddo. Russell Hughes-Pickering, Swyddog Arweiniol Corfforaethol: Economi ac Adfywio, Cyngor Sir Ceredigion yw Uwchberchennog Cyfrifol y Rhaglen a Neil Clutton, Arweinydd Proffesiynol – Eiddo Strategol, Cyngor Sir Powys yw Dirprwy Uwchberchennog Cyfrifol y Rhaglen.
- 4.2 Wedi i Nigel Brinn adael Cyngor Sir Powys ddiwedd mis Hydref, cafodd Diane Reynolds ei phenodi'n Gyfarwyddwr Dros Dro yr Economi a Gwasanaethau Cymunedol, sy'n cynnwys ymgymryd â rôl y Cyd-uwchberchennog Cyfrifol ochr yn ochr â Barry Rees.
- 4.3 Mae Jonathon Evans, Uwch-reolwr Gweithrediadau Digidol, Cyngor Sir Powys, wedi ymgymryd â rôl Uwchberchennog Cyfrifol y Rhaglen Ddigidol, ac Alan Morris, Cyngor Sir Ceredigion yw Dirprwy Uwchberchennog Cyfrifol y Rhaglen.
- 4.4 Mae hyfforddiant yn cael ei drefnu gyda Llywodraeth Cymru ar gyfer SROs presennol a newydd i ddarparu arweiniad pellach ar rolau a chyfrifoldebau.

5 Sicrwydd

- 5.1 **Adolygiad Sicrwydd y Portffolio** – mae cynlluniau ar y gweill i Adolygiad Sicrwydd nesaf y Portffolio ddigwydd ym mis Mai 2024 pan fydd yr Achos Busnes Portffolio Strategol wedi'i ddiweddarau – mae hynny'n rhan o'r broses

flynyddol ar gyfer cymeradwyo cyllid.

- 5.2 **Adolygiad Cyfaill Beirniadol** – mae argymhellion yr Adolygiad Cyfaill Beirniadol ynghylch y broses o arfarnu Achosion Busnes Amlinellol wedi'u hystyried, Roeddent yn cynnwys dadansoddiad o sgiliau'r tîm adolygu a threfniadau i gael cadeirydd annibynnol ar gyfer y cyfarfodydd safoni. Mae'r cynllun gweithredu wedi'i gwblhau. Mae'r adroddiad bellach yn cael ei ystyried yn gyflawn a bydd ar gau ar ein ffeiliau – gweler Atodiad 2.
- 5.3 **Sicrwydd o ran Prosiectau** – mae adolygiadau sicrwydd yn cael eu cynllunio ar gyfer prosiectau sydd wedi cyrraedd cam yr Achos Busnes Amlinellol, felly mae rhagor o wybodaeth am hynny wedi'i darparu i'r holl Noddwyr Prosiectau.
- 5.4 Mae cyfarfod asesu cychwynnol gyda Hwb Sicrwydd LIC wedi cael ei gynnal ar gyfer prosiect Llynnoedd Cwm Elan gyda dyddiadau wedi'u gosod ar gyfer yr adolygiad sicrwydd ym mis Chwefror 2024.

6 Adnoddau

- 6.1 Ymunodd Peter Jones â Thîm Tyfu Canolbarth Cymru ar 4 Rhagfyr fel Rheolwr Prosiectau a Pherfformiad y Fargen Twf. Bydd Peter yn gyfrifol am drafod â Noddwyr Prosiectau faterion sy'n ymwneud â datblygu achosion busnes, a bydd yn darparu cymorth ac yn monitro cynnydd. O'r herwydd, bydd yn ymweld â phob prosiect dros y misoedd nesaf. Bydd Peter hefyd yn datblygu prosesau monitro ar gyfer y Portffolio, sy'n ymwneud â materion megis gwireddu manteision.
- 6.2 At hynny, ymunodd Amy Waters â'r tîm ar 12 Ionawr fel Uwch-swyddog Cymorth Gwasanaeth, a bydd yn darparu cymorth gweinyddol dridiau'r wythnos.

7 Risg

- 7.1 Mae'r Gofrestr Risg a Materion wedi'i diweddarau ac mae mwy o risgiau wedi'u hychwanegu er mwyn adlewyrchu'r sefyllfa bresennol ac argymhellion Adolygiad Sicrwydd y Portffolio. Dyma'r prif risgiau presennol:
 - Adnoddau Swyddfa Rheoli'r Portffolio: Roedd Adolygiad Sicrwydd y Portffolio yn argymhell cynyddu capasiti'r Swyddfa – ymunodd dau aelod newydd ym mis Rhagfyr a mis Ionawr.
 - Costau adeiladu'n codi / problemau'n ymwneud â chadwynau cyflenwi / costau oherwydd chwyddiant: maent yn parhau'n broblem, yn enwedig i Noddwyr Prosiectau.
 - Buddsoddi gan y sector preifat: mae'n dal yn ystyriaeth allweddol i Lywodraethau, a rhoddir pwys ar weld strategaeth ar waith.
 - Mae sgysiau diweddar gyda CAT wedi tynnu sylw at faterion posibl sy'n wynebu noddwyr prosiect o ran dod o hyd i gyllid ar gyfer costau datblygu - mae trafodaethau'n parhau gyda Chyllid.

8 Monitro a gwerthuso

- 8.1 Mae fframwaith monitro a gwerthuso'n cael ei ddatblygu ar gyfer y Fargen Twf wrth i'r Fargen Twf symud yn ei blaen.

9 Gwireddu manteision

- 9.1 Wrth i Brosiectau symud ymlaen i gam yr Achos Busnes Amlinellol, bydd manylion am y manteision a gynigir yn cael eu hystyried ymhellach a bydd hynny'n llywio'r modd y caiff y Cynllun ei ddatblygu.
- 9.2 Bydd y Rheolwr Prosiectau a Pherfformiad, sydd newydd gael ei benodi, yn ymgymryd â'r gwaith hwn.

10 Diweddariad ynghylch gwaith cyfathrebu

06.10.23

Cyfweliad ar Business News Wales lle bu'r ddau Arweinydd yn sôn am y cyllid sydd wedi'i ryddhau i'r rhanbarth gan y Llywodraeth ac am effaith bosibl y Fargen Twf.

'Investment Secured for Mid Wales Growth Deal'

02.11.23

Erthygl am y Rhaglen Safleoedd ac Eiddo yn y rhifyn diweddaraf o Commercial Property Monthly, tudalennau 4-5:

'Exciting Development Opportunities in Mid Wales'

09.11.23

Cyhoeddodd Business News Wales gyfweiliadau'r Arweinwyr am ddatblygu'r Rhaglen Safleoedd ac Eiddo:

Rhaglen Safleoedd ac Eiddo ar Fin Symud Ymlaen ar ôl cael golau gwyrdd o Fwrdd Canolbarth Cymru

Sites and Premises Programme Set to Progress After Green Light from Growing Mid Wales Board

14.11.23

Datganiad i'r wasg Tyfu Canolbarth Cymru yn dilyn cyfarfod rhwng y Gweinidogion a'r Arweinwyr:

Bargen Twf Canolbarth Cymru yn agosáu at gyrraedd y nod yn 2024

11 Y camau nesaf

- 11.1 Isod ceir trosolwg o'r camau nesaf:

Rhagfyr 2023	Cyflwyno ail adroddiad chwarterol y Fargen Twf i Lywodraeth Cymru
O fis Ionawr 2024 ymlaen	Cydweithio'n agosach â noddwyr prosiectau a monitro'r gwaith o ddatblygu achosion busnes. Cyflwyno Achosion Busnes prosiectau i'w hasesu (2 Achos Busnes Amlinellol, 1 Achos Amlinellol)

	Strategol)
O fis Ionawr ymlaen	Cychwyn diweddarau'r Achos Busnes Portffolio Strategol
Ionawr	Y Campws Gweithgynhyrchu Uwch – gweithdy gyda noddwr y prosiect ynghylch yr Achos Amlinellol Strategol
Ionawr/Chwefror	Achos Busnes Amlinellol Llynnoedd Cwm Elan – adolygu gwybodaeth ychwanegol
Chwefror	Adolygiadau Sicrwydd Prosiectau: Llynnoedd Cwm Elan a Cynefin
Mawrth	Bwrdd Cyflawni'r Portffolio – cael asesiadau ynghylch yr Achosion Amlinellol Strategol/Achosion Busnes Amlinellol
Mawrth	Llunio fersiwn terfynol o'r Achos Busnes Portffolio Strategol sydd wedi'i ddiweddarau
Ebrill	Bwrdd Tyfu Canolbarth Cymru – cael argymhellion i'w hystyried ynghylch yr Achosion Busnes
Mai	Adolygiad Sicrwydd y Portffolio

12 Goblygiadau cyfreithiol

12.1 Dim.

13 Goblygiadau o ran adnoddau dynol

13.1 Dim.

14 Goblygiadau ariannol

14.1 Dim.

15 Atodiadau

- Atodiad 1: Trosolwg o'r Portffolio
- Atodiad 2: Adolygiad Cyfaill Beirniadol – Cynllun Gweithredu
- Atodiad 3: Cofrestr Risg a Materion y Portffolio

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REPORT TO THE GROWING MID WALES BOARD
26th January 2024

TITLE:	Mid Wales Growth Deal Report
AUTHOR:	Cathy Martin, Operations Manager – Mid Wales Growth Deal

1 Purpose of the Report

- 1.1 The purpose of this report is to present the following:
- a brief overview of the progress and next steps relating to the Mid Wales Growth Deal

2 Decision(s) Sought

- 2.1 Consider the progress update and identify any key issues/concerns.

3 Delivery

- 3.1 Since the last reporting period the work of the team has been focused on updating the Outline Business Case (OBC) Appraisal Framework in line with the recommendations from the Critical Friend Review and subsequently undertaking appraisals, exploring governance processes such as options for delegated authority and change management protocol and ensuring that there is consistency across Programmes and Projects and overall Portfolio approach.
- 3.2 **Digital Programme** – an Outline Business Case for the Mobile/ 4G project has been drafted and presented to Programme Board with a workshop being held with specific focus on the Economic case and the Options Assessment. A final draft is expected to be submitted for appraisal in January.
- 3.3 **Sites & Premises Programme** – following approval of the Programme Business Case work is continuing on progressing the two Front-Runner projects proposed. A marketing strategy is being developed along with proposals around the potential establishment of a Local Intervention Fund.
- 3.4 **Projects** - of the 9 standalone projects, to date all shortlisted projects have submitted Strategic Outline Cases and two Outline Business Cases have been submitted. There has been a delay in submissions of some OBCs with extensions agreed into early 2024.

- 3.5 A webinar was held with Project Sponsors in November led by Gemma Delafield, Regional Energy Officer, presenting the Mid Wales Growth Deal's approach to considering net zero and nature restoration in the project proposals and encouraging project sponsors to embed both carbon reduction and biodiversity benefits within their business cases.
- 3.6 A further webinar was held on 12th December led by David Price, RSP Manager, covering skills considerations within business case development such as jobs created/safeguarded, training, apprenticeships, work placements.
- 3.7 Centre for Alternative Technology - members will be aware of the recent news that due to a drop in visitor numbers and rising costs CAT have announced the closure of its visitor centre to day visitors. Discussions have been held with CAT and a 'health check' undertaken.
- 3.8 Strategic Portfolio Business Case (Annual Refresh – 2024) – Hatch Ltd will be supporting the third annual refresh (V3) of the SPBC which will commence in January, with a view to having a finalised document by the end of March 2024.

4 Governance

- 4.1 Following Board approval, a formal Programme Board has been established for the Sites & Premises Programme with Russell Hughes-Pickering, CLO Economy & Regeneration, Ceredigion County Council as Programme Senior Responsible Owner (SRO) and Neil Clutton, Professional Lead – Strategic Property, Powys County Council as Deputy Programme SRO.
- 4.2 Following Nigel Brinn's departure from Powys County Council at the end of October, Diane Reynolds was appointed as Interim Director of Economy and Community Services which includes taking up the role of Joint SRO alongside Barry Rees.
- 4.3 Jonathon Evans, Senior Manager of Digital Operations, Powys County Council has subsequently taken on the role of SRO for the Digital Programme with Alan Morris, Ceredigion County Council as Deputy Programme SRO.
- 4.4 Training is being organised with Welsh Government for existing and new SROs to provide further guidance on roles and responsibilities.

5 Assurance

- 5.1 **Portfolio Assurance Review (PAR)** - planning is underway for the next PAR to take place in May 2024 following the Strategic Portfolio Business Case refresh – this is part of the annual funding approval process.
- 5.2 **Critical Friend Review** - the recommendations from the Critical Friend Review regarding the OBC appraisal process have been taken on board including a skills analysis of the review team and arrangements for an independent chair for the moderation meetings. The completed action plan is

attached. The report is now considered complete and will be closed on our files – see Appendix 2.

5.3 **Project Assurance** - assurance reviews are being planned for projects at OBC stage therefore further information on this has been provided to all Project Sponsors.

5.4 An initial assessment meeting with WG's Assurance Hub has taken place for the Elan Valley Lakes project with dates set for the assurance review in February.

6 Resource

6.1 Peter Jones joined the Growing Mid Wales Team on 4th December as Growth Deal Projects & Performance Manager. Peter will be responsible for liaising with Project Sponsors regarding business case development, providing support and monitoring progress. As such he will be visiting all projects over the next couple of months. Peter will also be developing Portfolio monitoring processes such as Benefits Realisation.

6.2 Amy Waters also joined the team on 12th January as Senior Service Support Officer providing administration support for 3 days a week.

7 Risk

7.1 The Risk & Issue Register has been updated with additional risks added to reflect current position and recommendations from PAR. The main current risks are:

- PoMO resources: (PAR) recommended an increase to PoMO capacity – two new members joined December and January.
- Construction Costs increases / supply chain issues /inflationary costs: remain an issue particularly for Project Sponsors.
- Private sector investment: remains a key consideration by Governments with emphasis on strategy in action.
- Recent conversations with CAT have highlighted potential issues facing project sponsors with regards to sourcing funding for development costs - discussions are ongoing with Finance.

8 Monitoring and Evaluation

8.1 A monitoring and evaluation framework for the Growth Deal is being developed as the Growth Deal progresses.

9 Benefits Realisation

9.1 As Projects progress to OBC further consideration will be given to details around proposed benefits and this will inform development of the Plan.

9.2 The newly appointed Projects & Performance Manager will be taking on this piece of work.

10 Communications Update

06.10.23

Interview on Business New Wales featuring both Leaders talking about the release of Government funding to the region and the potential impact of the Growth Deal.

Investment Secured for Mid Wales Growth Deal

02.11.23

Sites and Premises feature in the latest edition of Commercial Property Monthly, pg4-5:

Exciting Development Opportunities in Mid Wales

09.11.23

Business News Wales published the Leaders' audios on Sites and Premises programme development:

Rhaglen Safleoedd ac Eiddo ar Fin Symud Ymlaen ar ôl cael golau gwyrdd o Fwrdd Canolbarth Cymru

Sites and Premises Programme Set to Progress After Green Light from Growing Mid Wales Board

14.11.23

GMW press release following Ministers and Leaders catch up:

Mid-Wales-Growth-Deal-progressing-positively-towards-delivery-in-2024

11 Next Steps

11.1 Please find below an overview of the next steps:

January 2024 onwards	Closer working with project sponsors and monitoring of business case development. Project Business Cases to be submitted and assessed (2 at OBC, 1 at SOC)
January onwards	Commence Strategic Portfolio Business Case refresh
January	Advanced Manufacturing Campus – workshop on SOC with project sponsor
January/February	Elan Valley Lakes OBC – review of additional information
February	Project Assurance reviews: Elan Valley Lakes
March	Portfolio Delivery Board – receive assessments on SOC/OBCs
March	Finalise updated Strategic Portfolio Business Case
April	GMW Board – receive recommendations on Business Cases for consideration
May	Portfolio Assurance Review

12 Legal Implications

12.1 None.

13 Human Resources Implications

13.1 None.

14 Financial Implications

14.1 None.

15 Appendices

- Appendix 1: Portfolio Overview
- Appendix 2: Critical Friend Review Action Plan
- Appendix 3: Portfolio Risk & Issue Register

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Digital Programme

Programme Aims	Job creation Target	GVA Investment Target	Total Investment Target	RAG
To capitalise on the economic opportunities that can be unlocked by investing in digital infrastructure to address deficits in digital connectivity, drive the uptake of new technologies amongst the region's businesses and improve existing services.	To create between 280 - 340 jobs.	Create net additional GVA of £95 -120 million.	Investment of between £38 - £54 million.	

Programme Activity Area	Key Milestones (to date)	Key milestones (next period)	RAG	RAG Rationale/Issues
Programme Business Case	<ul style="list-style-type: none"> Programme Business Case reviewed and updated. Gateway 0 Assurance Review (Strategic Assessment) completed September 2023. 	<ul style="list-style-type: none"> 		<ul style="list-style-type: none"> No issues to report
Resources	<ul style="list-style-type: none"> Spirit Public Sector providing technical support on OBC development. 	<ul style="list-style-type: none"> Continue to review programme resources and requirements to ensure delivery. 		<ul style="list-style-type: none"> OBCs for projects may suggest the requirement of additional resources in order to ensure delivery.
Communications	<ul style="list-style-type: none"> Engagement with providers, BDUK and WG regarding plans. NDA's received from relevant suppliers, currently being reviewed. 	<ul style="list-style-type: none"> Continued engagement with providers and suppliers to understand plans. 		<ul style="list-style-type: none"> No issues to report
Procurement	<ul style="list-style-type: none"> Procurement documents drafted in preparation for Mapping Project. Procurement of projects considered within OBC of projects. 	<ul style="list-style-type: none"> Contractor appointed to carryout relevant elements of 'Mapping' project. 		<ul style="list-style-type: none"> No issues to report
Skills Development	<ul style="list-style-type: none"> Supporting RSP with work around digital skills and businesses. 	<ul style="list-style-type: none"> Explore opportunities with suppliers regarding local employment for fibre deployment. 		<ul style="list-style-type: none"> No issues to report

Enabling Projects					
Project	Project Aim	Key Milestones (to date)	Key milestones (next period)	RAG	RAG Rationale/Issues
Digital Connectivity Mapping & Analysis	Horizon scanning to understand the best interventions for Growth Deal Support.	<ul style="list-style-type: none"> A preferred approach decided upon through feedback from programme board and officers. Preparation of procurement documents for both consultancy support and mobile mapping services. 	<ul style="list-style-type: none"> Publish tenders for both consultancy support and mobile mapping services. Where possible further engagement with relevant internal teams and stakeholders regarding availability of data. Finalise NDAs with Voneus, VM02, NexFibre as well as exploring others to collate relevant data. Contract services for project. 		<ul style="list-style-type: none"> Project is within spending timeframes set out in SPF application. Tender documents are drafted in preparation to procure.
Capital Projects					
Project	Project Aim	Key Milestones (to date)	Key milestones (next period)	RAG	RAG Rationale/Issues
Very Hard to Reach Properties	To consider how broadband connectivity can reach the last of the region's premises currently without sufficient broadband service.	<ul style="list-style-type: none"> Further development of OBC, including Economic, Financial, Commercial and Management Cases. Market and stakeholder engagement. Confirmation of UK Gov intervention areas (will influence project decision making). 	<ul style="list-style-type: none"> Finalisation of OBC, which though suggests to 'pause and reflect' will at this time provide recommendations that can be actioned to support other deployments. Present OBC to Programme Board with recommendations which both LA's can adopt/ progress. 		<ul style="list-style-type: none"> VHTR project will not be progressed at this time but will be possible to adapt OBC at a later date when it becomes clearer where/ what intervention are required.
Mobile Not Spots	Focus on improving the Regions 4G coverage.	<ul style="list-style-type: none"> Completion of draft OBC. OBC presented to Programme Board and feedback form members received. Workshop help with Programme Board with focus on Economic Case. 	<ul style="list-style-type: none"> Approval of OBC by Programme Board and finalisation of draft OBC. Develop timeframe for project development to include internal assessment, PDB and GMWB. Make suitable progress to enable presenting at GMW Board when possible. 		<ul style="list-style-type: none"> Development of OBC progressing in line with anticipated timeframes. Timeframes will align with UK and Welsh Gov initiative outcomes. Appropriate resources currently in place to progress to delivery.



Sites & Premises Programme

Programme Aims				RAG Status	
<p>To ensure the right supply and location of strategic employment land allocations and commercial premises to facilitate economic growth in the region to 2040, providing the opportunity to further grow Mid Wales' industry sector strengths and investing in the commercial sites/property market to stimulate private sector investment.</p>	Programme Investment Objectives	 Spend	 GVA Uplift	 Job Creation	
	Target Values	£66 - 96m	£100 – 120m	280 – 345	
	Current Forecast Values	£50 – 110m	£75 - 173m	600 – 800 2 site 1400 – 1870 4 site	

Programme Activity Area	Key Milestones (to date)	Key milestones (next period)	RAG	RAG Rationale/Issues
Programme Design and Planning Page 104	<ul style="list-style-type: none"> Move into 'Deliver the Capabilities' Stage devising delivery approach for GMW Board Resolutions 	<ul style="list-style-type: none"> Formal initiation of Front Runner Projects with Partners Confirm Digital Strategy and integrate to Design Strategy 		<ul style="list-style-type: none"> No issues to report
Finance and Funding	<ul style="list-style-type: none"> Budget profile approved and initial cashflow appraisal established Initiate Marketing Strategy exercise Initiate Local Intervention Fund (LIF) Project 	<ul style="list-style-type: none"> Develop budget plan for 23/24 Assemble Project Team to oversee the development of the Marketing Strategy and LIF 		<ul style="list-style-type: none"> Revenue funding to advance Marketing Strategy to be secured Other Public Sector funding opportunities to be investigated
Communications	<ul style="list-style-type: none"> Update report to Programme Board on 9 November with forward look Consolidate into 2024 Comms Plan 	<ul style="list-style-type: none"> Stakeholder engagement with Project Partners Development of Marketing Strategy 		<ul style="list-style-type: none"> No issues to report
Procurement	<ul style="list-style-type: none"> Programme-Level Commercial Strategy to be refined following initial liaison with Project Partners 	<ul style="list-style-type: none"> Develop intervention models and options aligning with Project opportunities 		<ul style="list-style-type: none"> No issues to report
Skills Development	<ul style="list-style-type: none"> Early discussions with Project Partners about learning opportunities 	<ul style="list-style-type: none"> Explore opportunities with Project Partners and RSP further 		<ul style="list-style-type: none"> No issues to report

	<ul style="list-style-type: none"> ▪ Good opportunity to optimise NPTC Project working closely with RSP 			
Legal	<ul style="list-style-type: none"> ▪ Develop Collaboration Agreement with Welsh Government ▪ Draft MoU with Project Partners 	<ul style="list-style-type: none"> ▪ Execute Collaboration Agreement once comment received ▪ Confirm MoU once comment received 		<ul style="list-style-type: none"> ▪ <input type="checkbox"/> Awaiting WG/Partner feedback prior to progressing

Project / Project Partner	Project Stage	Key Milestones (This quarter)	Key milestones (Next quarter)	RAG Status	RAG Rationale
1. Llanidloes Road, Newtown	RIBA Stage 0	<ul style="list-style-type: none"> ▪ Project initiation meeting held 22 November and progress RIBA Stage 1 design work ▪ Draft MoU with NPTC for comment ▪ Outline of Project arrangements and resources being drafted 	<ul style="list-style-type: none"> ▪ NPTC Project Presentation to Programme Board on 18 January 2024 ▪ Development of Project Brief for sign-off ▪ Progress MoU to conclusion ▪ Develop commercial proposals in parallel with Marketing Strategy 		<ul style="list-style-type: none"> ▪ No issues to report
Horeb Business Park, Llandysul	RIBA Stage 0	<ul style="list-style-type: none"> ▪ Initiate Projects and progress RIBA Stage 1 design work ▪ Secure formal commitment from Project Partners. 	<ul style="list-style-type: none"> ▪ To be agreed with Project Partner 		<ul style="list-style-type: none"> ▪ No issues to report

Stand-alone Projects

Strengthened
Tourism Offer

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Project (Project Sponsor)	Project Stage	Key Milestones (This quarter)	Key milestones (Next quarter)	RAG Status	RAG Rationale
Cynefin - The Green Heart of Wales	Outline Business Case	<ul style="list-style-type: none"> OBC submitted Assurance review planned for Feb 2024 	<ul style="list-style-type: none"> OBC to be assessed subject to project sponsor 'health check' 		<ul style="list-style-type: none"> Concerns regarding project sponsor
Elan Valley Lakes	Outline Business Case	<ul style="list-style-type: none"> OBC submitted & assessed Assurance review planned for Feb 2024 	<ul style="list-style-type: none"> Further information requested Decision on OBC/Board meeting April 24 Assurance review in Feb 2024 		<ul style="list-style-type: none"> Progressing through process
Montgomery Canal Wales restoration to navigation	Strategic Outline Case	<ul style="list-style-type: none"> SOC submitted & assessed 	<ul style="list-style-type: none"> Decision on SOC/Board meeting Jan 24 Development of OBC if approved 		<ul style="list-style-type: none"> Progressing through process
Aberaeron Harbour	Outline Business Case	<ul style="list-style-type: none"> OBC being developed 	<ul style="list-style-type: none"> Continue development of OBC Update from project sponsor on progress Updated RPA to be submitted 		<ul style="list-style-type: none"> OBC not progressing within original timescales, now due Feb 24

Applied Research
and
Innovation

Project (Project Sponsor)	Project Stage	Key Milestones (This quarter)	Key milestones (Next quarter)	RAG Status	RAG Rationale
National Spectrum Centre	Outline Business Case	<ul style="list-style-type: none"> OBC drafted and submitted for 'interim' review however PoMO does not offer this so awaiting finalised OBC 	<ul style="list-style-type: none"> OBC to be submitted formally Assessment Plan assurance review 		<ul style="list-style-type: none"> Remains within agreed timescales
Mid Wales Advanced Manufacturing Campus	Strategic Outline Case	<ul style="list-style-type: none"> SOC submitted August and decision made that it was not sufficiently advanced therefore to be resubmitted. SOC resubmitted and assessed 	<ul style="list-style-type: none"> SOC workshop with project sponsor to be held 31st January 		<ul style="list-style-type: none"> Pending workshop
Green Futures Innovation Park	Outline Business Case	<ul style="list-style-type: none"> OBC being developed 	<ul style="list-style-type: none"> OBC due Assessment 		<ul style="list-style-type: none"> Remains within

			<ul style="list-style-type: none"> Plan assurance review 		agreed timescales
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Project (Project Sponsor)	Project Stage	Key Milestones (This quarter)	Key milestones (Next quarter)	RAG Status	RAG Rationale
Food Manufacturing Innovation Centre	Outline Business Case	<ul style="list-style-type: none"> OBC being developed 	<ul style="list-style-type: none"> Continue development of OBC Update from project sponsor on progress Updated RPA to be submitted 		<ul style="list-style-type: none"> OBC not progressing within original timescales, now due Feb 24
Tir Glas	Outline Business Case	<ul style="list-style-type: none"> OBC being developed following approval of SOC in October 	<ul style="list-style-type: none"> OBC being developed – submission date to be confirmed 		<ul style="list-style-type: none"> No issues



Agriculture, Food and Drink

ACTION PLAN

Summary of Recommendations (report issued 04/09/23)

Ref. No.	Recommendation	Urgency (C/E/R)	Target date for completion	Classification	Lead Officer	Progress Update / Comments
1.	The PMO should consider the best mechanism to manage questions in the Appraisal Check List that are specific to the nature of the project being appraised.	E- Essential	By end of September 2023 – complete	Governance 1.3 Approvals	CM	Review undertaken by CM with input from NW/CJE - appraisal check list found by review team to be fit for purpose generally. It can be tailored to meet specific projects – CM to review with her team as proposals come in.
2.	The PMO should ensure questions in the Appraisal Check list are adequately focused to ensure that the right depth of evidence for OBC level is examined.	E- Essential	By end of September 2023 – complete	Governance	CM	CM to undertake review and Checklist updated accordingly. Completed October 2023.
3.	The PMO should reconsider the benefit of setting more specific target milestones for submission of OBCs in order to optimise the efficiency of the Appraisal Process.	R - Recommended	complete	Programme and Project Management 3.1 Planning	CM	Initial milestones to exist with projects – however have recently been reconfirmed via email with Projects Sponsors (action considered complete as of end September 23) by CM. Note: Projects & Performance Manager commenced role 4/12/23 – to provide

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7.3

Ref. No.	Recommendation	Urgency (C/E/R)	Target date for completion	Classification	Lead Officer	Progress Update / Comments
						closer monitoring of projects/set progress milestones.
4.	The PMO should ensure that the appraisal moderation workshop Chair is independent of the Portfolio, interested parties, section appraisal process.	E- Essential	Prior to the first OBC appraisal Completed Dec 23	Governance 1.1 Governance Structures and processes	CJE/ NW	<p>The context to this recommendation in the CFR report is primarily to ensure that the Ops Manager of the PoMO did not perform every function in the assessments.</p> <p>The independent Chair is there to ensure the appraisal process is conducted properly and to ensure the moderation workshop is undertaken properly.</p> <p>Following discussion with the Portfolio SROs an arrangement was agreed with Swansea Bay City Deal that their Portfolio Director (Jonathan Burnes) would provide the role of the independent chair (with Ian Williams, Portfolio Development Manager deputising). An agreement has been drafted that sets out the role.</p>
5.	The PMO should consider the benefits of conducting a practice run of a previously developed OBC using the enhanced appraisal process and check list.	R - Recommended		Programme and Project Management 3.4 Quality Management	CM	<p>CM to speak to North Wales. Obtain OBC and schedule a practice run.</p> <p><i>Not undertaken due to short timescales.</i></p>

Ref. No.	Recommendation	Urgency (C/E/R)	Target date for completion	Classification	Lead Officer	Progress Update / Comments
6.	The SROs should ensure that an OBC appraisal skills needs analysis is conducted to identify any relevant skills gaps that need filled by independent experts to enhance the robustness of the appraisal process.	E- Essential	By end September 2023 complete	Resources and Skills Management 10.3 Skills Assessment and Management	CJE/ NW	CJE/NW have conducted initial analysis (separate document). Tabled with Portfolio SROs (20/10/23) and approved.
7.	The SROs should ensure that full advantage is taken of Economic Advisory Group (EAG) expertise to strengthen private sector considerations in the process, through input on the OBC assessment parameters.	R - Recommended	complete	Knowledge Management 11.1 Best Practice	CJE/ NW	EAG have already inputted into OBC appraisal checklist. OBC appraisal to include project presentation to GMW Board and EAG prior to decision.

Critical (Do Now) – To increase the likelihood of a successful outcome it is of the greatest importance that the programme/project should take action immediately

Essential (Do By) – To increase the likelihood of a successful outcome the programme/ project should take action in the near future.

Recommended – The programme/project should benefit from the uptake of this recommendation.

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GMW Portfolio Risk & Issue Register					Version: 1.6				
Risk ID	Type R or I	Date Risk Identified	Risk Name	Risk Category	Risk Description	Risk Owner	Gross Risk Rating		
							L	I	T
GMW10	R	Dec-19	Financial Resourcing to deliver Growth Deal	Financial	Failure from partners to agree budget contributions to ensure resourcing of PoMO and associated activity, e.g. accountable body functions, throughout duration of Growth Deal. Loss of EU funding post 2023 will require additional financial support from LAs.	Joint Committee	3	4	12
GMW11	I	Dec-19	Financial Borrowing Requirements	Financial	Failure to identify and agree LA and partner borrowing requirements. Significant work required to model capital cashflow and financing models.	Joint Committee	2	4	8
GMW14	R	Sep-20	Management of Stakeholder Engagement	Communications	Lack of stakeholder engagement resulting in a failure to identify and address concerns or issues and consider opinions, leading to stakeholders feeling unvalued, uncommitted and with a lack of confidence in the work programme.	Joint Committee	4	3	12

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GMW15	R	Sep-20	Poor Communications	Communications	Poor communication regarding development and delivery of Growth Deal Portfolio resulting in lack of awareness and buy-in from businesses, stakeholders, public. Additionally, people fail to understand what GD is about and miss out on important linkages	Management Group	3	4	12
GMW16	I	Sep-20	Sufficient resources to develop and deliver Portfolio	Resource	Lack of PoMO resources / capacity / capability (multi-faceted across portfolio, programme and project level), including resources of local authorities to support Project Sponsors, and up-skilling of Sponsors themselves.	Management Group	4	5	20
GMW19	R	Sep-20	Financial Profile	Financial	Detailed delivery profile not yet known therefore difficult to ascertain GD funding requirements, funding sufficiency and potential implications for financing (e.g. borrowing).	Management Group	4	4	16

GMW21	R	Sep-20	Portfolio Match Funding	Financial	Private Sector/Public Sector Finance match Funding is not as forthcoming after effects of Covid/Brexit/higher inflation on economy and other competing draws on limited funds i.e from Levelling Up Funds.	Management Group	4	4	16
GMW22	R	Sep-20	Project & Programme Slippage	Delivery	Efforts have been underway to resource development activity, however the requirements of the next phase of developments from SOC to OBC will require significant resourcing from the project sponsors.	PoMO	4	5	20
GMW23	R	Sep-20	Construction Cost Increases	Procurement	Construction costs and inflationary costs (links to Brexit and COVID impacting supplying chains and labour availability). <i>UK Inflation for Nov 2021 was 5.1%</i>	PoMO	5	4	20
GMW24	R	Sep-20	Supply Chain Issues	Procurement	Supply-side engagement at a Portfolio level - notice of potential opportunities would support feasibility of SMEs and diverse range of delivery partners being able to put forward proposals.	PoMO	4	5	20

GMW28	R	Dec-21	Decarbonisation Agenda	Environmental	Sponsors fail to understand need for or do not include enough evidence in relation to Net Zero Wales targets generating delay in approving projects/possible rejection of proposals	PoMO	3	4	12
GMW30	R	Dec-21	Growth Deal Funding Period	Political/Policy	UK and Welsh Governments allocating their share of the £110 million over different time periods - 10 and 15 years. Governments will change, and so will policy over this timeframe generating a risk that GD objectives and/or validity may be challenged and changed.	Joint Committee	3	3	9
GMW31	R	Feb-22	Scrutiny arrangements	Assurance	Failure to establish effective scrutiny arrangements	SROs	3	3	9
GMW34	R	Feb-22	Economic Advisory Group Work Programme	Assurance	Failure to agree a suitable work programme for the new EAG to be an effective strategic challenge and support function for the Growth Deal throughout its implementation phase.	Management Group	3	4	12
GMW35	R	Feb-22	Growth Deal Implementation Plan	Resource	Failure to define and agree programmes and projects.	Joint Committee	2	4	8




GMW36	R	Feb-22	Digital Programme Development	Resource	Resource required to take the Digital Programme forward, e.g. staff, funding.	Management Group	4	5	20
GMW37	R	Feb-22	Sites & Premises Programme Development	Resource	Resource required to undertake Sites & Premises options assessment and develop a Programme Business Case.	Management Group	4	5	20
GMW38	R	Sep-22	Inflationary Costs	Financial	Construction and professional services costs continue to increase in an already challenging financial market. Sponsors/budgets may be unable to achieve project goals. This could in turn lead to reduced programme output and lower economic growth outcomes	Management Group	5	4	20
GMW39	R	Sep-22	Support services resource	Resource	Local Authority capacity to provide support service re: translation, procurement, HR, finance, legal.	Management Group	4	3	12

GMW40	R	Sep-22	Grant Offer Letter	Financial	Agree conditions to enable release of Grant Funding Offer Letter	SROs	3	4	12
GMW41	R	Mar-23	Fiscal ability to administer GD funds when released	Financial	Accountable body fails to establish clear, auditable arrangements for the administration and appropriation of Growth Deal monies	SROs	2	4	8
GMW42	I	Mar-23	Scope and Role of Governance	Governance	Governance arrangements become unweildy and cumbersome, inhibiting effective decision making and sterilising lower governance ability to direct work. Poor delegated authority through arrangements stifles delivery and progress	SROs	4	4	16
GMW43	R	Mar-23	Regional Corporate Joint Committee sphere of operation	Governance	Potential duplication of effort between work of GMW and the Regional CJC, with risk that one undermines the integrity and authority of the other	SROs	2	2	4
GMW44	R	Mar-23	Adherence to Portfolio Quality Standards	Delivery	Projects / Project Sponsors fail to identify and comply with Portfolio Quality Standards and develop poor or inappropriate proposals that fail to respond to GD aims	PoMO	3	4	12
GMW45	R	Mar-23	Portfolio Scope Change	Delivery	The scope of the Portfolio cannot be adjusted (due to project failure or financial restrictions etc) with an objective method of agreeing the merits/demerits of a desired change	Management Group	3	4	12






GMW46	R	Mar-23	Benefits Realisation and Measurement	Delivery	The benefits of the GD investment cannot be assessed without profiling, evaluating and measuring/proving the benefits which will potentially lead to a withdrawal or claw-back of funding and undermine the credibility of the Portfolio	Management Group	3	4	12
GMW47	R	Mar-23	Overlaps and synergies across Portfolio not identified	Delivery	PoMO fails to coordinate overlaps between programmes and projects eg, where strong sectoral ties and geographic considerations exist, generating potential for overlap and/or missed opportunities	Management Group	2	3	6
GMW48	R	Mar-23	Monitoring and Evaluation Protocols	Assurance	The requirements of the Integrated Assurance and Approval Plan (IAAP) are not communicated appropriately across all Programme and Projects leading to a breakdown in the chain of Assurance arrangements for the Portfolio	PoMO	3	3	9
GMW49	Risk	Aug-23	Changes in Portfolio SRO	Governance	Departure of Joint SRO (Powys CC) in October 2023	SROS	4	4	16





Register last updated	05/01/24						
Mitigation Actions	Action Owner	Review by	Net Risk Rating			last rating	Trend
			L	I	T		
# Clear financial records and budget forecasting # Clearly defined outline of funding gaps and potential contributions/contributers # Agree value for money criteria # Agreement of pathway to secure additional budget contributions from partners # Agreement between partners/LAs outlining contributions	SROs	4Q23	3	4	12	12	
# Use Change Control Protocol to consider SWOT of individual proposals to prioritise/appropriately target GD spend in short, medium and long term # LAs & Partner CFOs to produce indicative costs and funding mechanisms for consideration of JC	Lead S151	4Q23	2	4	8	8	
# Engagement with Economic Advisory Group. # Utilise Regional Engagement Team # Engagement through Partnership / Management Group and other Regional Collaboration meetings # Identify and arrange meetings with relevant parties as appropriate and provide written records	SROs	4Q23	2	3	6	6	







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<p># GMW Communications Sub-group to oversee regular review and update of Comms Plan. # Identify comms opportunities e.g. publications, social media # Develop GMW Newsletter and Website content # Develop proactive comms that outline key GD messages and opportunities to engage with it via all comms channels</p>	<p>Operations Manager/ Comms Sub Group</p>	<p>2Q23</p>	<p>1</p>	<p>1</p>	<p>1</p>	<p>1</p>	
<p># Identify resource needs/plan at an early stage and skills/resource gaps. # Delivery of training to up-skill internal resources # Robust recruitment process for new internal resources. # Build capacity where internal skills gap exists by appointment of external resource with specialist skills # Secure additional revenue funding to support resource demands (internal or external) # Work closely with Project Sponsors to ensure adequate project resources are in place to take selected projects forward in due course # Ensure Project Sponsors are aware of project development inputs/outputs required and need to meet such development costs</p>	<p>Operations Manager</p>	<p>1Q24</p>	<p>3</p>	<p>4</p>	<p>12</p>	<p>20</p>	
<p># Regular review of Strategic Portfolio Business Case to incorporate updated information from projects and programmes. # Change Control Protocol to consider SWOT of individual proposals to prioritise/appropriately target GD spend in short, medium and long term # Detailed Programme and Project planning – in close consultation with Accountable Body on priorities. A/so see GMW11</p>	<p>SROs/ Operations Manager</p>	<p>4Q23</p>	<p>3</p>	<p>3</p>	<p>9</p>	<p>9</p>	

<ul style="list-style-type: none"> # Engagement with Programme and Project Boards. # Sharing knowledge of other public sector funding streams # Engagement with Economic Advisory Group (EAG) # Private Sector Investment Strategy (PSIS) # Early discussion with local 'contacts' and consultants to explore interest/appetite # Clear Financial Strategy to exploit other public sector and private sector funding, with MWGD as fund of last resort 	SROs	2Q23	4	4	16	16	●
<ul style="list-style-type: none"> # Detailed planning required before delivery. # Programme / project level risk registers. # Timeframes that account some element of delays. # Additional resource - <i>Also see GMW16</i> 		1Q24	3	3	9	9	●
<ul style="list-style-type: none"> # Early engagement with private sector suppliers. # Support from organisations such as CEW. # Procurement workshops for project sponsors to highlight/discuss issues. # Discussions with PCC as lead for procurement. # Assessment of procurement routes. 		2Q23	5	4	20	20	●
<ul style="list-style-type: none"> # Early engagement with private sector suppliers. # Support from organisations such as CEW. # Procurement workshops for project sponsors to highlight/discuss issues. # Close liaison with PCC as lead for procurement # Optimising procurement routes for best value - supply chain benefits and opportunities # Support from trade and other organisations such as Construction Line # Consultations with principal contractors and suppliers to engender support for local spend and investment in local SME network # Build a pipeline of opportunities for SMEs to engage in 		1Q24	4	5	20	20	●

<p># Consultations with Sponsors regarding NZW to ensure requirements are understood and approach needed when constructing business cases</p> <p># GMW Carbon Assessments to undertaken on all business cases</p> <p># Investigation and agreement on appropriate Environmental Assessment Methods to be applied to projects and desired standards to be achieved eg, BREEAM Excellent</p> <p># Provision of ongoing support to Sponsors to help develop their Net Zero responses</p>	PoMO	1Q24	2	3	6	6	
<p># Undertake at least an annual review of government and policy position to react positively to any impacts</p> <p># Establish a realistic protocol to described how the Portfolio can react to such changes, should they occur</p> <p># Early engagement with new regime personnel to raise awareness and understanding of Growth Deal progress and future requirements.</p>	SROs/ Accountable Body	1Q24	5	3	15	15	
<p># SROs to regularly review and agree work plan with Joint Overview & Scrutiny Sub-Committee (JOSSC)</p> <p># Democratic Support Services to ensure work plan is communicated and meeting preparation is undertaken in advance.</p>	SROs	1Q24	2	2	4	4	
<p># Induction process to be arranged by Growth Deal Adviser with input from PoMO</p> <p># Ensure EAG Role and individual responsibilities are understood by Members, as GD Champions</p> <p># Work programme to be developed</p> <p># Ensure EAG meet regularly to progress Portfolio aims and objectives</p>	SROs	1Q24	2	3	6	6	
<p># Follow 5 Case Business Model process including assurance and approvals.</p> <p># Clear understanding of Portfolio Business Case and review requirements.</p>	SROs	1Q24	2	4	8	8	

<p># Identify resource needs/plan at an early stage and skills/resource gaps. # Build capacity where internal skills gap exists by appointment of external resource with specialist skills # Secure additional revenue funding to support resource demands (internal or external) # Work closely with Project Sponsors to ensure adequate project resources are in place to take selected projects forward in due course # Ensure Project Sponsors are aware of project development inputs/outputs required and need to meet such development costs</p>	SROs	1Q24	2	3	6	6	
<p># Identify resource needs/plan at an early stage and skills/resource gaps. # Build capacity where internal skills gap exists by appointment of external resource with specialist skills # Secure additional revenue funding to support resource demands (internal or external) # Work closely with Project Sponsors to ensure adequate project resources are in place to take selected projects forward in due course # Ensure Project Sponsors are aware of project development inputs/outputs required and need to meet such development costs</p>	SROs	1Q24	2	3	6	6	
<p># Raise issue with Government. # Regular communication with project sponsors. # Ensuring the business case process accounts for this. # Liaison with other public sector bodies and sponsors to understand inflationary pressures # Improved cost forecasting based on available cost indices data, ideally backed by WG/UKG # Build a pipeline of opportunities for contractors and consultants to engage in</p>	SROs	2Q23	4	4	16	20	
<p># Discuss capacity within service areas. # Provide forward work plans. # Review options for additional support.</p>	SROs	2Q23	4	3	12	12	

# Maintain continuous dialogue with Government to agree delivery plan for Offer Letter	SROs	1Q24	1	1	1	6	
# Align fiscal administration with UK Subsidy Regime Act requirements from January 2023 # Establish Financial Principles for administration of funding, including appropriate delegations etc	SROs/ Accountable Body	3Q23	2	4	8	8	
# Continuously review Governance effectiveness at Gateway or other Review Points # Effect changes to Governance structures to meet emerging delivery challenges # Ensure effective delegated authority for decision making exists throughout the Portfolio governance structure	SROs	4Q23	3	4	12	16	
# Bring clarity to the respective spheres of operation of the GMW Board and Regional CJC # Determine separate but complementary roles and responsibilities with non-completing resources	CEOs	3Q23	2	2	4	4	
# Bring clarity to Portfolio Quality Standards eg, assessment criteria, technical standards, decarbonisation agenda and share strategies and templates with Programme and Project participants	PoMO	1Q24	3	4	12	12	
# Define Portfolio level Change Management Plan # Agree and Communicate Change Management Plan as soon as practicable # Supporting methodologies to enable effective assessment of potential change requests	SROs/ Operations Manager	4Q23	3	4	12	12	

<p># Establish a Portfolio Benefits Realisation approach to recognise the pathway to targeted Investment Objectives (a Benefits Map)</p> <p># Devise Benefit Profiles to describe, explain the intended impact and how they will be measured, and who will be accountable for realising the benefit/s</p> <p># Consider allocating Benefits Champions (or Business Change Managers) to direct the work of realising and embedding benefits.</p>	PoMO	4Q23	3	4	12	12	
<p># Ensure close integration between Programme and Project staff working across the Portfolio</p> <p># Ensure interactions or interrelationships between all projects are understood and reported at Portfolio level where they occur (for decisions where necessary)</p>	PoMO	4Q23	2	3	6	6	
<p># Establish a Portfolio approach to Monitoring and Evaluation</p> <p>Protocols is established</p> <p># Confirm appropriate M&E arrangements with respective Programme and Project Managers/Sponsors</p> <p># Ensure the IAAP is reviewed on a regular basis and that all Review activity is planned and recorded appropriately and recommendations actioned</p>	PoMO	2Q24	2	3	6	9	
<p># Remaining Joint SRO to undertake role in interim</p> <p># New SRO identified as part of new PCC structure</p>	SROs	3Q23	3	4	12	0	

Comments

2022/23 financial reconciliation undertaken and budget profiling drafted for 2023/24
Local authority contributions for 2023/24 agreed in principle at £125k per LA (increase from previously agreed £100k).
No firm commitments from either LA for 2024/2025 onwards.
Proposal to top-slice GD capital by 4% being promoted in Strategic Portfolio Business Case Review
Financial procedure being established to ensure both LAs clear on profiling /commitments/ expenditure as part of Strategic Portfolio Business Case Review
Budget profiling drafted for 2023/24 to include LA contributions for GMW Board January 2024 (£100-125k as needed)

Strategic Portfolio Business Case Review in progress to ensure up to date costs and cashflow forecasts for projects and programmes are available for consideration and prioritisation
Top slicing of Growth Deal agreed to support operational costs

Communications Officer in post
Updated communications strategy in place
Economic Advisory Group established
GMW Partnership meeting quarterly; new arrangements proposed for 2024
Workshops with Members, UKG/WG, EAG and Project Sponsors undertaken in 2023.
Spring Engagement Event held in 2023 with Regional Skills Partnership focus

Communications Officer in post
Updated Communications Plan in place
Communications Sub-Group established
Monthly Newsletters being published
Website launched and media comms in full flow
One year support contract agreed with Business Wales

Project Sponsor Workshop in January/February 2023 have been used to educate and inform of Portfolio requirements and associated development costs
Portfolio Assurance Review (PAR) Feb 2023 recommended an increase to PoMO capacity is needed
Resource review undertaken with headline recommendation to consider additional role to oversee PoMO Monitoring and Performance Management requirements to relieve pressure on existing resources - Projects & Performance Manager started 04/12/23, Senior Support Service Officer (part-time) started 12/01/24.

Strategic Portfolio Business Case Review in progress to ensure up to date costs and cashflow forecasts for projects and programmes are available for consideration and prioritisation
Further detail to be provided by projects at OBC stage (late 2023 onwards)
Programme Business Cases developed for approval October 2023

Private Sector Investment Strategy (PSIS) uplifted to V2.0 in line with Grant Award Letter requirements
Proposal for EAG to adopt ownership of PSIS; work to clarify their role in delivery is well advanced
Strategic Aim and Initiatives identified to identify a structured approach to strategic delivery

Programme risk registers in place & Programme Boards overseeing progress
Discussions taking place with project sponsors re: progress of SOCs/OBCs and timescales
Newly appointed Projects & Performance Manager to develop monitoring process

resource appointed within PoMO to improve regular communication with projects and will pick up issues/actions required by regular reporting

Commercial strategies will evolve as Portfolio Programme and Projects develop
Specialist strategic advice/support to be considered as strategies brought forward. Will need to consider supply-side capacity and capability at project and programme level, to consider any Portfolio-level actions/mitigation.

Working with Ambition North Wales to take learning from their approach
Draft Strategy prepared "Being Net Zero Ready" predicated on the emergent 'UK Net Zero Carbon Building Standard' and optimising use of BREEAM for assessments
Draft Strategy advanced sufficiently to be able to share with governance groups
Webinar held with Project Sponsors Nov 23.

No change to timescales expected therefore will need to work within these parameters
Written confirmation outstanding

JCS meetings commenced Feb 22, work plan agreed for initial meetings
Previous arrangements to be changed to reflect Corporate Joint Committee structure
Currently on hold pending new arrangements

Workshops with Members, UKG/WG, EAG and Project Sponsors undertaken in 1Q23
Spring Engagement Event organised with Regional Skills Partnership focus
Proposal for EAG to adopt ownership of PSIS; work to clarify their role in delivery is well advanced
Involvement in OBC assessments agreed

Initial Programmes and Projects defined on development of Portfolio Business Case v1
Refresh of Portfolio BC undertaken and finalised March 23
Portfolio BC to be refreshed annually - due end March 24

Project Sponsor Workshop in January/February 2023 used to educate and inform of Portfolio requirements and associated development costs
Portfolio Assurance Review (PAR) recommended an increase to PoMO capacity is needed
Additional admin resource from Jan 24 enabling support to Programme from existing staff
Consultancy support procured for 2023/24

Project Sponsor Workshop in January/February 2023 used to educate and inform of Portfolio requirements and associated development costs
Portfolio Assurance Review (PAR) recommended an increase to PoMO capacity is needed
Additional admin resource from Jan 24 enabling support to Programme from existing staff
Consultancy support procured for 2023/24

Current areas of concern are:- underlying inflation driven by BREXIT/COVID19/Eastern European situation/Energy prices/UK Recession; Rising material costs; Labour shortages and skills gaps; Shifting cost-bases, even while trying to work the current problems.

Budget lines identified for finance, translation and legal

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Plan now in place and working towards offer letter Mar/Apr 23
Award of Funding Letter received August 2023 and £4m
drawdown for 2023/24

developing subsidy control protocols, accountable body
arrangements established.

Portfolio Assurance Review (PAR) recommended
'streamlining' of some governance groups
proposals for delegated authority drafted for considerations

discussion on relationship between CJC and Growth Deal
ongoing

workshop held with Project Sponsors Aug 23
new Projects & Performance Manager post to monitor and
provide support

draft proposals in place - need to be finalised and circulated.

in progress however early stages
Projects & Performance Manager developing framework

monthly Portfolio/Programme meetings in place to discuss
common ground/overlaps and ensure consistency/good
practice shared.

Newly appointed Projects & Performance Manager to
progress

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Interim Joint SRO appointed by Powys CC
Recruitment underway for Powys CC role

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